



Asset Management Strategy 2024-2029: Well-being Impact Assessment Report

This report summarises the likely impact of the proposal on the social, economic, environmental and cultural well-being of Denbighshire, Wales and the world.

Assessment Number: 1358

Brief description: Asset Management Strategy

Date Completed: 09/10/2024 11:09:12 Version: 4

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Responsible Service: Corporate Support Service: Performance, Digital and Assets

Localities affected by the proposal: Whole County,

Who will be affected by the proposal? All DCC Services

Was this impact assessment completed as a group? Yes

Summary and Conclusion

Before we look in detail at the contribution and impact of the proposal, it is important to consider how the proposal is applying the sustainable development principle. This means that we must act "in a manner which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs."

Score for the sustainability of the approach

3 out of 4 stars

Actual score : 35 / 36.

Summary for each Sustainable Development principle

Long term

We will provide the right assets, in the right place, and in the right condition to meet current and projected future service delivery needs, considering who best to own and operate each asset and opportunities for collaboration. To this end, the new Asset Management Strategy has sought to align asset plans with the council's longer term strategic wellbeing objectives, making sure that our property assets play a key role in delivering on these priorities.

Prevention

Climate Action & Nature Recovery is a core objective of this strategy – which would include improving energy performance of buildings, reducing the overall building footprint, facilitating reduced travel, increasing carbon sequestration from existing and new properties, improving biodiversity on our sites, etc. In addition to increasing the understanding of, and improving, our assets resilience to climate impacts. All action in relation to this objective is subject to necessary funding.

Integration

The new Asset Management Strategy has sought to align asset plans with the council's longer term strategic priorities/wellbeing objectives, making sure that our property assets play a key role in delivering on these priorities. For example through its regeneration and modernising education

objectives

Collaboration

Consultation has been carried out at officer level through the various Portfolio Plans, which group land and buildings with similar types of property, rather than along services lines. These Portfolio Plans have been developed through a series of meetings and discussions with several council officers who either occupy or manage land or buildings in the portfolio, and through an analysis of a few performance measures relating to the properties.

Involvement

Services will continue to shape and contribute to asset decisions through portfolio plans and asset challenges. Councillors will be involved via discussions at MAGs. Any major changes to front line service assets e.g. schools will be subject to significant internal and external involvement and engagement conducted by the service 'holding' the asset.

Summary of impact

Well-being Goals	Overall Impact
A prosperous Denbighshire	Positive
A resilient Denbighshire	Positive
A healthier Denbighshire	Neutral
A more equal Denbighshire	Neutral
A Denbighshire of cohesive communities	Positive
A Denbighshire of vibrant culture and thriving Welsh language	Neutral

Well-being Goals	Overall Impact
A globally responsible Denbighshire	Positive

Main conclusions

The strategy aligns well with the Wellbeing Goals providing positive contribution to 4 of the goals and neutral for the rest. This is particularly evident in the underlying principle for the strategy and the core priorities of the strategy. The ethos of collaboration supports delivery against the Wellbeing of future generation sustainable development principles and will only grow during the term of this strategy and public sector finances continue to retract.

Interaction and collaboration between services is key in identifying and addressing areas of success and opportunities for improvement. Periodic review of the report content will also ensure it remains relevant and applicable.

In order to manage any actions arising from this impact assessment, we regularly meet with Ystadau Cymru, which is a North Wales regional property officers forum to ensure there is regular and effective communication between key partner organisations and opportunities for joint working are identified and delivered.

The likely impact on Denbighshire, Wales and the world.

A prosperous Denbighshire

Overall Impact

Positive

Justification for impact

The strategy is designed to contribute well to the Council contributing to a prosperous Denbighshire. Particularly through its objectives around climate action and nature recovery and regeneration.

Further actions required

Action around this is subject to securing necessary funds and there could be possible missed opportunities due to limited resource/capacity to make connections and leverage impact within property and other key teams across the Council. Continuing close working across the Council and with our partners should help with these potential barriers.

Positive impacts identified:

A low carbon society

Climate Action & Nature Recovery is a core objective of this strategy – which would include improving energy performance of buildings, reducing the overall building footprint, facilitating reduced travel, increasing carbon sequestration from existing and new properties, improving biodiversity on our sites, etc. In addition to increasing the understanding of, and improving, our assets resilience to climate impacts.

Quality communications, infrastructure and transport

Using assets for broad objectives through collaboration is a feature of this strategy e.g. how our assets can support the roll out of Internet of Things technology through wifi / LoRoWan infrastructure. Also how our open space portfolio can improve access to open green space and biodiversity hot spots.

Economic development

Regeneration is one of the strategies objectives – where the council is directly intervening in the property market to promote regeneration and economic development, particularly in town centres.

