

CABINET

Minutes of the Cabinet meeting held at 9.00 a.m. on Tuesday 29 March 2011 in Conference Room 1, County Hall, Ruthin.

PRESENT

Councillors P A Dobb, Lead Member for Health, Social Care and Wellbeing; H H Evans, Leader; S Frobisher, Lead Member for Environment and Sustainable Development; M M Jones, Lead Member for Welsh Language, Children, Young People and Leisure; P J Marfleet, Lead Member for Modernising the Council; D A J Thomas, Lead Member for Regeneration and Tourism, J Thompson Hill, Lead Member for Finance and Efficiency and E W Williams, Lead Member for Education.

Observers: Councillors W L Cowie; M LI Davies; G C Evans and D I Smith.

ALSO PRESENT

Chief Executive; Corporate Director: Demographics, Wellbeing & Planning; Corporate Director: Learning & Communities; Acting Head of Corporate Governance and the Acting Chief Financial Officer.

1 APOLOGIES

Corporate Director: Business Transformation & Regeneration.

2 DECLARATION OF INTERESTS

Members were asked to declare any personal or prejudicial interests in any business identified to be considered at the meeting. There were no interests declared.

***RESOLVED** that Cabinet note there were no declaration of interests.*

3 URGENT MATTERS

There were no Urgent Matters.

4 MINUTES OF THE CABINET MEETING 15.02.2011

The Minutes of the Cabinet meeting held on 15 February 2011 were submitted.

Item 5 Revenue Budget and Summary Capital Plan – Councillor W L Cowie informed colleagues the last sentence of the penultimate paragraph should read “It was felt that poor planning by WAG had led to the current situation”.

RESOLVED that, subject to the above, the Minutes of the meeting held on 15 February 2011 be approved as a correct record and signed by the Leader.

5 ROUTINE REPORT ON PERSONNEL

Councillor P J Marfleet presented the report for Members to note and comment on the content of the overview report on Personnel Statistics which provided Headcount Analysis for the period April-December 2010 and a comparison of collated data for Sickness Absence within the Authority between April-December 2009 and April-December 2010. The headcount and full time equivalent (FTE) figures for the Authority had decreased during April-December 2010, with the headcount decreasing by 46 and the FTE figure decreasing by 13.69.

Councillor Marfleet said although there was a reduction in staff numbers, it was important not to become complacent. Members were asked to note that there was a decrease of 76 Full time Equivalent (FTE) in August, mainly as teachers left their posts but there were 62 starters in September 2010. Restructuring of the various departments would also lead to a decrease in figures at the end of March 2011.

Sickness absence figures continued to be of concern as by the end of January the Authority had lost 30,000 workdays, although this figure was better than the target. It should be noted that absences were fewer during the annual leave season and that absences were generally higher in the Lifelong Learning and Social Services Directorates. Incidences of long term absences were 5% but this actually meant 48% of the days lost, whilst incidences of short term absences at 84% actually meant 30% of the days lost. Also, 'older' staff had less sick absences generally but when sick leave was taken it was sometimes for longer periods. Mondays and Fridays account for 49% of all absences and in Lifelong Learning the schools non teaching had the biggest problem with Monday absences. Reasons for absences changed seasonally.

Progress was being made in reducing sickness absence and the system was robust. The information provided helped the Authority manage its business.

Councillor H H Evans was pleased to see the improvements in trends. With resources becoming more limited, he asked whether long or short term sickness absences would be targeted. Councillor Marfleet said priorities would vary from department to department and the information provided would form part of a manager's tool kit. There was a need to be realistic when setting targets.

Sickness absence issues would be discussed regionally / sub-regionally and with partners.

Councillor D I Smith agreed the information provided was a good tool for managers. He asked whether the information could be provided for each department to display so that staff in departments were aware of the figures – this could help instill a sense of pride in staff.

The Strategic HR Manager confirmed that absence statistics were issued to managers on a monthly basis and that some would display the figures for all their staff to see. Regarding Councillor G C Evans' question on Occupational Health, she confirmed that all staff are aware of the help available to them through the induction courses for example and staff were also able to self refer. The new intranet system would have a dedicated page on Occupational Health.

RESOLVED that Members note the information in the report. Cabinet agreed the Head of Strategic HR put in place arrangements for managers to display sickness absence statistics in departments so that all staff are aware of the figures.

6 MONITORING PERFORMANCE AGAINST THE AUTHORITY'S CORPORATE PLAN

Councillor H H Evans presented the report for Members to consider performance against the Corporate Plan 2009-12 as detailed in the report of performance for the third quarter of 2010 for the 2012 Indicators and each Improvement Objective, attached to the report.

Councillor Evans said the Authority had listened to residents regarding the need to improve the County's highways but PIs did not always reflect the needs of communities. Denbighshire was to become a high performing Council and paragraph 5.1 compared the Authority with the 21 other Authorities. Last year Denbighshire had scored the highest on PIs but it was likely that the figure would drop this year but the Authority would still be highly placed.

The next report would include a summary of the overall RAGs in one table and include the name of the Lead Member and lead officer in the Action Plan.

Tony Ward, Corporate Improvement Manager said the target of being in the top 2 quartiles for 100% of the 2012 indicators was aspirational. Denbighshire was the highest performing Council in Wales the previous year despite not achieving 100% in the top 2 quartiles. Responding to Councillor J Thompson Hill's comments, the Corporate Improvement Manager said he met with the Wales Audit Office on a monthly basis to communicate this message. Performance for the current year was not known nor was the position of other Authorities. He predicted there would be fewer PIs in the top 2 quartiles. Regarding reablement, the Corporate Director: Demographics, Wellbeing & Planning said discussions were being held with the WAO to ensure they understood the concept of reablement in Denbighshire and that they would not merely use benchmark figures. The Authority had to follow the Social Services White Paper. The Head of Business Planning and Performance said PIs had no link with the settlement, only with small amounts of some improvement grants received. Denbighshire was working with other Authorities to create joint measures for reablement and roads, for example.

Concern was expressed by Councillor D A J Thomas regarding those receiving job seekers' allowances and said these clients should be monitored to ensure they did not fall into poverty when the housing benefit changes were introduced in April. He

suggested that the Council advertise its services to ensure that all were aware of the help available.

The Chief Executive referred to the link between performance and finance. It was important to remember that money was needed to retain high performance as well as to improve performance. The 2 PIs on roads were no longer appropriate and the Authority was focusing more on particular stretches of highway which were of greatest concern to the residents. New PIs were being developed but any investment in roads must be planned and managed well, for example, closer working with the gas or water companies was required.

RESOLVED that Cabinet:

- 1 agree to remove the 3 indicators noted in paragraph 6.2.
- 2 consider the current likelihood of achieving the outcomes detailed in our Corporate Plan and follow up performance related issues with the appropriate Head of Service where specific concerns are raised or where improvement is in jeopardy.
- 3 Cabinet approve the proposed Action Plan to address issues identified within the report.

7 DELIVERING THE CORPORATE PLAN 2009-2012: YEAR 3

Councillor H H Evans presented the report for Cabinet to recommend Denbighshire County Council's draft 'Delivering the Corporate Plan 2011-12' (attached at Appendix I to the report) for adoption by Full Council on the 12 April 2011, subject to any amendments agreed by Cabinet.

Councillor Evans congratulated the Corporate Improvement Manager and staff and said the report had significantly improved in terms of the clarity of information contained therein.

The area sections of the Plan were of particular importance as they demonstrate how the corporate priorities translate into actual benefits for our communities.

The Corporate Improvement Manager informed Members that the draft report had been shared with the Wales Audit Office to ensure it met with their requirements and positive feedback had been received from them.

Councillor P A Dobb said much effort and time had been spent the previous year on discussing with Town and Community Councils and various other community fora and the main improvements required by the community was to the County's roads. She suggested that more information be included in the report on how much money and effort would be put into roads next year. Councillor H H Evans said the profile of the budget process had not been highlighted sufficiently neither had the highways priority. This was a positive for the Authority and should be widely publicised. Councillor S

Frobisher asked if the community fora were being continued, that an officer from Highways attend meetings to inform on works to be carried out in the area.

RESOLVED that Cabinet recommend Denbighshire County Council's draft 'Delivering the Corporate Plan 2011-12' (attached at Appendix I to the report) for adoption by Full Council on the 12 April 2011, subject to detail on efforts and finances spent on road improvements being included.

8 NORTH WALES REGIONAL COLLABORATION PROJECT FOR THE PROVISION OF SCHOOL IMPROVEMENT SERVICES

Councillor E W Williams presented the report seeking Members' approval for the proposed model for establishing a regional School Improvement Service for the 6 North Wales Authorities. Option (C) was the preferred option because of the substantial benefits it offered in encompassing in an integrated and complementary way, both LA responsibilities and those of individual schools in relation to their effectiveness and improvement responsibilities. Councillor Williams outlined the benefits and risks of collaboration as shown in Appendix 1 to the report. North Wales was ahead of the rest of Wales on this collaboration and a clear timeline was set. The project had been supported by Scrutiny.

Councillor P A Dobb asked for clarification on the establishment of a single and bilingual regional school. The Corporate Director: Learning and Communities said this was about regional effectiveness. It was difficult to support some Welsh schools in some areas. The issue with this was about ability and capacity, to have a service offering bilingual support.

The Corporate Director: Learning and Communities said schools and governors had been consulted and there was significant support for the concept of the project. Four Authorities had agreed the project and Flintshire were making their decision today. If approved the report would be presented to the Education and Related Services Board on 7 April. They would discuss project management and an implementation plan. A report to Cabinet in July 2011 would include a business plan. The project management team would include officers from Legal, HR and Finance. He confirmed that the concept had been agreed by the 4 Authorities and further work on the concept and governance would be necessary once all 6 Authorities had supported the project.

The Chief Executive informed Members that the consensus was for a Local Authority type company – an arms length company with a board rather than someone external running education services.

Councillor P J Marfleet was pleased to see the report and commended the 6 Authorities for working together.

RESOLVED that Members approve progress to the next stage of the project, namely the creation of a robust business plan which will address key issues around operational matters relating to finance, staffing and governance arrangements for the proposed

collaboration project. Members further agree that the business plan be considered by Cabinet prior to final approval being given to implement the proposed regional service.

9 DEE VALLEY CYCLE PATH

Councillor S Frobisher presented the report seeking Cabinet approval to commission British Waterways to resurface the Llangollen Canal Towpath between Llangollen and Trevor for use as a cycle route.

Councillor Frobisher said Denbighshire had received £30k funding in 2010-11 for a feasibility study to investigate the potential for the cycle route along the Dee Valley from TAIH Regional Transport Plan Grant, financed by the Welsh Assembly Government. The aim of the project was to provide a continuous cycle route from the World Heritage Sire at Pontcysyllte to Barmouth and this route would pass through many Denbighshire towns and villages i.e. Llangollen, Corwen, Carrog, Cynwyd and Glyndyfrdwy. Owing to programme slippage in the TAIH region on other transportation projects, further funding was offered for an accelerated spend. The Dee Valley feasibility study had identified an 8 kilometre section of canal towpath in Llangollen that would require resurfacing for it to be made to a cycle route. Denbighshire's bid of £228k was successful. TAIH had now indicated that further funding for the project of £125k was likely in 2011-2012 with further funding becoming available in ensuing years.

Councillor Frobisher stressed any maintenance work would be undertaken by British Waterways.

Councillor H H Evans congratulated Councillor Frobisher and officers on the excellent project, which was all externally funded. Councillor Frobisher also congratulated officers in having the foresight to have schemes 'on the shelf' for when grants became available at short notice.

