

# Treasury Management Strategy Statement 2022/23

## Well-being Impact Assessment Report


This report summarises the likely impact of the proposal on the social, economic, environmental and cultural well-being of Denbighshire, Wales and the world.

|  |  |
|--|--|
| Assessment Number:                               | 148  |
| Brief description:                               | The Treasury Management strategy for 2021/22   |
| Date Completed:                                  | 10/12/2021 09:23:41 Version: 20  |
| Completed by:                                    | Rhys Ifor Jones  |
| Responsible Service:                             | Finance  |
| Localities affected by the proposal:             | Whole County,  |
| Who will be affected by the proposal?            | Proposals have little or no direct impact on the vast majority of residents as the strategy involves managing the Council's investments and borrowing. |
| Was this impact assessment completed as a group? | No   |

# IMPACT ASSESSMENT SUMMARY AND CONCLUSION

Before we look in detail at the contribution and impact of the proposal, it is important to consider how the proposal is applying the sustainable development principle. This means that we must act "in a manner which seeks to ensure that the needs of the present are met without compromising the ability of future generations to meet their own needs."

## Score for the sustainability of the approach


 ( 2 out of 4 stars ) Actual score : 23 / 36.

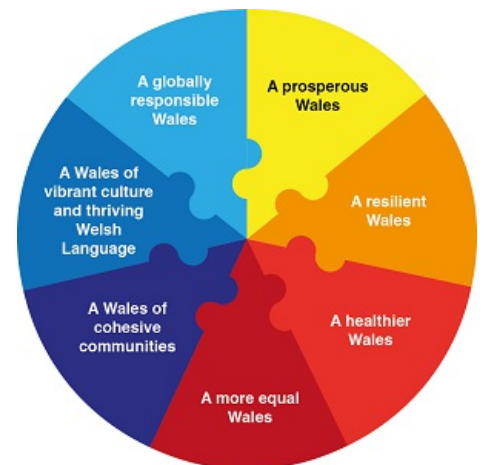
## Summary for each Sustainable Development principle

|                      |   |
|----------------------|---|
| <b>Long term</b>     | The impact of this report is neutral in this particular area. |
| <b>Prevention</b>    | The impact of this report is neutral in this particular area. |
| <b>Integration</b>   | The impact of this report is neutral in this particular area. |
| <b>Collaboration</b> | The impact of this report is neutral in this particular area. |
| <b>Involvement</b>   | The impact of this report is neutral in this particular area. |

## Summary of impact

### Well-being Goals

|   |          |
|---|----------|
| A prosperous Denbighshire                                     | Positive |
| A resilient Denbighshire                                      | Positive |
| A healthier Denbighshire                                      | Neutral  |
| A more equal Denbighshire                                     | Neutral  |
| A Denbighshire of cohesive communities                        | Neutral  |
| A Denbighshire of vibrant culture and thriving Welsh language | Neutral  |
| A globally responsible Denbighshire                           | Neutral  |



## Main conclusions

An effective Treasury Management strategy ensures that the Council's investment and borrowing decisions will contribute towards the goal of maximising income and minimising costs which supports efficient service delivery.

## Evidence to support the Well-being Impact Assessment

- We have consulted published research or guides that inform us about the likely impact of the proposal
- We have involved an expert / consulted a group who represent those who may affected by the proposal
- We have engaged with people who will be affected by the proposal

# THE LIKELY IMPACT ON DENBIGHSHIRE, WALES AND THE WORLD

## A prosperous Denbighshire

|                                 |   |
|---------------------------------|---|
| <b>Overall Impact</b>           | Positive  |
| <b>Justification for impact</b> | An effective Treasury Management strategy ensures that the Council's investment and borrowing decisions will contribute towards the goal of maximising income and minimising costs which supports efficient service delivery. |
| <b>Further actions required</b> | Sound financial planning and efficient long term treasury management strategies ensure that the positive impact of this report on the County's prosperity is maximised.   |

