

Corporate Risk Register

The Council's Corporate Risk Register (CRR) contains the Council's most serious risks. It is owned by Cabinet and the Senior Leadership Team (SLT).

We define our risks using a scale of likelihood of the risk occurring and the impact of the risk occurring. We also determine whether the risk is in line with our risk appetite. Risk appetite is the level of risk we are prepared to tolerate or accept in pursuit of our long term, strategic objectives.

The Risk Management Strategy is available [on our website](#).

Risk Score	Risk Severity	Escalation Criteria
C5, D4, D5, E4, E5	Minor	Risk easily managed locally – no need to involve management
A5, B4, B5, C3, C4, D3, E2, E3	Moderate	Risk containable at service level – senior management and SLT may need to be kept informed
A3, A4, B3, C2, D1, D2, E1	Major	Intervention by SLT with Cabinet involvement
A1, A2, B1, B2, C1	Critical	Significant SLT and Cabinet intervention

CONTINUED OVERLEAF

Summary of current corporate risks and score (September 2022)

We have 20 corporate risks on our register. 55% (11) are outside of our risk appetite.

<p>NON-FINANCIAL AND REGULATORY</p> <ul style="list-style-type: none"> • Safeguarding (A1 – Critical Risk Almost certain / Very high impact)¹ • Negative reports from external regulators (C3 – Moderate Risk: Possible / Medium Impact) • Health and safety (E2 – Moderate Risk: Rare / High Impact) 	<p>FINANCIAL</p> <ul style="list-style-type: none"> • Economic environment worsens (council) (B2 – Critical Risk: Likely / High Impact) • Economic environment worsens (businesses and communities) (B2 - Critical Risk: Likely / High Impact) • Alternative models of service delivery (C2 – Major Risk: Possible / High Impact) • Budgetary decisions are not taken or implemented quickly enough (C2 – Major Risk: Possible / High Impact) • Fraud and corruption (E2 – Moderate Risk: Rare / High impact) • Cost of care is outstripping resource (C2 – Major Risk: Possible / High Impact)
<p>OPERATIONAL</p> <ul style="list-style-type: none"> • Ineffective response to a serious event (C3 – Moderate Risk: Possible / Medium Impact) • Demand for specialist care cannot be met locally (B2 – Critical Risk: Likely / High Impact) • Recruitment and retention issues (B3 – Major Risk: Likely / Medium Impact) • Ash Dieback Disease (C2 – Major Risk: Possible / High impact) • Vulnerable and disengaged learners (C3 – Moderate Risk: Possible / Medium) • Placements for Looked After Children (C3 – Moderate Risk: Probable / Medium Impact) 	<p>STRATEGIC</p> <ul style="list-style-type: none"> • Strategic misalignment between the Health Board and the Council (C2 – Major Risk: Possible / High Impact) • Programme and projects don't deliver (B2 - Critical Risk: Likely / High Impact) • Senior leadership capacity and skills (C3 – Moderate Risk: Possible / Medium) • Partnerships and inequalities and deprivation (C2 – Major risk: Possible / High Impact) • Net carbon zero and ecologically positive council (B2 – Critical Risk: Likely / High)

For more information, or to see the full Corporate Risk Register, please contact the strategicplanningteam@denbighshire.gov.uk.

¹ Please note: The risk score has been increased on the basis of our assessment that the chance of this occurring is currently higher than it was previously. Although we do not regard the likelihood as “almost certain to occur in most circumstances” (which is the definition of Risk Likelihood A in our risk methodology), the risk has certainly increased. It therefore feels appropriate to increase the Risk Likelihood score, and that means increasing it from B to A. Increasing the risk score enables the risk to be further prioritised and escalated, which feels appropriate and necessary at this time.