Responding to Councillor P J Marfleet's query, the Section Manager: Traffic & Transportation said the cost of the cycle path was high as there were difficulties with access to the towpath for the contractors and it was both time and labour intensive. He also confirmed the funding would be spent in April 2011. Local Members were aware of the scheme and had been involved in the discussions at an early date. The work would not have an adverse affect on walkers as the path would be open when work was ongoing.

RESOLVED that Cabinet approve the commission of British Waterways to resurface the Llangollen Canal Towpath between Llangollen and Trevor for use as a cycle route.

10 ETAPE CYMRU CYCLING EVENT

Councillor D A J Thomas presented the report seeking agreement to temporary road closures, for up to 4 hours per section, along 70 miles of Denbighshire roads – as identified in Appendix 1 to the report for the Etape Cymru proposed cycling event, taking

place along 90 miles of Wrexham and Denbighshire roads on Sunday 25 September 2011.

Councillor Thomas outlined the key points of the scheme:

- The proposed event was a 'closed road cycle event' which, it was anticipated, should attract 3,500 participants, to take place on the last Sunday in September, with rolling road closures in sections for up to 4 hours
- The event was being supported in its first year by Wrexham CBC as part of their Year of Culture programme, the start and finish of the main event would be on the Wrexham Industrial Estate, but over 70 miles of the route would go through Denbighshire
- The organiser was not asking Denbighshire for a financial contribution (as was the case with many events that approach us for support)

The challenges for consideration were some potential loss of visitors / income to local businesses and the potential temporary disruption and inconvenience for local residents (no more than 4 hours per section). Through effective and timely consultation and communication it is hoped that the challenges would be outweighed by the following:

- The event would help to position the area as a cycling destination, as identified in the agreed aims for the Cycling Centre of Excellence, thus helping longer term economic gains
- The event and associated pre promotion would provide opportunities to promote cycling routes and facilities in Denbighshire - Hiraethog / Llyn Brenig, Coed Llandegla and Ridetheclwyds.com
- Event promotion and coverage would provide opportunities to showcase and promote the County's scenic landscape (including parts of the AONB and World Heritage Site) within the media and web
- It would bring in staying visitors to south Denbighshire, particularly the Llangollen area, and given the expected number of participants, a good opportunity to promote future repeat visits.
- The event would bring potential spend from spectators at selected points on the route who could spend in shops and cafés that may be open
- The organiser was keen to run a supplementary family event in Denbighshire (probably in the Llangollen / Llandegla area) on the Saturday should the main event get the go ahead.

It should be noted that the event organiser was very keen to work with Denbighshire in developing this for the County's benefit, so that it works for Denbighshire as much as for them. The organiser has indicated that should the pilot event be successful, they would consider the start and finish point being in Denbighshire in 2012.

This was the type of event Denbighshire would have probably been pro-actively seeking in the next year or so, so as to help raise the profile of the area as a cycling destination. If Denbighshire were unable to support the event, there could well be a risk to the area's reputation as a cycling destination and a destination for other future events.

Councillor P A Dobb was supportive of the event but it was essential that communities along the proposed route be informed of the event in a timely manner as roads would be closed to traffic. Volunteers would be needed and the timescale for the event's organisation was tight. She queried whether there would be a cost to the Council, for example staffing, clearing up and if so, would there be any reimbursement from the company. Councillor H H Evans suggested Members agree to a commitment to the event but ensure that consultation with residents was carried out. Should the event take place, earlier planning and discussion with Wrexham CBC would be necessary for the following year. Councillor G C Evans agreed with Councillor Dobb's comments and said Community Councils should be involved at an early date. Councillor M LI Davies suggested that the event, if agreed, should be publicised in County Voice.

The Marketing & Tourism Manager said Town and Community Councils would be consulted on the event and notices would appear in the local press. The stewards would be volunteers. A business plan would have to be provided for the event and, in her opinion, the organisation was professional. The organizers hoped the event would take place for the next 5 years. Policing and health and safety issues would be covered in the event planning and risks would be assessed. She confirmed that any clearing up after the event would be by the organisers. If the event was agreed by Cabinet, Highways would need to be consulted on the route.

Councillor Dobb said consultation and information on the event would have to be with Town and Community Councils before July as they did not meet in August. The Marketing & Tourism Manager was asked by Members to ensure that Town and Community Councils and households along the proposed route be consulted in time.

Members agreed with Councillor P J Marfleet's comments that Denbighshire County Council would not accept any liability should accidents occur as a result of the condition of the County's roads and the organisers should be made aware of this and take appropriate action.

Councillor D A J Thomas suggested that additional recommendations be included i.e. risk management to be carried out by the Highways Department on the state of the roads and consultation with relevant people. He also suggested that the Denbighshire trade tent be taken to Wrexham on the day of the event and that the County's website be used to make businesses aware of the event. Councillor S Frobisher also suggested that the Marsh Track, Rhyl be promoted at the event.

RESOLVED that Cabinet:

- 1 *supports the Etape Cymru event so as to bring economic benefit to the County and help position the area as a nationally recognised cycling destination, meeting aims set out in the Cycling Centre of Excellence project. To enable the key event to take place it is necessary to allow a programme of rolling road closures along a designated route through south Denbighshire, for a period of up to 4 hours on Sunday 25 September 2011 and Cabinet support the programme in principle,*

subject to local consultation with potentially affected businesses and Town and Community Councils.

- 2 *Cabinet further agree the Lead Member for Regeneration, Tourism & Housing be given authority to take a decision following the programme of consultation as outlined in Appendix 3 to the report. The decision only to be taken following consultation with Town and Community Councils, identification of health and safety risks, and discussions with the Highways Department regarding the road surfaces to ensure no liability to Denbighshire.*

11 ISSUES REFERRED TO CABINET BY SCRUTINY COMMITTEES

There were no issues referred to Cabinet by Scrutiny Committees.

12 CABINET FORWARD WORK PROGRAMME

Councillor H H Evans presented the Cabinet Forward Work Programme.

Councillor S Frobisher said a report would be presented to the April Cabinet on Prestatyn Bus Station.

RESOLVED that Cabinet note the amended Forward Work Programme.

13 REVENUE BUDGET AND SUMMARY CAPITAL PLAN 2010-2011

Councillor J Thompson Hill presented the report for Cabinet to note the latest estimate of the likely outturn figures for the 2010/11 financial year as detailed in Appendix 1 attached to the report and the summary capital plan performance for 2010/11 as detailed in Appendices 2 and 3 attached to the report. Cabinet were also asked to note the latest Housing Revenue Account and housing capital position for 2010/11 as detailed in Appendices 5 and 6 attached to the report. Cabinet were further asked to approve capital projects in relation to the Bee and Station, Rhyl and an extension to Ysgol Dyffryn Ial, Llandegla as detailed in the confidential Appendix 4 to the report.

For consistency with previous budget reports, this report and those reports to the end of the financial year would retain the 4 directorate block presentations whilst those relating to 2011-2012 would be presented using the new corporate structure.

The overall revenue underspend was £220k excluding the schools' delegated budget, this was £45k less in total than forecast the previous month – the main movement had been on winter maintenance costs.

Lifelong Learning was forecasting a balanced budget. Social Services and Housing was also forecasting a balanced budget but there were ongoing pressures with specialist placements in Children's Services.

The Environment Directorate were forecasting an underspend of £165k, and the latest forecast assumed winter maintenance costs could be contained within the existing budgets, additional contributions from the North Wales Trunk Road Agency and by drawing on the Winter Maintenance Reserve which had a balance of £251k. Corporate Governance and Efficiency was forecasting a £55k net underspend, the pressures on the translation budget would be offset by some additional DWP subsidy.

Capital expenditure was at £22.7m for a plan totalling £29.6m. It was likely that the underspend on the capital plan would be £1-£1.5m at the year end but would be spent early in the new financial year.

Officers continued to meet with external Treasury advisers to evaluate the current money market position and review the strategy.

The latest figures for the Housing Revenue Account showed an in year surplus of £299k, an increase of £9k from the previous month. The Authority was on course to achieve the Welsh Housing Quality Standard by the end of 2012 and the business plan was financially viable. Six Council properties sales had been achieved during the year.

Two new capital projects were presented for approval and inclusion in the Capital Plan, namely the renovation of the former Bee and Station Hotel, Rhyl to provide business units for rent and extending Llandegla Memorial Hall to provide additional teaching facilities for pupils of Ysgol Dyffryn Ial. Details of the funding required for the projects was at the confidential Appendix 4 to the report.

Councillor P A Dobb suggested that a location map should have been provided with the report, in particular for the extension required at Ysgol Dyffryn Ial. She also queried whether a market survey had been carried out on whether there was a need for business units and if so, the survey results should have been included within the report. Councillor D A J Thomas said a survey had been carried out and there was a demand. There was currently 93% occupancy in the Authority's business units at Rhyl Station.

The Head of Modernising Education and team were praised by Councillor E W Williams for their work on the Ysgol Dyffryn Ial project and said if approved, the new facilities to provide additional teaching and learning facilities at Llandegla would address future needs.

RESOLVED that Cabinet:

- 1 note the revenue projections for 2010/11 as detailed in Appendix 1 attached to the report
- 2 note the Summary Capital Plan performance figures for the 2010/11 financial year as detailed in Appendices 2 and 3 attached to the report
- 3 approve the 2 capital schemes detailed in Appendix 4 to the report
- 4 note the Housing Revenue Account and Housing Capital Plan forecasts as detailed in Appendices 4 and 5 to the report.

14 URGENT ITEMS

There were no Urgent Items.

PART II EXCLUSION OF PRESS AND PUBLIC

RESOLVED under Section 100A(4) of the Local Government Act 1972 the Press and Public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraph 13 and 14 of Schedule 12A of the Local Government Act 1972.

15 UPDATE ON THE SCALA CINEMA AND ARTS CENTRE, PRESTATYN

Councillor P A Dobb presented the report for Cabinet to receive the update on the new 3 year business plan and annual report and confirm the financial forecasts and monitoring arrangements between the Scala Prestatyn Company Limited and Denbighshire County Council which were accepted by Resources Scrutiny resolution on 24 February 2011.

Councillor Dobb reminded Members that in December 2010 it was agreed the Scala Prestatyn Company Ltd provide a revised set of financial forecasts and a 3 year business plan so that Denbighshire's officers and Members could be kept up to date. It was agreed the Scala Board members and officers would meet monthly to assess progress and report back. The first meeting had been held in February and the Scala Board Chair, General Manager and Prestatyn Town Council Town Clerk were present along with an officer from Denbighshire. The information reviewed, prepared by the Scala's accountants Bennett Brooks, was attached to the report. Councillor Dobb highlighted the net position and the projected year end position. Sales for February had been very good and an annual growth was projected. However, there were worries regarding the future jobs income as the scheme would end in October 2011. It was anticipated that sales would remain buoyant partly as a result of the temporary closure of the Rhyl Apollo until July 2011.

Councillor R W Hughes, Scala Board Chair and the General Manager had attended the Resources Scrutiny meeting in February and Members had resolved that owing to the good progress being made it would be sufficient to leave the next Scala meeting with Scrutiny until September or October 2011. Councillor Dobb recommended Cabinet continue to review in line with Scrutiny Committee's recommendation, in October 2011.

Members discussed the financial situation in detail. They agreed that perhaps the Scala Board give consideration to the sale of unsold tickets – for example, with a link to the High School.