### Positive impacts identified:

|   |  |
|---|--|
| <b>A low carbon society</b>                                 |  |
| <b>Quality communications, infrastructure and transport</b> | Financial planning and decision making ensures that proper consideration of the long term impact of financial decisions is given, including the payback period and whole life costs of capital investment decisions, properly impact assessed budget proposals and long term debt and investment (treasury management) strategies. |
| <b>Economic development</b>                                 | The Treasury Management strategy and Prudential Indicators ensure that the Council's cash is safeguarded as much as possible by making investments in banks recommended in the annual strategy statement.  |
| <b>Quality skills for the long term</b>                     | The strategy ensures that the Council's borrowing is monitored and is within set limits and is affordable. It identifies current financing requirements for the Capital Plan and estimates the proposed capital requirements for the next three financial years.   |
| <b>Quality jobs for the long term</b>                       | Sound investment and borrowing decisions relating to the Council's cash will maximise the Council's income within the guidelines set in the Treasury Management strategy.  |
| <b>Childcare</b>  | The Prudential Indicators are a statutory requirement which demonstrate the affordability of our plans and contribute towards the overall financial wellbeing of Denbighshire.   |

### Negative impacts identified:

|   |  |
|---|--|
| <b>A low carbon society</b>                                 |  |
| <b>Quality communications, infrastructure and transport</b> |  |
| <b>Economic development</b>                                 |  |
| <b>Quality skills for the long term</b>                     |  |
| <b>Quality jobs for the long term</b>                       |  |
| <b>Childcare</b>  |  |

## A resilient Denbighshire

|                       |          |
|-----------------------|----------|
| <b>Overall Impact</b> | Positive |
|-----------------------|----------|

|                                 |  |
|---------------------------------|--|
| <b>Justification for impact</b> | A sound Treasury Management strategy ensures that the Council's cash is secure and new borrowing is affordable. It also enables the Council to react quickly to market volatility by continual monitoring of the financial institutions throughout the year. |
| <b>Further actions required</b> | Good investment decisions will help the Council to develop more efficient working practices which will use less resources which will help to maximise the positive impact of this report on the County's resilience.   |

**Positive impacts identified:**

|   |   |
|---|---|
| <b>Biodiversity and the natural environment</b>               |   |
| <b>Biodiversity in the built environment</b>                  |   |
| <b>Reducing waste, reusing and recycling</b>                  | Good investment decisions will help the Council to develop more efficient working practices which will use less resources.  |
| <b>Reduced energy/fuel consumption</b>                        | The strategy is set at the start of the financial year but it is monitored carefully throughout the year to ensure that the Council reacts quickly to any market volatility and the impact on the banking institutions. |
| <b>People's awareness of the environment and biodiversity</b> |   |
| <b>Flood risk management</b>                                  |   |

**Negative impacts identified:**

|   |  |
|---|--|
| <b>Biodiversity and the natural environment</b>               |  |
| <b>Biodiversity in the built environment</b>                  |  |
| <b>Reducing waste, reusing and recycling</b>                  |  |
| <b>Reduced energy/fuel consumption</b>                        |  |
| <b>People's awareness of the environment and biodiversity</b> |  |
| <b>Flood risk management</b>                                  |  |

**A healthier Denbighshire**

|                                 |  |
|---------------------------------|--|
| <b>Overall Impact</b>           | Neutral  |
| <b>Justification for impact</b> | Proposals have little or no direct impact on the vast majority of residents as the strategy involves managing the Council's investments and borrowing. |
| <b>Further actions required</b> | The impact of this report is neutral in this particular area so this is not applicable.  |

**Positive impacts identified:**

|   |  |
|---|--|
| <b>A social and physical environment that encourage and support health and well-being</b> |  |
| <b>Access to good quality, healthy food</b>   |  |
| <b>People's emotional and mental well-being</b>   |  |
| <b>Access to healthcare</b>   |  |
| <b>Participation in leisure opportunities</b>   | The strategy contributes to the overall financial health of Denbighshire and therefore supports the delivery of the annual budget. |

**Negative impacts identified:**

|   |  |
|---|--|
| <b>A social and physical environment that encourage and support health and well-being</b> |  |
| <b>Access to good quality, healthy food</b>   |  |
| <b>People's emotional and mental well-being</b>   |  |
| <b>Access to healthcare</b>   |  |
| <b>Participation in leisure opportunities</b>   |  |

**A more equal Denbighshire**

|                                 |  |
|---------------------------------|--|
| <b>Overall Impact</b>           | Neutral  |
| <b>Justification for impact</b> | A good treasury management strategy contributes to the overall financial resilience of the Council and supports the on-going work of the Authority without impacting on residents. |
| <b>Further actions required</b> | The impact of this report is neutral in this particular area so this is not applicable.  |