Quality skills for the long term

none anticipated

Quality jobs for the long term

none anticipated

Childcare

none anticipated

Negative impacts identified:

A low carbon society

All action in relation to this objective is subject to necessary funding. Working directly with services should reduce any missed opportunities to leverage as much funding as possible

Quality communications, infrastructure and transport

Possible Missed opportunities due to limited resource/capacity to make connections and leverage impact

Economic development

Possible missed opportunities due to limited resource/capacity to make connections and leverage impact

Quality skills for the long term

None anticipated

Quality jobs for the long term

None anticipated

Childcare

None anticipated

A resilient Denbighshire

Overall Impact

Positive

Justification for impact

Climate Action & Nature Recovery is one of the core priorities in the strategy – which would include improving energy performance of buildings, reducing the overall building footprint, facilitating reduced travel, increasing carbon sequestration from existing and new properties, improving biodiversity on our sites, etc. In addition to increasing the understanding of, and improving, our assets resilience to climate impacts.

Further actions required

Action around this is subject to securing necessary funds and there could be possible missed opportunities due to limited resource/capacity to make connections and leverage impact within property and other key teams across the Council. Continuing close working across the Council and with our partners should help with these potential barriers. Equally to continue to develop staff awareness and knowledge about biodiversity risk, mitigation and enhancement opportunities.

Positive impacts identified:

Biodiversity and the natural environment

Climate Action & Nature Recovery is one of the core priorities in the strategy – which would include increasing carbon sequestration from existing and new properties and improving biodiversity on our sites.

Biodiversity in the built environment

Climate Action & Nature Recovery is one of the core priorities in the strategy – which would include increasing carbon sequestration from existing and new properties and improving biodiversity on our sites.

Reducing waste, reusing and recycling

The portfolio plan approach referenced in this strategy takes a legislative lens so that collective compliance with regulation such as the Workplace Recycling Regs can be progressed through asset challenge and portfolio plan updating process annually.

Reduced energy/fuel consumption

Climate Action & Nature Recovery is one of the core priorities in the strategy – which include improving energy performance of buildings, reducing the overall building footprint, facilitating reduced travel.

People's awareness of the environment and biodiversity

none anticipated

Flood risk management

Climate Action & Nature Recovery is one of the core priorities in the strategy – which includes increasing the understanding of, and improving, our assets resilience to climate impacts. This includes flood risk and cascading risk linked to this. Portfolio plan approach advocated in this strategy Provides service managers with an opportunity to discuss issues / potential issues around flooding and gives the Asset management team an opportunity to review and mitigate risk

Negative impacts identified:

Biodiversity and the natural environment

Potential lack of knowledge from individual services. Possible missed opportunities due to limited resource/capacity to make connections and leverage impact

Biodiversity in the built environment

Potential lack of knowledge from individual services. Possible missed opportunities due to limited

resource/capacity to make connections and leverage impact

Reducing waste, reusing and recycling

None anticipated

Reduced energy/fuel consumption

All action in relation to this objective is subject to necessary funding. Working directly with services should reduce any missed opportunities to leverage as much funding as possible

People's awareness of the environment and biodiversity

None anticipated

Flood risk management

Potential lack of knowledge from individual services. Possible missed opportunities due to limited resource/capacity to make connections and leverage impact

A healthier Denbighshire

Overall Impact

Neutral

Justification for impact

Limited impact in this goal apart from the underlying principle of the strategy applying to the leisure facilities in DCC ownership and run by DLL. That principle is: We will provide the right assets, in the right place, and in the right condition to meet current and projected future service delivery needs, considering who best to own and operate each asset and opportunities for collaboration.

Further actions required

Continued engagement by DLL in our portfolio plan discussions will be key to continue to work well together.

Positive impacts identified:

A social and physical environment that encourage and support health and well-being

N/A

Access to good quality, healthy food

N/A

People's emotional and mental well-being

none anticipated

Access to healthcare

none anticipated

Participation in leisure opportunities

Leisure Centres are part of the Council's assets run by DLL with some being dual use sites at High Schools where the centre is used to deliver physical education curriculum. The Strategies core principle supports the continued safe, efficient management and use of these leisure facilities which in turn supports participation opportunities.

Negative impacts identified:

A social and physical environment that encourage and support health and well-being

None anticipated

Access to good quality, healthy food

none anticipated

People's emotional and mental well-being

None anticipated

Access to healthcare

none anticipated

Participation in leisure opportunities

Continued engagement by DLL in our portfolio plan discussions will be key to continue to work well together.

A more equal Denbighshire

Overall Impact

Neutral

Justification for impact

Beside the strategy ensuring asset management and facilities management of property complying with Equalities Act and other duties this strategy has a neutral impact for equalities.