The Chief Executive congratulated the Board on the progress made and said it was good to see real improvements taking place. He suggested the Board have more help

to promote live performances for example. There were, however, a couple of risks as the re-opening of the Apollo could have an effect on ticket sales and the likelihood of budget cuts in 2012-2013 could mean a reduction in subsidies for all arms-length companies. Councillor H H Evans agreed good progress had been made by the Board but he was also concerned about predicted figures. The Acting Chief Financial Officer said arms-length companies would find conditions more difficult in future years as budgets were cut but that the Board were currently in a reasonably good position.

Members all agreed that it was encouraging to see improvements in the Board's performance which would mean the Scala would be a success in the future. They also agreed further work on marketing of performances was necessary.

Councillor Dobb said a report would be presented to Cabinet in October 2011 based on the August financial statement, with a verbal update on the September figures.

RESOLVED that Cabinet review and agree the revised 3 year business plan in line with the comments highlighted in the report. Cabinet further agree reports be produced following the monthly monitoring meetings that detail progress against the business plan, predicted outturn against budget and any potential risks to the Authority's ongoing subsidy.

The meeting concluded at 11.00 a.m.

Report To: Cabinet

Date of Meeting: 26th April 2011

Lead Member: Councillor P J Marfleet,
Lead Member for Modernisation

Lead Officer: C D Mathews
Valuation and Estates Team Leader

Title: Denbigh – Pen y Maes Farm (UPRN 1263/000)
To approve the disposal of the above property including land, house, range of buildings and barn

1 What is the report about?

- 1.1 To approve the disposal of the above property including land, house, range of buildings and barn at Pen y Maes Farm, Denbigh extending to circa 27.71 ha (68.48 acres) as shown edged black and shaded grey on the plan at Appendix A.

2 What is the reason for making this report?

- 2.1 A decision is required to approve the disposal of Pen y Maes Farm, Denbigh as it is surplus to the requirements of the Council's agricultural estate. As the market value of the vacant property is more than £500,000.00 this decision has to be made by Cabinet in accordance with the Council's Constitution.

3 What are the Recommendations?

- 3.1 The recommendation is that the Cabinet approves the disposal of the property shown on Appendix A as being surplus to requirements and that the unshaded area edged in black is sold on the open market at auction.
- 3.2 It is recommended that the land shaded grey at Appendix A extending to 5.47 ha (13.51 acres) is exchanged with land owned by a named party at Ty'n y Caeau Farm (subject to terms recommended by an independent Valuer). This land would then be incorporated into that holding conditional on other peripheral land Ty'n y Caeau then being disposed of.

4 Report details

- 4.1 Cabinet approved the policy on the rationalisation of the Agricultural Estate on 26th October 2010. The recommendation contained in this paper was within the revised Asset Management and Implementation Plan prepared by the Council's Consultants, Bruton Knowles, operating in conjunction with the Authority's own officers. This was approved by the Agricultural Estate Working Group on 2nd February 2011.

- 4.2 The recommendation for declaring the farm as being surplus to requirements of the Agricultural Estate was made to and approved by Asset Management Group on 10th March 2011.
- 4.3 The Council obtained vacant possession of the farm on the 24th March 2011. Currently the former tenant occupies the holding on a grazing licence pending the complete vacation of the unit which is to occur in May 2011.
- 4.4 The existing building stock on the farm is mostly deemed to be life expired and not worthy of further investment in order to bring them into good condition suitable for re-letting. The buildings primarily comprise the house and barn of stone and slate together with some agricultural outbuildings made from brick and slate and steel frame buildings of varying ages most of which are in poor condition.

5 How does the decision contribute to the Corporate Priorities?

- 5.1 The disposal of the area shown at Appendix A would generate a capital receipt for the Council.
- 5.2 The delivery of capital receipts from the sale of surplus assets is current Council policy and is an important element in providing finance for desirable but currently under funded capital projects.

6 What will it cost and how will it affect other services?

- 6.1 Costs associated with disposals incurred by the Council’s professional officers, surveyors and lawyers as well as external agents and solicitors appointed to handle any auction will be met from the capital receipt.
- 6.2 The Council currently receives £7,100.00 per annum in rental. This will cease upon the farm becoming vacant.
- 6.3 The impact on other service areas are as follows:

Additional Resources needed (staffing or financial)	- None
Equalities	- None
ICT	- None
Bio-diversity	- None
Effects on the environment	- None
Carbon Reduction Commitment	- None

7 What consultations have been carried out?

- 7.1 The disposal of the farm forms part of the revised plan approved at Cabinet on 26th October 2010 to rationalise and modernise the agricultural estate. This disposal forms part of that overall strategy. A broad cross section of local members sat on the Agricultural Estate Working Group, Scrutiny and Cabinet which approved the strategic policy for the Estate.

- 7.2 All the local Members in whose ward parts of the farm lie have been consulted on the disposal and no objections have been received.
- 7.3 Both the farming unions (NFU and FUW) and the Young Farmers were consulted as part of the review of the estate and although they have reservations about the disposals of farms understand the pressures placed on the Authority at the current time.

Chief Finance Officer Statement

The delivery of capital receipts from the sale of surplus assets is current Council policy and is an important element in providing finance for desirable but currently under funded capital projects.

8 What risks are there and is there anything we can do to reduce them?

- 8.1 By not disposing of the farm the Council risk leaving itself exposed to revenue and capital liabilities estimated to be circa £135,000.00.
- 8.2 Disposing of the farm will remove these and all other inherent risks associated with vacant buildings from the Council.

9 Power to make the Decision

- 9.1 S123 of the Local Government Act 1972 gives the power to dispose of land.
- 9.2 In accordance with Counsels opinion dated 25th November 2002, the property needs to be formally appropriated from the Agricultural Estate into the County Landlord's portfolio as required under Section 49 (3) Agriculture Act 1970.
- 9.3 In accordance with the Council's adopted Constitution, disposals of assets valued at more than £500,000.00 require the approval of Cabinet.



Pen y Maes, Denbigh



Environment Directorate

Scale: 1: 5000
Date: 31/03/2011
Map Sheet: SJ0765SW



Atgynhychir y map hwn o ddeunydd yr Ordnance Survey gyda chaniatâd yr Ordnance Survey ar ran Rheolwr Llyfrfa Ei Mawrhydi
© Hawlfraint y Goron. Mae atgynhychu heb ganiatâd yn torri hawlfraint y Goron a gall hyn arwain at erlyniad neu achos sifil. Cyngor Sir Ddinbych. 100023408. 2010
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Report To: Cabinet

Date of Meeting: 26th April 2011

Lead Member / Officer: Councillor E W Williams, Lead Member for Education / J Walley, Head of Modernising Education

Report Author: Head of Modernising Education

Title: Proposed Infant and Junior Amalgamation of Ysgol Gwaenynog and Ysgol Heulfre

1. What is the report about?

The report details the proposals regarding the potential amalgamation of Ysgol Gwaenynog Infants School and Ysgol Heulfre Junior School in Denbigh.

2. What is the reason for making this report?

To receive formal approval from Cabinet to commence the formal consultation exercise with the two schools, the community and other appropriate stakeholders.

3. What are the Recommendations?

To commence formal consultation regarding the potential amalgamation of Ysgol Gwaenynog Infants School and Ysgol Heulfre Junior School in Denbigh into a single all through school on their existing sites.

4. Report details.

- 4.1 The council's Cabinet approved the modernising education policies in January 2009 to provide a framework to review existing provision against what is required for the future. The framework includes a policy on 'Infant and Junior Amalgamation' on the basis that an all-through school is the preferred model for primary school education.
- 4.2 The policy states that when the decision to amalgamate an infant and junior school is taken, the authority will aim to amalgamate both schools onto one site. Where this is not immediately possible the infant and junior schools can be amalgamated into a single school based on two sites. The authority will then adopt a clear strategy to move the school onto a single site.
- 4.3 At present there are 4 separate Infant and Junior schools within Denbighshire and in accordance with the Policy Framework the Council is committed to the amalgamation of these schools. The outcome of the Prestatyn Primary review resulted in the statutory approval in January 2011 to implement the amalgamation of Bodnant Infant and Junior schools as of the 1st January 2012. As the wider Modernising Education programme develops it is anticipated that

proposals to enable the remaining 2 sets of schools to be amalgamated will emerge.

- 4.4 At the moment, Ysgol Gwaenynog and Ysgol Heulfre are separate schools with two headteachers, two groups of staff, two separate budgets and two governing bodies. If the proposal were to go ahead, there would be a single school with an age range of 3 - 11 years. Children upon admittance to reception would be entitled to remain at the school until the end of year 6 where they would transfer to secondary education. It is important to note that if the proposal were to go ahead all full-time pupils currently attending Ysgol Gwaenynog and Ysgol Heulfre would be guaranteed a place within the new all-through school.
- 4.5 The proposals would result in a single school with one headteacher, one group of staff and one budget. There would also be a single governing body. The existing buildings at Ysgol Gwaenynog and Ysgol Heulfre, which are co-located at Gwaenynog Road would be used to form the Primary School.
- 4.6 Should approval be provided by Cabinet, the first stage of the process would be to formally consult on any proposal. The proposal would be whether to proceed to discontinue the two schools and the formation of a new combined school via the publication of formal statutory notices. This would commence on the 9th May and last for a period of 7 weeks. The authority would then be required to consider the responses received from the consultation period. Cabinet would then be asked in July to consider the responses received during the consultation stage and whether to proceed towards the issuing of statutory proposals. If this approval is provided the required notices would be published on the first week in September.
- 4.7 Following the publication of the statutory notices there is an objections period of a month in which any person may send in written objections. The authority will then be required within two weeks of the close of the objection period to submit the details of any objections received, together with the response of the authority, to the Welsh Assembly Government. In instances where objections are received the Assembly will either; approve, approve with modifications or reject the proposals. In instances where no objections are received the authority will make the decision.

5. How does the decision contribute to the Corporate Priorities?

- 5.1 The proposals support the Corporate Priority of Modernising Education. The Modernising Education Policy Framework clearly articulates the benefits to children of all-through primary schools.

6. What will it cost and how will it affect other services?

- 6.1 The proposal is likely to result in the long term in efficiencies, in particular from the savings associated with the reduction in Head teacher posts. The proposal envisages the schools operating on their existing sites. The Council will consider opportunities to consolidate provision on a single site but at this stage no firm timescale is associated with this review.

6.2 At present the Margaret Morris Integrated Children's Centre operates from the school site and the Council will need to consider the future of this provision within any long term plan for the site.

7. What consultations have been carried out?

7.1 Discussions have been held with the two Headteachers and the respective Governing Bodies and elected Members for the three Denbigh electoral divisions. Following approval by Cabinet formal consultation will take place with all educational stakeholders who would be impacted by the proposals.

Chief Finance Officer Statement

Under the current financial situation the Council must continually ensure that all of its services are delivered as efficiently as possible.

8. What risks are there and is there anything we can do to reduce them?

8.1 The proposal could result in adverse public comments. To minimise this risk the Council will seek to ensure clear communication with all stakeholders.

9. Power to make the Decision

s29 School Standard and Framework Act 1998.

Modernising Education Policy Framework (approved by Cabinet January 2009)

Report To: CABINET

Date of Meeting: 26 APRIL 2011

Lead Member / Officer: Councillor Julian Thompson Hill,
Lead Member for Finance

Report Author: Chris Jones – Insurance & Risk Manager

Title: Insurance Contract Award

1 What is the report about?

The Council's existing insurance contract expires on 31 May 2011 and a new contract has to be in place from this date.

2 What is the reason for making this report?

A decision is required on the award of the Insurance Contract in accordance with the Contract Procedure Rules.