**Positive impacts identified:**

|   |   |
|---|---|
| <b>Improving the well-being of people with protected characteristics. The nine protected characteristics are: age; disability; gender reassignment; marriage or civil partnership; pregnancy and maternity; race; religion or belief; sex; and sexual orientation</b> |   |
| <b>People who suffer discrimination or disadvantage</b>   |   |
| <b>People affected by socio-economic disadvantage and unequal outcomes</b>  | An efficient treasury management strategy contributes to the financial resilience of the Council and supports service delivery. |
| <b>Areas affected by socio-economic disadvantage</b>  |   |

**Negative impacts identified:**

|   |  |
|---|--|
| <b>Improving the well-being of people with protected characteristics. The nine protected characteristics are: age; disability; gender reassignment; marriage or civil partnership; pregnancy and maternity; race; religion or belief; sex; and sexual orientation</b> |  |
| <b>People who suffer discrimination or disadvantage</b>   |  |
| <b>People affected by socio-economic disadvantage and unequal outcomes</b>  |  |
| <b>Areas affected by socio-economic disadvantage</b>  |  |

|                                 |  |
|---------------------------------|--|
| <b>Overall Impact</b>           | Neutral  |
| <b>Justification for impact</b> | A good treasury management strategy contributes to the overall financial resilience of the Council and supports the on-going work of the Authority without impacting on residents. |
| <b>Further actions required</b> | The impact of this report is neutral in this particular area so this is not applicable.  |

**Positive impacts identified:**

|   |  |
|---|--|
| <b>Safe communities and individuals</b>       |  |
| <b>Community participation and resilience</b> |  |
| <b>The attractiveness of the area</b>         |  |
| <b>Connected communities</b>                  |  |
| <b>Rural resilience</b>                       |  |

**Negative impacts identified:**

|   |  |
|---|--|
| <b>Safe communities and individuals</b>       |  |
| <b>Community participation and resilience</b> |  |
| <b>The attractiveness of the area</b>         |  |
| <b>Connected communities</b>                  |  |
| <b>Rural resilience</b>                       |  |

## A Denbighshire of vibrant culture and thriving Welsh language

|                                 |   |
|---------------------------------|---|
| <b>Overall Impact</b>           | Neutral   |
| <b>Justification for impact</b> | A good treasury management strategy contributes to the overall financial resilience of the Council and supports the on-going work of the Authority. It has no direct impact on the language and the culture because any treasury management decisions are based on the treasury strategy and advice from financial consultants. |
| <b>Further actions required</b> | The impact of this report is neutral in this particular area so this is not applicable.   |

**Positive impacts identified:**

|                                     |  |
|-------------------------------------|--|
| <b>People using Welsh</b>           |  |
| <b>Promoting the Welsh language</b> |  |
| <b>Culture and heritage</b>         |  |

**Negative impacts identified:**

|                           |  |
|---------------------------|--|
| <b>People using Welsh</b> |  |
|---------------------------|--|

|                                     |  |
|-------------------------------------|--|
| <b>Promoting the Welsh language</b> |  |
| <b>Culture and heritage</b>         |  |

## A globally responsible Denbighshire

|                                 |  |
|---------------------------------|--|
| <b>Overall Impact</b>           | Neutral  |
| <b>Justification for impact</b> | A good treasury management strategy contributes to the overall financial resilience of the Council and supports the on-going work of the Authority. It has no direct impact on the local area. |
| <b>Further actions required</b> | The impact of this report is neutral in this particular area so this is not applicable.  |

### Positive impacts identified:

|  |  |
|--|--|
| <b>Local, national, international supply chains</b>              |  |
| <b>Human rights</b>  | All investments are undertaken from national institutions in line with the strategy and financial advice. The strategy determines the institutions with the minimum credit rating which the Authority is permitted to invest with. |
| <b>Broader service provision in the local area or the region</b> | All borrowing is undertaken from central Government as detailed in the strategy and in line with other local authorities.  |
| <b>Reducing climate change</b>                                   |  |

### Negative impacts identified:

|  |  |
|--|--|
| <b>Local, national, international supply chains</b>              |  |
| <b>Human rights</b>  |  |
| <b>Broader service provision in the local area or the region</b> |  |
| <b>Reducing climate change</b>                                   |  |