Further actions required

none anticipated

Positive impacts identified:

Improving the well-being of people with protected characteristics. The nine protected characteristics are: age; disability; gender reassignment; marriage or civil partnership; pregnancy and maternity; race; religion or belief; sex; and sexual orientation

Beside the strategy ensuring asset management and facilities management of property complying with Equalities Act and other duties this strategy has a neutral impact for equalities

People who suffer discrimination or disadvantage

none anticipated

People affected by socio-economic disadvantage and unequal outcomes

none anticipated

Areas affected by socio-economic disadvantage

none anticipated

Negative impacts identified:

Improving the well-being of people with protected characteristics. The nine protected characteristics are: age; disability; gender reassignment; marriage or civil partnership; pregnancy and maternity; race; religion or belief; sex; and sexual orientation

none anticipated

People who suffer discrimination or disadvantage

none anticipated

People affected by socio-economic disadvantage and unequal outcomes

none anticipated

Areas affected by socio-economic disadvantage

none anticipated

A Denbighshire of cohesive communities

Overall Impact

Positive

Justification for impact

By providing the right buildings, in the right places for the right service delivery considering who best to own and operate each asset and opportunities for collaboration; the strategy identifies opportunities for community interaction, resilience through exploring opportunity for CAT transfers and

collaborative ownership and management of assets. New Ways of Working (NWOW) and Collaboration is one of the core priorities of the strategy – looking specifically at our office portfolio and how this needs to change considering significant increase in home working (post-COVID) , along with progressing collaboration opportunities to create an asset ownership and operation model that is sustainable.

Further actions required

Continuous collaboration with all concerned parties and services. Continued work on the CAT transfer process for the Council to ensure it is clear and widely understood.

Positive impacts identified:

Safe communities and individuals

none anticipated

Community participation and resilience

By providing the right buildings, in the right places for the right service delivery considering who best to own and operate each asset and opportunities for collaboration; . The strategy identifies opportunities for community interaction , resilience through exploring opportunity for CAT transfers and collaborative ownership and management of assets.

The attractiveness of the area

none anticipated

Connected communities

By providing the right buildings, in the right places for the right service delivery . The report identifies opportunities for community interaction and education.

Rural resilience

none anticipated

Negative impacts identified:

Safe communities and individuals

None anticipated

Community participation and resilience

None anticipated. Is reliant on capacity within the property department to facilitate CAT transfers which tend to be resource intensive.

The attractiveness of the area

None anticipated

Connected communities

None anticipated

Rural resilience

None anticipated

A Denbighshire of vibrant culture and thriving Welsh language

Overall Impact

Neutral

Justification for impact

Beside the strategy ensuring asset management and facilities management of property complying with Welsh Language Standards and other Welsh language duties (e.g. bilingual signage and verbal notifications in lifts etc) this strategy has a neutral impact for welsh language. Limited impact in the culture part of this goal apart from the underlying principle of the strategy applying to the culture and heritage assets/sites in DCC ownership. That principle is: We will provide the right assets, in the right place, and in the right condition to meet current and projected future service delivery needs, considering who best to own and operate each asset and opportunities for collaboration.

Further actions required

Keeping abreast of changes in Welsh language standards and being proactive in opportunities to work collaboratively to ensure longevity of culture and heritage attractions.

Positive impacts identified:

People using Welsh

None anticipated

Promoting the Welsh language

Strategy ensuring asset management and facilities management of property complying with Welsh Language Standards and other Welsh language duties (e.g. bilingual signage and verbal notifications in lifts etc)

Culture and heritage

Underlying principle of the strategy applying to the culture and heritage assets/sites in DCC ownership. That principle is: We will provide the right assets, in the right place, and in the right condition to meet current and projected future service delivery needs, considering who best to own and operate each asset and opportunities for collaboration.

Negative impacts identified:

People using Welsh

None anticipated

Promoting the Welsh language

None anticipated

Culture and heritage

None anticipated

A globally responsible Denbighshire

Overall Impact

Positive

Justification for impact

Both the underlying principle, the climate action and nature recovery priority and the NWOW and collaboration priority directly looks to contribute to this well being goal.

Further actions required

Interaction with service professionals as to minimise any unintended negative impacts.

Positive impacts identified:

Local, national, international supply chains

None anticipated

Human rights

None anticipated

Broader service provision in the local area or the region

The underlying principle in the strategy includes “considering who best to own and operate each asset and opportunities for collaboration” as well as New Ways of Working (NWOW) and Collaboration being a core priority– “along with progressing collaboration opportunities to create an asset ownership and operation model that is sustainable”. This is about using our assets creatively to support public sector partners, third sector and private partners to deliver public good for Denbighshire and the region.

Reducing climate change

Climate Action & Nature Recovery is one of the core priorities in the strategy – which would include improving energy performance of buildings, reducing the overall building footprint, facilitating reduced travel, increasing carbon sequestration from existing and new properties, improving

biodiversity on our sites, etc. In addition to increasing the understanding of, and improving, our assets resilience to climate impacts.

Negative impacts identified:

Local, national, international supply chains

None anticipated

Human rights

None anticipated

Broader service provision in the local area or the region

None anticipated

Reducing climate change

None anticipated