3 What are the Recommendations?

Our insurance brokers (Willis) and Insurance Manager have conducted an evaluation of the tenders submitted and recommend that the business is placed as follows on a five year Long Term Agreement with an option for DCC to extend for a further two years (as per the tender document):-

Lot 1 – Property, Business Interruption & Terrorism – Zurich Municipal

Lot 2 – Fidelity Guarantee – Zurich Municipal

Lot 3 – Motor – Zurich Municipal

Lot 3 – Motor Uninsured Loss Recovery - Opus

Lot 4 – Combined Liability – Zurich Municipal

Lot 5 – Professional Indemnity – Zurich Municipal

Lot 6 – Engineering – Zurich Municipal

Lot 7 – Personal Accident & Business Travel – Risk Management Partners

Lot 8 – Contractors All Risks – Risk Management Partners

4 Report details

The insurance programme for DCC has been offered for Tender under European Procurement EC Services Directive (Restricted Procedure) and a Contract Notice under reference 2010/S 249-381746 was published in the Official Journal of the European Union (OJEU) on 23 December 2010.

Six insurers provided tender responses to the various Lots within the stated tender timescales. These responses were opened on 7 March 2011 by Councillor J Thompson Hill in line with Contract Procedures.

Our broker, Willis has conducted an evaluation review in accordance with the criteria detailed in the Invitation to Tender Document ie. Price (50%) and Scope of Cover (50%) and recommend the cover is placed as per Section 3 of this report.

In the opinion of our brokers the decision to award the cover as specified is in the best interests of Denbighshire County Council and represents excellent value for money together with improvements in the levels of cover for the Authority.

5 How does the decision contribute to the Corporate Priorities?

Ensuring we have a robust and comprehensive insurance programme in place to protect our assets, employees and residents is fundamental to achieving our Corporate Priorities.

6 What will it cost and how will it affect other services?

The recommended placement of insurance cover with a five year long term agreement (with an option to extend for a further two years) will result in an external annual premium payable in 2011/12 of £1,239,425 (including 6% IPT) compared to the external premium for 2010/11, the last year of the previous five year long term agreement, of £1,422,431 (including 5% IPT). This represents a saving of £183,000 per year over the new five year agreement when compared to our current premiums, resulting in reduced insurance costs across all areas of Council services.

7 What consultations have been carried out?

The insurance programme for DCC has been offered for Tender under European Procurement EC Services Directive (Restricted Procedure).

Chief Financial Officer Statement

The Council must have robust insurance in place to ensure it can properly manage its liabilities. The reduction in premium is, at least in part, due to the hard work of officers, particularly in the Insurance Section, to manage and minimise insurance claims and robustly defend those claims made against the Council.

An element of the savings above had already been built into the Council's 2011/12 budget and the remainder will be built into the Medium Term Financial Plan.

8 What risks are there and is there anything we can do to reduce them?

The Council has a legal duty to ensure that appropriate insurance cover is in place therefore not placing the cover would put the authority at substantial risk.

9 Power to make the Decision

Local Authorities are required under Section 151 of the Local Government Act (1972) to make arrangements for the proper administration of their financial affairs.

REPORT TO CABINET

REPORT BY: Councillor J Thompson-Hill, Lead Member for Finance

DATE: 26th April 2011

SUBJECT: Revenue Budget & Summary Capital Plan 2010/11

1. DECISIONS SOUGHT

- 1.1 To note the latest estimates of the likely final outturn for 2010/11 as detailed in the attached Appendix 1.
- 1.2 To note the summary capital plan performance 2010/11 as detailed in the attached Appendices 2 and 3.
- 1.3 To note the latest Housing Revenue Account and housing capital position for 2010/11 as detailed in Appendices 4 and 5.

2. REASONS FOR SEEKING DECISION

- 2.1 To advise members of the latest budget forecasts in order to deliver the agreed budget strategy for 2010/11. The report also keeps members informed of the Council's money market dealings.

3. POWER TO MAKE THE DECISION

- 3.1 Local Authorities are required under Section 151 of the Local Government Act 1972 to make arrangements for the proper administration of their financial affairs.

4. COST IMPLICATIONS

- 4.1 This report shows the revenue and capital projections for the current financial year. To be consistent with previous budget reports and planning assumptions, this report and the final outturn report will retain the four directorate block presentation. All budget reports relating to 2011/12 will be presented taking account of the new corporate structure. Appendix 1 details a projected revenue under spend of £881k, excluding the schools' delegated budgets. This is a net improvement of £661k from last month's projection. Within the last few weeks, the council has been awarded significant additional Welsh Assembly Government grants within Children's Services (£165k) and Highways (£607k – of which £357k affects the revenue outturn, the remainder is to be used to purchase road salt). There have also been improvements within Lifelong Learning highlighted below. The latest forecast for delegated school budgets is a pressure of £400k, which is an improvement of £117k from last month.

i) Lifelong Learning is forecasting an under spend of £388k. School Improvement & Inclusion is now forecasting an under spend of £244k. The savings have arisen as part of an ongoing restructure that form the basis

of savings identified for 2011/12. It had been assumed that some resulting costs of this exercise would be funded in 2010/11 but these have now been deferred until 2011/12. It is proposed that the under spend be carried forward to fund the costs in 2011/12. The Modernising Education forecast is now £144k under spent. The main reason for the improvement is that £132k had been previously earmarked as match funding for capital schemes which have now been deferred by WAG.

ii) Social Services & Housing is forecasting an under spend of £120k.

- a) *There remain ongoing pressures on specialist placement budgets in Children's Services but additional grant funding in March has helped the position this year though the pressure is likely to continue next year. Within Adults, demand on domiciliary and residential services for older people has increased overall but demand fluctuates and the latest forecast has improved from last month. Pressures have increased on learning disability budgets but reduced on mental health this month. It is unlikely now that the uncommitted element of the Supporting People grant will be required to fund pressures this year. The additional costs in Housing this year are as a result of recent legislative changes.*
- b) *The forecast assumes that the council's share of the Continuing Healthcare funding will be paid in 2010/11 and that funding matches expenditure.*

iii) Environment is forecasting an under spend of £318k.

- a) *The award of additional grant funding and other under spends have resulted in a significant improvement in the Highways forecast and means that there will be no requirement to draw funds from the Winter Maintenance Reserve this year – indeed an additional contribution to the reserve could be made if needed.*

iv) Corporate Governance & Efficiency budgets are forecast to be £55k under spent in total. This includes pressures on the translation budget offset by some additional DWP subsidy received in Finance.

4.2 Actual **Capital expenditure** at the end of March is **£25.8m**, for a plan that totals **£28.8m**. Payments currently being processed will be accrued should ensure the planned total is achieved. Appendix 2 shows a **Capital Plan summary** and Appendix 3 shows expenditure split by Directorate priority.

4.3 As previously agreed by Cabinet, **Housing Revenue Account (HRA)** and **Housing Capital Plan** updates are included in this report when there is no separate HRA report. Appendix 4 summarises the latest HRA position and Appendix 5 shows the latest Housing Capital Plan.

4.4 The latest figures show an in year surplus of £304k (an improvement of £5k from last month) on the HRA and capital expenditure of £6.4m against an original plan of £8m. The capital expenditure forecast is £300k lower than last

month and reflects the timing of works actually completed and paid for at the end of March. All works not completed this year will roll forward with funding into 2011/12. There have been six council house sales this year under the Right to Buy scheme meaning the housing stock is now 3,463. The Housing Stock Business Plan remains financially viable, with the council still on track to achieve the Welsh Housing Quality Standard by the end of 2012/13.

5. RISK ASSESSMENT

5.1 Risks associated with not agreeing the recommendations

Risk of service overspends not being contained within the overall Council budget with the resulting reduction to Reserves & Balances and pressure continuing into future years.

5.2 Risks associated with agreeing the recommendations

No perceived risks currently but future funding reductions have a potential impact upon service levels and quality and the possibility of a negative impact upon the Council's public image.

6. CHIEF FINANCIAL OFFICER STATEMENT

6.1 The recent awarding of additional funding from WAG is welcome and has, with other service improvements, helped improve the overall revenue position for the year. Whilst it is welcome, notification of additional funds at such a late stage will clearly impact upon previous financial assumptions and forecasts. Some departments have indicated proposals within this report for use of under spend balances in 2011/12. These and other proposals will be considered as the final revenue position becomes clearer and in the context of the Council's Medium Term Financial Plan.

6.3 MONEY MARKET INVESTMENTS UPDATE

The Council's strategy in 2010/11 has been to reduce new borrowing and investment balances through use of temporary cash surpluses but maintain a level of cash that is sufficient for cash flow purposes. Investment balances are continually monitored with the aim of maintaining sufficient levels to meet the Council's cash flow requirements.

6.4 USE OF DELIVERING CHANGE FUND RESOURCES

There is no change to the position reported to the last Cabinet meeting.

7. CONSULTATION CARRIED OUT

7.1 Lead Cabinet members will consult with Heads of Service during the financial year to agree necessary remedial actions to accommodate pressures in year.

8. IMPLICATIONS

8.1 Assessment of Impact on Corporate Priorities:

Proper management of the Council's revenue budget underpins activity in all of the Council's priority areas.

8.2 Assessment of impact on the Vision, Community Strategy, Equalities and Sustainability:

Proper management of the Council's revenue budget enables services to work towards delivering the Council's Vision.

8.3 Assessment of Impact on Climate Change - Mitigation and Adaptation:

None directly

8.4 Assessment of Impact on NERC Act Biodiversity Duty:

None directly

9. ACTION PLAN

9.1 All departments undertake regular budget monitoring to identify savings and efficiencies.

10. RECOMMENDATIONS

10.1 To note the latest revenue projections for 2010/11 as detailed in the attached Appendix 1.

10.2 To note the summary Capital Plan performance figures for 2010/11 financial year as detailed in the attached Appendices 2 and 3.

10.3 To note the latest Housing Revenue Account and Housing Capital Plan forecasts as shown in Appendices 4 and 5.

**MONTHLY REVENUE BUDGET MONITORING REPORT - FINANCIAL YEAR 2009/10
SUMMARY POSITION AS AT END MARCH 2011**

Service	Budget			Projected Outturn			Variance			Variance
	Gross Expenditure £000s	Gross Income £000s	Net Expenditure £000s	Gross Expenditure £000s	Gross Income £000s	Net Expenditure £000s	Gross Expenditure £000s	Gross Income £000s	Net Expenditure £000s	Previous report £000s
Lifelong Learning (excluding schools delegated)	24,003	-9,023	14,980	24,107	-9,515	14,592	104	-492	-388	0
Environment	46,321	-17,896	28,425	46,072	-17,965	28,107	-249	-69	-318	-165
Social Services & Housing	58,651	-17,577	41,074	59,537	-18,583	40,954	886	-1,006	-120	0
Corporate Governance & Efficiency	21,283	-8,873	12,410	21,278	-8,923	12,355	-5	-50	-55	-55
Corporate, Miscellaneous & Benefits	32,191	-26,458	5,733	32,191	-26,458	5,733	0	0	0	0
Business Planning & Performance	2,503	-1,867	636	2,503	-1,867	636	0	0	0	0
Total All Services	184,952	-81,694	103,258	185,688	-83,311	102,377	736	-1,617	-881	-220
Capital Financing Charges savings & additional Investment Income net of contributions to specific provisions			11,131			11,131			0	0
Precepts & Levies			4,602			4,602			0	0
Contribution to balances/reserves			0			0			0	0
			118,991			118,110			-881	-220

Note:

The Management Accounting rules of the Council require debtor account entries to be reversed in respect of amounts outstanding for more than 30 days after the due date. In the event that debts cannot be collected, services will be required to meet the cost of the debt write-off. This may impact on the actual outturn achieved by services at the year end.

