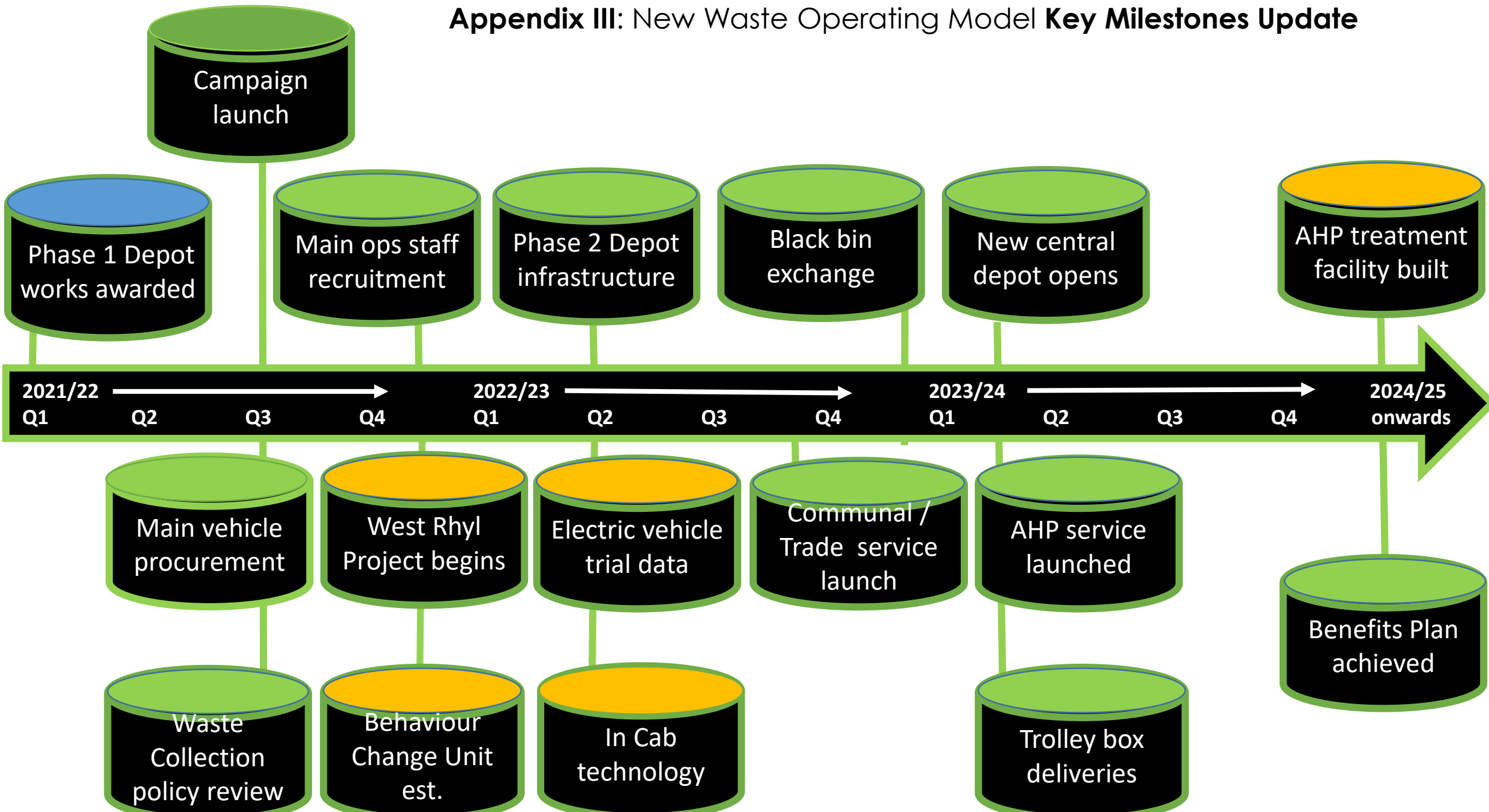


Appendix III: New Waste Operating Model Key Milestones Update



Changes since last reported in May 2021

Brought forward:

- Vehicle procurement – to manage supply chain risk
- Campaign launch – to enhance general awareness of new waste model and help build electronic database of service users we can keep regularly informed.
- Operational Staff recruitment – to manage industrywide recruitment issues a series of cohorts will be recruited (the first in January), working closely with the Working in Denbighshire Team

Delayed

- West Rhyl Project – due to recruitment challenges now overcome.
- Behaviour Change Unit established – due to management capacity issues to complete team restructure and recruitment challenges of environmental crime officers. Key posts currently advertised.
- Electric vehicle trial data – due to delays in supply chain of ULEVs to trial authorities, data is not expected before Q2 2022.
- In-Cab Technology – Procurement exercise completed to schedule but limitations of suppliers able to meet our requirements means alternative procurement route now needs to be considered.
- AHP treatment facility – A recycling solution has not yet been secured in the region due to immaturity of the markets and technologies. Welsh Government and LA partners continue to explore routes to market suitable to achieve a recycling solution that is affordable and improves the carbon footprint of the current Energy to Waste solution. This is ongoing work.

