

## Appendix 3 Corporate Governance Report

Issue highlighted:	Actions
<p><b>Opportunities to deliver on all four dimensions of well-being are not being maximised, often due to lack of leadership and strategic approach that recognises the ‘power of purchase’.</b></p>	<p>Consider and act upon the awaited WG response to the report.</p> <p>Update the Council Contract Procedure Rules (CPRs) following WG response above, and the forthcoming regulations. Re-launch of corporate CPRs.</p> <p>The Commissioning Form specifically requests consideration of a Well Being Impact Assessment which includes longer term implications of a purchasing activity.</p> <p>Revised Procurement Strategy and Policy Document to be developed further with services and Joint Procurement Board on how opportunities can be maximised. Policy document will need appropriate member approval and consultation.</p> <p>Reduction in the use of Exemptions from tendering, in order to avoid the same contract rolling over with no opportunity for improved, or new, well being obligations included in the contract terms. CPRs to narrow options to exempt.</p> <p>Business Partner to advise services on appropriate use of quality criteria in the context of future generations and carbon footprint.</p> <p>Community Benefits Hub supporting services in their consideration and inclusion of CBs taking into consideration longer term implications in Goods and Services contracts over £25K, and Works contracts over £100K. All procurement business partners are referring services to the Hub to enable and support officers in the context of local well being community opportunities.</p> <p>Increase collaboration with the Councils’ Economic Development team and the CLES initiative (see below).</p>
<p><b>The “procurement system” is still leading to too much focus on process and short-term cost rather than delivering wider outcomes over the long-term, and there is no consistent way of measuring the outcomes that can be achieved in line with the Act.</b></p>	<p>Awaiting new regulations from WG – Green Paper refers to the removal of complex and inflexible procedures.</p> <p>The Council and the Joint Procurement Board have contributed to the consultation on the proposed new procurement legislation post Brexit.</p> <p>The Procurement Services’ Business Partners encourage the use of longer term contracting, rather than short term repeat exercises.</p> <p>Consideration is being given to amending the Commissioning Form to greater reflect the Act and could be adapted in the future to take into account any decision on the Real Living Wage.</p> <p>The CB Hub has linked its operation and processes to identify potential outcomes/benefits early at project inception and again prior to the initiation of the procurement process.</p> <p>DCC is currently rolling out a bespoke measurement and reporting online tool that captures CBs in line with the Act, the Community Benefits Toolkit, and DCC’s own corporate priorities which are in turn linked to the well-being goals and objectives.</p>

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	<p>The CB Hub role is to link up with council services and departments and wider stakeholders to offer training and advice on how to set up the benefits sought within their procurement process and how to use the tool appropriately for individual project monitoring and reporting in aligning them to legislative outcomes and objectives.</p> <p>The Procurement Unit and the CB Hub report annually to Corporate Governance Committee detailing outcomes that have been achieved.</p> <p>Team Managers are actively taking part on existing internal and external groups in order to share learning and develop best practice.</p>
<p><b>There is no mechanism for promoting effective collaboration for public bodies, particularly cross-sector to improve sharing, learning, capacity and skills.</b></p>	<p>DCC/Legal Services hosts an award winning regional public buildings framework team which does promote effective collaboration cross sector and the benefits of a regional approach – Head of Service sitting on both framework and the joint procurement board.</p> <p>A decision will be taken in respect of extending for a further term of 3 years the Joint Procurement Service Partnership Agreement in 2021.</p> <p>The Joint Procurement Service and the Community Benefits Hub have invested in staff development, and has committed to further professional training within the team. 4 permanent officers within the service have increased skills and CIPS qualifications across all levels.</p> <p>1 career graded post has been created, locally recruited. 3 placements are to be filled from the DWP to enable exposure to procurement and community benefits. (Kickstart scheme)</p> <p>Softer relationship skills are being developed within the team to encourage collaboration. Business partners are challenging decisions on single rather than joint purchasing.</p> <p>The Joint Procurement Board is meeting regularly and both Councils have improved capacity and skill set compared to pre-collaboration days.</p> <p>An escalation process is being developed to be utilised if required, where a service states they do not wish to procure collaboratively. SLT to receive a report from Head of Service.</p> <p>Procurement team and the North Wales Construction/Public Buildings Framework team to carry out a self assessment on their collaborative skills. (institute for collaborative working). Results to be fed back to respective boards.</p> <p>Within Denbighshire the CB Hub is the focal point for measurement and reporting on CB commitments secured and utilised. Capturing impact of CBs and associated data that will</p>

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	<p>inform future CB policy and use, identifying best practice and lessons learned. The Denbighshire and Flintshire shared Procurement service has developed a joint pilot project approach to maximise community benefits and social value through joint procurements.</p> <p>Explore 'Community Wealth Building' funded initiative with (Centre for local Economic Strategy) 'CLES'.</p>