MONTHLY REVENUE BUDGET MONITORING REPORT - FINANCIAL YEAR 2009/10
LIFELONG LEARNING
SUMMARY POSITION AS AT END MARCH 2011

	Budget			Projected Outturn			Variance			Variance
	Gross Expenditure	Gross Income	Net Expenditure	Gross Expenditure	Gross Income	Net Expenditure	Gross Expenditure	Gross Income	Net Expenditure	Previous report
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Individual School Budgets	62,901	-6,794	56,107	63,301	-6,794	56,507	400	0	400	517
Schools - Non Delegated	4,125	0	4,125	4,176	-51	4,125	51	-51	0	0
School Improvement & Inclusion	7,484	-2,630	4,854	7,418	-2,808	4,610	-66	-178	-244	0
Modernising Education	1,691	0	1,691	1,555	-8	1,547	-136	-8	-144	0
Education Grants	3,342	-3,342	0	3,342	-3,342	0	0	0	0	0
Library Services	2,359	-108	2,251	2,359	-108	2,251	0	0	0	0
Leisure & Youth Services	4,452	-2,393	2,059	4,707	-2,648	2,059	255	-255	0	0
Cultural Services Grants	550	-550	0	550	-550	0	0	0	0	0
Total excluding schools	24,003	-9,023	14,980	24,107	-9,515	14,592	104	-492	-388	0

MONTHLY REVENUE BUDGET MONITORING REPORT - FINANCIAL YEAR 2010/11
LIFELONG LEARNING

	Current Month £000s	Previous Month £000s
<u>SCHOOLS - DELEGATED</u>		
TTThe projected overspend of £400k is reflective of the latest position during quarter 4. This relates to those schools who are currently reported as being in financial difficulty. The deficit balances are part of the licensed deficits approved within the recovery plans for these schools.	400	517
<u>SCHOOLS - NON DELEGATED</u>		
This budget has been reviewed and realigned this year. A significant number of smaller budgets have been delegated to schools in order to cleanse and control the impact of unbudgeted costs that are being charged centrally. The remaining budgets relate to central schemes that have been created through the pooling of some of the delegated school budgets. These budgets are the responsibility of the schools but administered centrally so any surplus/deficit where applicable is realigned against the delegated budgets. The non-delegated budget should therefore always show a nil variance	0	0
<u>SCHOOL IMPROVEMENT & INCLUSION</u>		
A commitment has been made by the directorate to increase the accountability of budget holders. All Budget Holders, except one have managed to balance their budgets. This budget will be reduced next year to cover the overspend. The part year effect of the service restructure has resulted in an in year saving of £250k. This budget forms part of the savings target for 2011-12 and so the 2010-11 underspend will be requested to be carry forward as a cash reserve to support the next phase of the service restructure. The outturn position already includes some redundancy/early retirement costs incurred within the year as a result of this restructure. The remaining costs will be paid from the carry forward balance in 2011-12. The service had been anticipating savings in excess of £200k for the last 3 months of the year however it had originally been the intention to use this to support resulting EVR payments which have now been deferred until 11-12.	-244	0
<u>MODERNISING EDUCATION</u>		
There is a projected total underspend on this budget of £144k. There was a spend to save retirement agreed within year that won't materialise until 2011-12. It was intended for £12k of maternity savings in year to cover part of the cost of the flexible retirement. The remaining £132k related to budget awarded for match funding of capital schemes, however these schemes have now been deferred by WAG therefore the budget has not been committed. It is proposed, subject to approval, to carry this forward to 2011-12 to help fund collaboration project software.	-144	0
<u>LEISURE & YOUTH SERVICES</u>		
This year should see the full effect of the Leisure restructure with all budget holders being held accountable for their delegated budget responsibilities. Current energy costs have been reflected at a lower rate compared with last year as informed by the energy unit. Last year energy was the biggest area of volatility within the service. The budgets have been aligned to reflect this and any change will cause a pressure on the delivery of a balanced position. The projection assumes that income levels will be met so the pressure from the recent bad weather is being contained through a cutback in other expenditure between now and year end to ensure a balanced budget can still be presented. Youth Services are also currently reporting a balanced position pending a full restructure of the service to be implemented in February 2011. Overall both services will achieve a balanced budget.	0	0
<u>LIBRARY SERVICES</u>		
The service is currently working to a balanced budget. The cost pressures for the Rhyl Library refurbishment have been covered by transfers of credit balances from the Library holding accounts.	0	0
<u>TOTAL</u>	12	517

MONTHLY REVENUE BUDGET MONITORING REPORT - FINANCIAL YEAR 2009/10
ENVIRONMENT
SUMMARY POSITION AS AT END MARCH 2011

	Budget			Projected Outturn			Variance			Variance
	Gross Expenditure £000s	Gross Income £000s	Net Expenditure £000s	Gross Expenditure £000s	Gross Income £000s	Net Expenditure £000s	Gross Expenditure £000s	Gross Income £000s	Net Expenditure £000s	Previous report £000s
HIGHWAYS & INFRASTRUCTURE	15,313	-5,360	9,953	15,295	-5,426	9,869	-18	-66	-84	0
PLANNING & PUBLIC PROTECTION	4,540	-1,725	2,815	4,490	-1,742	2,748	-50	-17	-67	-67
DIRECTOR & SUPPORT	360	-57	303	161	-57	104	-199	0	-199	-130
ENVIRONMENTAL SERVICES	17,633	-6,375	11,258	17,669	-6,375	11,294	36	0	36	36
REGENERATION & TOURISM	8,475	-4,379	4,096	8,457	-4,365	4,092	-18	14	-4	-4
Total Environment	46,321	-17,896	28,425	46,072	-17,965	28,107	-249	-69	-318	-165

MONTHLY REVENUE BUDGET MONITORING REPORT - FINANCIAL YEAR 2010/11
ENVIRONMENT

Comments	Current Month	Previous Month
HIGHWAYS & INFRASTRUCTURE		
School and Public Transport Some of the savings on these budgets have now been vired to offset the major income pressures in Car Parking.	-130	-60
Car Parking income Budget has been vired from the School Transport service to offset the original income pressure.	-24	45
Highways and Winter Maintenance The likely final overspend on the Winter Maintenance budget is forecast to be £260K in 10/11. Due to underspends within other areas of the Highways & Infrastructure Department's budgets, this pressure can now be charged to in full to revenue in 10/11. In addition there is also potential to transfer a further £80K to the WM Reserve, subject to approval. This would increase the WM Reserve balance at 31/03/11 to circa £350K.	260	0
Staffing savings Savings from vacant posts in the Highways Network and Admin Support Sections.	-45	-13
Major Projects A significant increase in rechargeable works income received during March has substantially increased the outturn.	-145	28
TOTAL HIGHWAYS & INFRASTRUCTURE	-84	0
PLANNING & PUBLIC PROTECTION		
Building Control and Development Control These budgets have now been realigned to negate the downturn in income due to the recession.	-16	-16
Licensing An award of costs has been made against the Council as a result of a successful appeal by the V2 Nighclub in Ruthin against the closure of the premises. These costs (£24K) are included in this report.	25	25
Improvement Grants Due to the short term nature of this funding it has been difficult to appoint staff to these positions and as a result there will be underspends in 10/11. The work required as part of the funding has been undertaken by existing staff.	-18	-18
Staffing savings & Professional Fees The budget savings on vacant posts plus not committing to spend the professional fees budgets across the Service.	-58	-58
TOTAL PLANNING & PUBLIC PROTECTION	-67	-67
DIRECTOR & SUPPORT		
Staffing savings/Initiatives As part of the vacancy control process savings as a result of posts remaining vacant are transferred to a central budget formerly controlled by the Director. This is the projected savings for the year which are not included in other parts of the report. The Initiatives budget is funding the 10/11 shortfall in the Llangollen Pavilion budget (please see below).	-199	-130
TOTAL DIRECTOR & SUPPORT	-199	-130
ENVIRONMENTAL SERVICES		
Refuse Collection & Waste Disposal Latest indications are that not all the N Wales Residual Waste facility procurement budget of £309K will be spent.	-64	-64
Public Conveniences Savings as a result of rating revaluations on some premises.	-17	-17
Free School Meals Pressure on the school meal budget due to the continued increase in entitlement and uptake has been partly offset by one year only additional budget of £70K been given to the service in 10/11.	133	133
Street Lighting Savings on the utility budgets which will be earmarked for the Hi Lite management system	-61	-61
General Savings on Street Lighting being used to partly offset cost of new Hi Lite management system and insurance pressure in 10/11.	45	45
TOTAL ENVIRONMENTAL SERVICES	36	36
REGENERATION & TOURISM		
Llangollen Royal International Pavilion There is a pressure on this budget in 10/11 as a result of the delay in re-opening the Venue following the major upgrade to the facilities.	58	58
Staffing savings Projected savings on salary budgets as a result of not filling the HoS position plus other vacant posts across the Department. These savings have been partly offset by extra payments to other officers pending the final restructuring.	-62	-62
TOTAL REGENERATION & TOURISM	-4	-4
TOTAL ENVIRONMENT	-318	-165

MONTHLY REVENUE BUDGET MONITORING REPORT - FINANCIAL YEAR 2010/11
SOCIAL SERVICES AND HOUSING
SUMMARY POSITION AS AT END MARCH 2011

	Budget			Projected Outturn			Variance			Variance
	Gross Expenditure	Gross Income	Net Expenditure	Gross Expenditure	Gross Income	Net Expenditure	Gross Expenditure	Gross Income	Net Expenditure	Previous report
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Children's Services	9,404	-821	8,583	9,743	-1,031	8,712	339	-210	129	165
Adult Services	42,911	-10,811	32,100	43,548	-11,727	31,821	637	-916	-279	-216
Supporting People Grant	4,481	-4,483	-2	4,481	-4,483	-2	0	0	0	0
Sub Total Social Services	56,796	-16,115	40,681	57,772	-17,241	40,531	976	-1,126	-150	-51
Non HRA Housing	1,855	-1,462	393	1,765	-1,342	423	-90	120	30	51
Total	58,651	-17,577	41,074	59,537	-18,583	40,954	886	-1,006	-120	0

