

## Appendix D – Notable Risks

RISK	DESCRIPTION	MITIGATION ACTION
<p>Affordability of the Council being able to achieve its net carbon zero and ecologically positive goals.</p>	<p>There is a risk that the Council is unable to commit or attract sufficient resource (revenue and capital) to coordinate the programme, deliver net carbon zero and ecologically positive projects and deliver other projects in an enhanced eco way meaning funding bids are not submitted, opportunities not maximised, actions are not delivered and benefits are not realised.</p>	<ul style="list-style-type: none"> <li>• Proactively seeking external finance with Welsh Government and Whitehall Departments using the strategy and action plan as our narrative.</li> <li>• Submitting strong and coordinated external funding bids, working collaboratively across the region as well as across internal DCC departments.</li> <li>• Early input into the Budget Board on calls on revenue and capital for the following financial year.</li> <li>• Ongoing dialogue with Section 151 officer in relation to longer financial plans via the Medium Term Financial Plan.</li> <li>• Carbon Literacy Training and ongoing support to officers to factor in eco enhancement from inception stage of projects, building in sufficient provision within external funding bids.</li> <li>• Implementing whole life costing into business case process to capture fully the long term costs and benefits of schemes.</li> <li>• Maximising on the delivery of the many projects which save both money and carbon annually for the Council.</li> <li>• Maximising on the delivery of projects which deliver upon COVID-19 recovery requirements and carbon saving for the Council.</li> </ul>

RISK	DESCRIPTION	MITIGATION ACTION
Changes in the carbon calculation methodology.	There is a risk that how carbon emissions and carbon absorption is calculated may alter between now and 2030 either through changes to the Welsh Government Greenhouse Gas Reporting Regime or other Reporting Guidance that will mean we will need to update our targets and trajectory to 2030.	<ul style="list-style-type: none"> <li>• Annual review paper to Full Council stating any major changes impacting the strategy.</li> <li>• Formally review and refresh the strategy document every 3 years up until 2030 (2023/24 and 2026/27).</li> </ul>
Being responsive to new opportunities to reduce carbon.	There is a risk that new opportunities may arise between now and 2030 that we need to respond to that will enable us to go further on reducing our carbon emissions, for example the introduction of a readily accessible new technology or a major development in ways to generate energy.	<ul style="list-style-type: none"> <li>• Horizon scan and keep abreast of developments within the climate and energy sectors.</li> <li>• Annual review paper to Full Council stating any major changes impacting the strategy.</li> <li>• Formally review and refresh the strategy document every 3 years up until 2030 (2023/24 and 2026/27).</li> </ul>
Meeting Public Expectation.	There is a risk of not meeting public expectation on this agenda and the democratic and reputational damage that could cause.	<ul style="list-style-type: none"> <li>• Continue to engage with the public proactively, constructively and sensitively on this agenda being very clear on the scope and scale of the Council's targets.</li> <li>• Through working with the Public Service Board (PSB) and community development partners, support the public in contributing personally to this agenda at a community level.</li> <li>• Celebrating the Council's existing and continued success in this agenda via press releases/social media and ensuring the public are aware of the range of work the Council are undertaking.</li> </ul>