MONTHLY REVENUE BUDGET MONITORING REPORT - FINANCIAL YEAR 2010/11
SOCIAL SERVICES & HOUSING

<u>Comments</u>	Current Month	Previous Month
	£000's	£000's
SOCIAL SERVICES		
CHILDREN'S SERVICES		
The outturn for Children's Services is currently showing an overspend of £129K. This is a reduction from last month of £176k (£36k actual plus the £140k placement reserve not required). £165K of this reduction is due to additional monies being received from the Welsh Assembly Government. Specialist Residential and Fostering placements still remain the main pressure areas with a combined overspend of £323k.	129	165
TOTAL CHILDREN'S SERVICES	129	165
ADULT SERVICES		
Learning Disabilities		
The service is projected to show an over spend of £95k, an increase of £32k from the previous month. The main pressure area is within the Work Opportunity service and this is largely due to a reduction in the projected level of income received. The outturn assumes CHC income of £96k.	95	63
Mental Illness		
Expenditure on Residential, Nursing and Homecare continues to be the main budget pressure, though the forecast has improved. The projected AMH Partnership outturn has also improved.	41	72
Older People		
The outturn for Older People is currently £20k overspent with the main pressures on residential, nursing and domiciliary care budgets. The expenditure can fluctuate significantly during the year, especially on domiciliary care. Residential and nursing spend has increased this month due to a number of new starters and also there has been disputes with other authorities that have now been solved and as a result we have had additional expenditure. Income forecasts have improved in the local authority homes due to an increasing number of residents paying full fees. There is an underspend on home care which is due to vacant posts that will be filled in the next financial year.	20	57
Older People Extra Care Provision This budget will be allocated during 2011/12 to fund the Prestatyn and Ruthin extra care schemes.	-180	-180
PDSI		
Community Care spend was the largest budget pressure in 2009/10 and this will still be the case for 2010/11, although the outturn has improved this month. It is expected a Level 1 dispute will be settled in our favour, meaning a recharge to BCUHB.	-28	-12
Performance Management & Commissioning		
This projected under spend is mainly savings in staffing costs due to the continuation of the vacancy control process.	-251	-231
Other Adult Services		
Charging policy income received so far based on ten months' invoices is higher than the corresponding period last year and should mean income from charges meets the revised charging policy budget. However, since income from charges can be volatile and difficult to predict, this figure is closely monitored and reviewed every	-129	-124
Cefndy Healthcare		
Improved sales and the tightening of internal controls are expected to result in an improvement of £102k compared to the 2009/10 overspend of £121k. Sales currently show an improvement of £160k compared to the corresponding period last year.	19	0
Business Support & Development		
Costs associated with the Paris Project remain a significant pressure this year due to the implementation of the latest phase of the system. There are also underlying pressures in directorate support budgets. Additional pressures this year include the costs of the acting Head of Children's Services' post being extended by five months until January and a reduction in income to the Workforce Development Unit.	134	139
TOTAL ADULT SERVICES & BSD	-279	-216
Supporting People		
The in year under spend in 2009/2010 was taken to fund corporate pressures going forward. It has been agreed that £650k of this year's underspend will be used to fund next year's capital requirements for adult social care. The latest projection is that SP will be around £700-£750k underspent in 10/11. Any remaining balance will be reported in the final outturn and either used to fund pressures next year or taken to the SP reserve to fund future cuts.	0	0
HOUSING		
The pressure on the housing budget has reduced from a predicted overspend last month of £51K to a predicted overspend of £30K this month. This is due to an increased level of Housing Benefit income of £21K.	30	51
TOTAL HOUSING	30	51
TOTAL SOCIAL SERVICES & HOUSING	-120	0

MONTHLY BUDGET MONITORING REPORT - FINANCIAL YEAR 2010/11
CORPORATE GOVERNANCE AND EFFICIENCY & BUSINESS PLANNING & PERFORMANCE
PERIOD ENDING MARCH 2011

Directorates	Budget 31-Mar-11			Projected Outturn			Variance		
	Gross Exp	Gross Inc	Net Exp	Gross Exp	Gross Inc	Net Exp	Gross Exp	Gross Inc	Net Exp
	£k	£k	£k	£k	£k	£k	£k	£k	£k
<u>FINANCE & ASSETS</u>									
Finance	5,205	(2,232)	2,973	5,180	(2,282)	2,898	(25)	(50)	(75)
Property	7,770	(4,648)	3,122	7,770	(4,648)	3,122	-	-	-
FINANCE & ASSETS	12,975	(6,880)	6,095	12,950	(6,930)	6,020	(25)	(50)	(75)
<u>STRATEGIC HR</u>									
HR	1,724	(381)	1,343	1,724	(381)	1,343	-	-	-
<u>GOVERNANCE & EFFICIENCY</u>									
Corporate Governance	2,155	(541)	1,614	2,085	(541)	1,544	(70)	-	(70)
Translation	110	-	110	200	-	200	90	-	90
GOVERNANCE & EFFICIENCY	2,265	(541)	1,724	2,285	(541)	1,744	20	-	20
<u>CUSTOMER CARE</u>									
Customer Services	868	(190)	678	868	(190)	678	-	-	-
ICT	2,691	(594)	2,097	2,691	(594)	2,097	-	-	-
Corporate Communications	216	(54)	162	216	(54)	162	-	-	-
CUSTOMER CARE	3,775	(838)	2,937	3,775	(838)	2,937	-	-	-
<u>AUDIT & RISK MANAGEMENT</u>									
Internal Audit	450	(124)	326	450	(124)	326	-	-	-
Risk Management & Insurance	94	(109)	(15)	94	(109)	(15)	-	-	-
AUDIT & RISK MANAGEMENT	544	(233)	311	544	(233)	311	-	-	-
CORPORATE GOVERNANCE & EFFICIENCY	21,283	(8,873)	12,410	21,278	(8,923)	12,355	(5)	(50)	(55)
CORPORATE & MISCELLANEOUS	6,550	(817)	5,733	6,550	(817)	5,733	-	-	-
<u>BUSINESS PLANNING & PERFORMANCE</u>									
Improvement Team	356	-	356	356	-	356	-	-	-
Project Management	338	(224)	114	338	(224)	114	-	-	-
Partnership & Communities	1,809	(1,643)	166	1,809	(1,643)	166	-	-	-
BUSINESS PLANNING & PERFORMANCE	2,503	(1,867)	636	2,503	(1,867)	636	-	-	-
BENEFITS	25,641	(25,641)	-	25,641	(25,641)	-	-	-	-
<u>TOTAL</u>	55,977	(37,198)	18,779	55,972	(37,248)	18,724	(5)	(50)	(55)

1. Underlying pressure due to external translation costs greater than budget, currently under review in order to reduce costs & provide a more focussed service.

Denbighshire County Council - Capital Plan 2010/11 - 20013/14
Position as at March 2011

APPENDIX 2

		2010/11	2011/12	2012/13	2013/14
		£000s	£000s	£000s	£000s
Capital Funding:					
1	General Funding:				
	Unhypothecated Supported Borrowing	1,264	11,761	4,445	4,431
	General Capital Grant	3,917	1,936	1,565	1,369
	General Capital Receipts	941	1,550		
	Earmarked Capital Receipts	270	167	0	0
		6,392	15,414	6,010	5,800
2	Prudential Borrowing	7,664	11,490	0	0
3	Reserves and Contributions	974	1,163	0	0
4	Specific Grants	13,841	12,609	8,452	
	Total Finance	28,871	40,676	14,462	5,800
	Total Estimated Payments	-28,797	-39,776	-8,462	0
	Contingency	-74	-900	-1,000	-1,000
	Earmarked Contingency				
	Unallocated Reserve	0	0	0	0
	Funding available	0	0	5,000	4,800

Capital Expenditure By Directorate

	2010/11	2010/11	2011/12	2012/13	2013/14
	Spend to March	Estimated programme	Estimated programme	Estimated programme	Estimated programme
	£000	£000	£000	£000	£000
Environment	20,285	22,768	28,260	5,401	0
Lifelong Learning	3,035	3,323	6,239	3,061	0
Corporate, Governance and Efficiency	2,168	2,365	4,492	0	0
Social Services and Housing	280	341	785	0	0
Total	25,768	28,797	39,776	8,462	0

Capital Expenditure by Council Priority

	2010/11	2010/11	2011/12	2012/13	2013/14
	Spend to March	Estimated programme	Estimated programme	Estimated programme	Estimated programme
	£000	£000	£000	£000	£000
Modernising Education	2,206	2,437	5,703	3,061	0
Roads and Flood Defence	7,249	7,843	9,140	0	0
Regeneration	3,016	3,210	1,762	0	0
Responding to Demographic Change					0
Total	12,471	13,490	16,605	3,061	0

As part of the 10/11 revenue budget, the Council agreed to fund the borrowing costs of additional Prudential Borrowing. The table below shows how the funds were allocated and forecast expenditure

Additional Prudential Borrowing

	2010/11	2010/11
	Spend to March	Estimated Programme
	£000	£000
Highways	4,130	4,400
Total	4,130	4,400

Housing Revenue Account ~ 2010/2011 Budget					
2009/2010	Appendix 4	2010/2011			2010/2011
Final	PERIOD 12 MARCH	Original	Forecast	Variance	Previous
Outturn		Budget	Out-turn	to Budget	Report
£	EXPENDITURE	£	£	£	FEB
					£
1,764,345	Supervision & Management - General	1,799,554	1,834,449	-34,895	1,875,284
275,198	Supervision & Management - Special	282,778	279,114	3,663	281,204
146,779	Welfare Services	149,058	140,919	8,139	153,768
2,661,438	Repairs and Maintenance	2,739,136	2,769,081	-29,945	2,709,917
4,847,760	Total Housing Management	4,970,526	5,023,563	-53,037	5,020,173
2,212,562	Item 8 Capital Charges	2,452,038	2,400,902	51,136	2,410,830
0	CERA	0	0	0	0
0	Rent Rebate Subsidy Limitation	91,000	75,000	16,000	75,000
3,044,175	Subsidy	2,986,027	3,016,493	-30,466	3,016,493
-7,081	Provision for Bad Debts	26,750	25,750	1,000	25,750
10,097,417	Total Expenditure	10,526,341	10,541,708	-15,367	10,548,246
	INCOME				
10,474,398	Rents (net of voids)	10,644,755	10,684,002	39,247	10,686,158
139,940	Garages	153,342	150,138	-3,204	150,289
4,924	Interest on Balances & Other Income	34,886	11,106	-23,780	11,106
10,619,262	Total Income	10,832,983	10,845,245	12,262	10,847,553
	Surplus / Deficit (-) for the Year:				
521,845	General Balances	306,642	303,537	-3,105	299,307
0	Earmarked Balances	0	0	0	0
1,021,686	Balance as at start of year ~ General	1,543,531	1,543,531	0	1,543,531
1,543,531	Balance as at end of year ~ General	1,850,174	1,847,069	-3,105	1,842,838

Appendix 5 HRA Capital Plan Update 2010/11				
<u>Month 12</u>				
Actual 2009/10 £	Description	Approved Schemes £	Actual at End Mar £	Forecast Outturn £
464,100	Environmental Improvement Works	415,000	530,579	641,932
3,032,256	Major Improvements	7,226,000	5,004,886	5,197,360
119,044	Windows Replacement	0	0	0
15,816	Central Heating Contract	0	0	0
410,209	Disabled Adaptations (Council Houses)	400,000	516,166	516,166
4,041,425	Total	8,041,000	6,051,631	6,355,458
2009/10 £	HRA Capital Plan Financed By:	Original £		Forecast £
2,400,000	Major Repairs Allowance Grant	2,400,000		2,400,000
18,900	Useable Capital Receipts	21,000		66,000
1,622,525	Prudential Borrowing	5,620,000		3,889,458
4,041,425	Total	8,041,000		6,355,458

Report To: Cabinet

Date of Meeting: 26th April 2011

Lead Member: Councillors S Frobisher, Lead Member for Environment and Sustainable Development and M M Jones, Lead Member for Welsh Language, Children, Young People & Leisure

Lead Officer: Emma Rathbone, Strategic Manager Youth Justice Service

Title: Strategic Youth Justice Plan and Inspection Report

1 What is the report about?

The Strategic Youth Justice Plan is a plan which requires full Council approval. The report informs Council via Cabinet of the background, purpose and intentions of the Strategic Youth Justice Plan and provides the final draft intended for submission to the Youth Justice Board and its subsequent publication and distribution.

2 What is the reason for making this report?

'To provide information regarding'

The Youth Justice Board (YJB) oversees the youth justice system in England and Wales and works to prevent offending and re-offending by children and young people under the age of 18.

The YJB is required to monitor and report on the performance of the youth justice system to the Home Secretary. It does this through the Strategic youth justice Plans submitted annually by each Youth justice Service(YJS) and through the collection of performance data. Regional Teams of the YJB receive submission of the Youth Justice Plan.

3 What are the Recommendations?

That Members recommend adoption of the Conwy/Denbighshire Strategic Youth Justice Plan review for 2011 / 2012 to Council under The Crime & Disorder Act section 38 (4) 1998.

4 Report details

The Strategic Youth Justice Plan describes how local youth justice services operate, the challenges that they face and their plans to overcome potential risks to future delivery. In order to deliver youth justice outcomes youth offending teams must function effectively in two key sectors: criminal justice and services for children and young people. They should be closely aligned

and engaged with Children and Young People's Partnerships and Community Safety Partnerships. In Wales, this means that YJSs operate in an environment that is governed by both devolved and reserved lines of accountability to both the UK and the Welsh Assembly Government. For this reason, the YJB works with the devolved administration to ensure that its monitoring and practice improvement activity is appropriate to the delivery of children's services in Wales.

The YJS Management Board has agreed targets for the tackling of Youth Crime within Conwy & Denbighshire for 2011-12. These are:

- **Early Intervention** – Integrate services targeting those at greatest risk to reduce the likelihood and incidence of young people reaching the criminal justice system.
- **First Time Entrants** - Reduce the number of first-time entrants (FTEs) to Conwy & Denbighshire YJs by a further 5% by March 2012, compared to the 2005/06 baseline.
- **Re-offending** – Reduce the rate of proven re-offending by young people, based on the January – March 2008 cohort, especially within the category of repeat 16-17yr olds.
- **Offence Specific**- Target young people with Alcohol related crime and Sexually inappropriate behaviour.

The agreed objectives for 2011-12 are:

1. Increase use of partnerships and community agencies to identify problem areas and potential solutions, in order to focus youth crime prevention activities where they are most likely to have a direct impact.
2. Ensure the Quality Assurance management Process Policy is followed to evidence regular management oversight of all cases from start to end.
3. A timely and good quality assessment of the individual's vulnerability and *Risk of Harm to others* is completed at the start, as Appropriate to the specific sentence.
4. The Asset assessment and plan of work with the case is regularly reviewed with a frequency consistent with national standards for youth offending services and following any significant change.
5. Further develop young people's participation across the borough, so that they are actively involved in both identifying the issues and areas of concern to them and creating the solutions.
6. Integrate assessments of young people to better identify who is at greatest risk of reoffending, so that interventions can be targeted. With the development of the scaled approach and YRO the effective assessment and identification of Risk in a consistent manner will be central to delivering effective interventions.
7. Embed partnership initiatives to tackle recidivism among young people, in collaboration with the Children and Young People's Partnership, Local Safeguarding Board and schools.

These priorities have been reaffirmed by the YJS Management Board, the Children and Young People Strategic Partnership, the Joint Local Safeguarding board and the Joint Community Safety Partnership. The YJS Management Board through 2010/11 has continued to review the most recent performance figures and have provided feedback to the YJS Manager on the priorities. In 2010-11 these have included custodial management, substance misuse and ETE. Progress has been recognised, in particular the success of the prevention agenda, which has resulted in an increase in the awareness of the staff team. The service has been through its Core Case inspection and the YJS Capacity and Capability Judgement with positive outcomes. This has helped to consolidate improvements made in performance and the changes made for the YRO and Scaled approach. The above priorities will compliment and continue to improve the positive direction of travel already achieved.

Key Improvers and Success in 2010-11 (Please see appendix 1 & 2 for Stats and trend analysis)

- Overall performance improvement in 2009/10 with improving figures in First time entrants, Accommodation and ETE in statutory school age.
- Conwy and Denbighshire Capacity and Capability Performance Judgement came out with a performing well against National indicators and good ability to sustain improvements and performance.
- The HMIP Core Case Inspection assessed the YJS as having Moderate improvements to make putting the service above average on Inspection outcomes for England and Wales. **(see appendix 3 for core case and YJB improvement action plan)**
- The service has successfully implemented the Scaled approach and YRO in November 2009 very effectively and commended from the courts on the improvements on service delivery. This is continuing to have very positive results. The swiftness of report to the court on the day the young person appears has resulted in clear outcomes/repercussions for young people in a very timely fashion.
- A restructure of the service that was fully implemented by early 2010 with two separate teams one to delivery of day to day case management and the other on prevention and specialist programmes for young people has resulted in the YJS have some very good targeted projects for young people to work on as part of their order.
- The service has been able to attract funding Prolific and Priority Officer allowing specialist officers to be employed above and beyond statutory work to ensure the engagement of prolific and repeat offenders is rigorous.
- A range of offending behaviour programmes, arts based work and group work sessions have been rolled out over 2010-11 and findings show that young people are responding to the programmes and engagements figures are high and breach figures down.

Key Challenges

- Ongoing difficulty in finding attractive alternative provision for young people out of mainstream education, training or employment for 16 plus
- The abolition of the Youth Justice board for England and Wales into the Ministry of Justice and moving to a Payment by Results Performance Model.

le Local authorities being penalised financially for young people being remanded to custody

- Continuing financial cuts by partner agencies and the Core Grant from the YJB/MOJ in the future. (15% cut for 2011/12)
- The implementation of the North Wales Partnership Review and recommendations for CSP and YJS
- Ensure Management oversight of case for national standards compliance and quality and timeliness of assessment and interventions.
- Recruiting and selecting an appropriate pool of volunteers from local communities and establishing better links with the local youth forums so that they can help shape the design and content of prevention services.

5 How does the decision contribute to the Corporate Priorities?

The plan contributes to the vision for children and young people in Denbighshire where children and young people are empowered and supported to develop to their full potential and have the life skills and opportunities to play an active part in society. The plan also supports a vision for community safety where local people live in a safe, fear-free and tolerant community.

The plan also supports the Big Plan for Denbighshire and is linked with the joint Local Children Safeguarding Board for Conwy Denbighshire.

6 What will it cost and how will it affect other services?

Conwy/Denbighshire Youth Justice Service has a complex budget structure made up of partner agency cash and in-kind financial contributions, core government funding from the YJB for England and Wales and a range of time limited funding. The Strategic Youth Justice Plan is funded from the YJS core budget. Conwy hold the financial control for the partnership.

7 What consultations have been carried out?

The YJS Board, YJS Strategic Managers, YJS Operational Managers and Community Safety Team have been consulted on the plan and have provided input accordingly. Once committee has agreed its content it can go out in the public domain.

Chief Finance Officer: The costs associated with the implementation of the Plan must be contained within existing resources and that costs and funding are closely monitored.

8 What risks are there and is there anything we can do to reduce them?

The work of the Youth Justice Service as set out in the Youth Justice Plan makes a significant contribution to reducing crime and disorder by young people in Conwy. The risk are set out towards the end of the plan with a risk action plan.

The sustainability of this plan is subject to resource allocations received by the service from a number of sources. For this reason the plan is reviewed on an annual basis.

Human Rights Implications – are in accordance with the crime and disorder act 1998.

If the plan is not agreed it would result in a breach of the Council's Constitution of having a statutory Strategic Youth Justice plan in place thus the YJB would not release the funding for the service having a negative impact on local youth justice planning.

9 Power to make the Decision

The Crime & Disorder Act Section 38 (4) 1998.



Youth Justice Board
Bwrdd Cyfiawnder Ieuentid

Youth Justice Plan Cymru – 2011/12

Conwy & Denbighshire Youth Justice Service

SECTION 1 – The Strategic Aims of National and Local Youth Justice

A1 What are the strategic aims and priorities of the youth justice system in England and Wales?

The Youth Justice Board for England and Wales (YJB) is a non-departmental public body created by the Crime and Disorder Act 1998. We oversee the youth justice system in England and Wales. We work to prevent offending and reoffending by children and young people under the age of 18, and to ensure that custody for them is safe, secure, and addresses the causes of their offending behaviour.

The 2011-12 strategic aims of the YJB are to:

- prevent offending
- reduce repeat reoffending
- ensure the safe and effective use of custody
- Increase victim and public confidence.

The Youth Justice Plan Cymru describes how local youth justice services operate, the challenges that they face and their plans to overcome potential risks to future delivery. In order to deliver youth justice outcomes youth offending teams must function effectively in two key sectors: criminal justice and services for children and young people. They should be closely aligned and engaged with Children and Young People's Partnerships and Community Safety Partnerships. In Wales, this means that YJSs operate in an environment that is governed by both devolved and reserved lines of accountability to both the UK and the Welsh Assembly Government. For this reason, the YJB works with the devolved administration to ensure that its monitoring and practice improvement activity is appropriate to the delivery of children's services in Wales.

The 2009-12 priorities for the YJB in Wales are:

- Reduce the number of first-time entrants to the youth justice system in Wales.
- Reduce the rate of proven reoffending for young people.
- Reduce the proportion of young people who receive a conviction in court then being sentenced to custody.
- Increase engagement in education, training and employment of young people in the youth justice system in Wales
- Increase access to suitable accommodation for young people in the youth justice system in Wales.

- Ensure that children and young people in the youth justice system in Wales with identified substance misuse needs gain timely access to appropriate specialist assessment and treatment

A2- strategic aims and priorities of the local youth justice system

The YJS Management Board has agreed targets for the tackling of Youth Crime within Conwy & Denbighshire for 2011-12 . These are:

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The agreed objectives for 2011-12 are:

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2. Ensure the Quality Assurance management Process Policy is followed to evidence regular management oversight of all cases from start to end.
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These priorities have been reaffirmed by the YJS Management Board, the Children and Young People Strategic Partnership, the Joint Local Safeguarding board and the Joint Community Safety Partnership. The YJS Management Board through 2010/11 has continued to review the most recent performance figures and have

provided feedback to the YJS Manager on the priorities. In 2010-11 these have included custodial management, substance misuse and ETE. Progress has been recognised, in particular the success of the prevention agenda, which has resulted in an increase in the awareness of the staff team. The service has been through its Core Case inspection and the YJS Capacity and Capability Judgement with positive outcomes. This has helped to consolidate improvements made in performance and the changes made for the YRO and Scaled approach. The above priorities will compliment and continue to improve the positive direction of travel already achieved.

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Key Challenges

- Ongoing difficulty in finding attractive alternative provision for young people out of mainstream education, training or employment for 16 plus
- The abolition of the Youth Justice board for England and Wales into the Ministry of Justice and moving to a Payment by Results Performance Model. ie Local authorities being penalised financially for young people being remanded to custody
- Continuing financial cuts by partner agencies and the Core Grant from the YJB/MOJ in the future. (15% cut for 2011/12)
- The implementation of the North Wales Partnership Review and recommendations for CSP and YJS
- Ensure Management oversight of case for national standards compliance and quality and timeliness of assessment and interventions.
- Recruiting and selecting an appropriate pool of volunteers from local communities and establishing better links with the local youth forums so that they can help shape the design and content of prevention services.

Section 2- Governance/Leadership and strategic Partnerships

B1 -

The YJS Board is chaired by the Acting Chief Executive of Conwy. The five statutory partner agencies are represented at an appropriately senior level and the Head of Children's and Families, who line manages the strategic YJs manager, is also a board member. The YJS Board Chair is also a Co Chair of the CSP this linkage is helpful in strategically aligning the targets and objectives of these various elements of the approach to youth crime and meeting the needs of the children and young people supervised by the YJS.

The YJS Board meets quarterly and has been moved, to coincide better with the YJB performance reports and tables which are produced quarterly. The Strategic Manager meets individually with the Chair of the YJS Board if any issues arise between meetings and with individual YJS Board members on a regular basis. The Board memorandum of understanding has been reviewed and amended in 2010/11 and all partners signed up to the agreement.

The YJS Board has successfully helped to re-focus YJS priorities on performance management and encouraged the managerial and organisational change necessary to achieve better outcomes. An increased focus on the wider Youth Justice System and the related elements in the children's agenda has been an important step towards developing the resource levels and service provision necessary to consistently deliver quality outcomes across Conwy & Denbighshire YJS. For example the board accepted a proposal from the Strategic Manager to change the structure of the service to create to separate team each managed by an operational manager. This has increased management capacity and has continued to drive performance to achieve national standards but more importantly to focus on reducing the risk young people by cause in our communities.

B2- Interface with strategic partners:

The Locality that the YJS operates within and that has been developed over the past 11 years builds upon the strengths of each of the partner agencies that are part of Conwy & Denbighshire.

The YJS in Conwy & Denbighshire remains located at the interface between the Community Safety and children's and young people's agendas, and is structurally well placed to respond to developments over the next 2 years. The Strategic manager has been involved heavily with All Strategic Partnerships for example there has been a rise in sexually inappropriate behaviour amongst children and young people across the two areas. The strategic manager has worked with other partners to identify this problem and as a result it is one of the five priorities for the LSCB for 2011/12.

In Conwy & Denbighshire, the Youth Justice Service is based within children and families services and is geographically located in Colwyn Bay. The YJS works collaboratively with colleagues in Social Care, Education and other Young People's services.

The YJS also forms part of the Community Safety partnership, which is the strategic body responsible for the management of the community safety and substance misuse drugs agenda in Conwy & Denbighshire. It consists of representatives from Police, Probation, YJS and Health; and has a number of Key priority areas. One of these relates to preventing repeat youth crime and alcohol related crime thus the YJS priorities link to this priority area. The Strategic manager sits on the joint executive of CSP, and chairs one of the sub groups. (Offending & Reoffending) .. The YJS businesses manager works with the North Wales police central crime analyst to gather

the appropriate information for the CSP strategic assessment twice a yr and we also share the youth justice plan with CSP.

There is a very complex picture of all the partnership meetings that the strategic manager and her management team attend as mentioned above the three most forefront agenda's that we work along side are CSP , LSCB and CYPP. The YJS manager sits on the joint exec as per guidance for the LCSB and the operational managers sits on operational sub groups. The strategic manager in Conwy and Denbighshire is the regional rep from the North Wales YJS's on the LCJB and feedback comes via the quarterly regional meetings that we attend. The Strategic Manager provided the North Wales Partnership review with Extensive information and will continue to map the progress of the recommendations as these have direct results for the governance of the YJS.

B3- Partnership arrangements

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Overview of partnership working including complementary and conflicting targets:

Conwy & Denbighshire YJS benefits from established partnership engagement with the youth crime agenda. The priority placed by both the Council's and partners on reducing re-offending, youth crime and anti-social behaviour ensures that the contribution of the YJS is critical to meeting key objectives. The strong professional relationships and shared values facilitate the resolution of any potential conflicts. All partners meet with the strategic YJS manager on a regular basis. The YJS took part in a Welsh YJS partnership inspection With CSIW, Estyn and Health. All strategic partners were interviewed and contributed positively to the process.

Children's Services - The YJS has improved its contribution to the safeguarding agenda over the last 12 months providing a annual report and performance indicators on the forward work plan for the LSCB. The Strategic YJS manager is an active member of joint Safeguarding Children Boards and members of the management team participate in the various sub-groups. The SLA's between both children services have been reviewed in early 2010 and adopted. A range of presentations were delivered to children services around the Scaled approach and the YRO changes.

Prevention - The YJS holds a monthly prevention panel with partners in taking a proactive role in consolidating and extending the work around anti-social behaviour and the respect agenda so that resources are targeted appropriately and that interventions are effective with a demonstrable evidence base. The YJs Parenting officer and Prevention officers play a key role in engaging with young people and families where there is evidence of early signs or established behaviour likely to lead to young people being at risk of anti social behaviour, social exclusion and offending. This work continues to be funded by Community Safety Partnership SCF money.

Priority and Prolific Offenders - The YJS continues to work with partners to identify targeted offenders and attends regular meetings in localities to further this. The Prevent and Deter strategy is part of the prevention strategy above and sits under the Youth Crime Prevention Panel. The YJS has a dedicated Prolific and Priority offender Officer funded by the CSP. This post work to the aims of the CSP to reduce repeat juvenile offenders. Statistics from the Crime analyst and YJS show that 16-17yr olds should be target along with violent alcohol related crimes.

Local Criminal Justice Group – The strategic Manager for Conwy/Denbighshire sits on the LCJB and a number of sub groups that compliment and assist with the

CSP agenda. The business managers for the LSCB sits on the reducing re offending sub group of the CSP to prevent duplication and reduces the need for a further set of meetings.

Strategic MAPPA- The Strategic managers sits on the forum for YJS's in North Wales, this ensures the children and young peoples agenda is addressed in this arena and maps YJS performance against MAPPA KPI's. Operational managers sit on various subgroups.

The YJS remains committed to effective partnership working and has strengthened its links with all Partnerships in both Conwy and Denbighshire to ensure resources are best placed and not duplicated to reduce youth crime.

Section 3 – Resources and Value for Money

C1 Assess the extent to which the YJS's financial, staff, programme and ICT resources have been used to deliver quality youth justice services.

Staffing

Over the Past 11 years the YJS has benefited from a consistent level of Staffing within its Case managers, however due to grant funding within prevention and specialist post the staff turn over has been considerable. This Case management consistency has enabled the YJS to invest in the training and development of its statutory side of the workforce. Key to this has been the staff supervision of young people via interventions plans, continual risk assessing and safeguarding. All Staff have completed their PCEP and diversity awareness training has been delivered and reviewed to ensure staff are suitably prepared to meet the demands of the changing demographics within Conwy & Denbighshire . The Staff in the YJS continue to attend identified training and is linked t the YJS own workforce development strategy and plan commended in the C and C assessment by the YJB in 2010.

ICT

The YJS benefits from access to the Police, SSD, LEA and Career Wales Data and more recently access to the courts database (LIBRA). This ensures partnership working and joint approach to service delivery and planning is maintained.

All staff within the Conwy-Denbighshire YJS have undertaken the required training on Careworks, and basic training is ongoing delivered by the business support manager. However the Careworks system is not Fully utilised by all staff and remains a practice challenge to staff and management. This in turn impacts upon performance and management oversight of the work carried out.

This area of work will continue to be developed over the coming year allowing the use of IT to become routines and building upon existing quality systems.

Financial

The YJS Plan for 2007 /8 set out the financial arrangements however the service has not seen any uplift since this time. The settlement from the YJB has been reduced by 15% for 2011/12. The Strategic Manager has made services efficiencies by cutting two contracts with the third sector and not replacing members of the admin team who left the service in early January. This has enabled the YJS to maintain its current level of operation with staff who work directly with children and young people . The YJS Management Board has recognised the need for continued levels of financial support to the YJS and have agreed to maintain partnership agencies contribution at the same level of funding to the service for 2011/ 2012. The service has moved from private rented accommodation to Local Authority stock. This is a positive step forward as it assist the LA with property cost and means the YJS has a more stable base and reduced property overheads. However 2012/13 financial planning is very uncertain due to ongoing financial cuts across all agencies and central government.

Programs

During 2009 the whole staff team were trained in a number of intervention programmes for delivery to children, young people and their families. Although this is to reduce re-offending and risk the quality and delivery is to achieve the best outcomes for children and young people. A number of creative and arts based programmes have been worked on by a number of staff as we see this as one way of delivering a programme to a young person in a non threatening style and a researched style that works. This project has been such a successes that Venue Cymru and potentially Oriel Mostyn are exhibiting the young people's work during the Easter period.

Direct Interventions with young people, parents and carers

Reparation work is particularly strong for Referral orders and aims to minimise the risk of re-offending by using various established schemes. Recent operational review has highlighted the opportunity to expand this service more widely, and plans have been made to achieve greater capacity to implement this. Similarly, staff have been trained in a groupwork programme (Clued-up), which is organised on a risk-level basis. All parents and carers are screened for further intervention and family support services are accessed from social services when resources allow. The YJS provides a comprehensive range of structured, positive activities (some with accreditation) and these activities help to reduce risk for low, medium and high risk cases. For instance, preventative interventions are delivered by a team that include one-to-one work as well as regular group based activities. There is a Duke of Edinburgh scheme that has had success in gaining the bronze award for numerous young people and has been highlighted in the Lord Lieutenant's awards. Art based interventions (e.g. [The Unearthing Box](#)) have been effective for over a year now and is proving to be highly successful in engaging young people in constructive activity. The groupwork programme has been implemented and selects young people on the basis of risk and suitability. A 1-2-1 version has also been implemented ([Positive Choices](#)). The Resettlement project engages the highest risk group (e.g. DTOs) and offers a voluntary package of constructive activities and practical support – this has proved to be an invaluable addition to the statutory service, with high levels of user engagement and satisfaction. For instance it uses a local media project to teach music, film and performance skills.

North Wales Youth Fishing Project - Conwy and Denbighshire

Conwy and Denbighshire Youth Justice Service have in partnership with the Environment Agency and National Federation of Anglers set up a youth fishing project which aims to divert young people from potentially becoming involved in anti – social behaviour or criminal activity and provide them with a constructive and positive way to spend their time. Respect is at the centre of the work carried out, participants will gain more respect for themselves, local wildlife and the environment this will then hopefully translate into improved actions and behaviours in their everyday lives.

Project Aims:

To use the sport of angling to create alternative activities for young people at risk from crime, substance misuse, educational exclusion, poor health and other forms of social exclusion.

To reduce offending and other forms of anti social behaviour.

To raise awareness amongst young people that there are alternatives to crime and anti social behaviour.

To develop prosocial relationships.

To improve educational outcomes by reducing truancy and exclusions.

To encourage long term participation in angling.

Conwy & Denbighshire YJS is one of the smallest YJSs in Wales and Wales in terms of its financial and staff resources but one of the largest when its geography is taken into account this poses significant challenges to delivering the service. However, strong management has resulted in a balanced budget, the maximisation

of available staff resources and continued improved performance over 2010/11.

B2 Identify risks to future use of resources and value for money and plans to overcome the risks

The resources allocated to the YJS are a culmination of deliberations and agreements between the agencies that consist of the YJS management Board. These arrangements bring many strengths in financial planning e.g. shared contributions for funding the YJS [rather than one agency having to find the full amount] but each of these agencies have differing priorities and also differing pressures on their budgets. The key risk is ensuring that Agencies understand and agree to their responsibilities particularly under section 17 of the CDA 1998 and do not see the move towards children and Young peoples partnerships as an opportunity to shift responsibility increasingly to one agency.

The Conwy & Denbighshire YJS will through 2011 / 2012 provide the YJS Management Board with more detailed information on high risk cases and re offending rates. The YJS also plans to give a 6 monthly report to the YJS Management Board of the unit costs of its interventions and compare this to the costs of custody and the costs of each offence to the community . By producing this information the Board will be able to measure the value for money of the YJSs interventions.

Partner Agency Contributions – resourcing from partner agencies has remained the same for the YJS since 2007 which allows for some degree of consistency. The memorandum of understanding has been reviewed and the partners agreed that the strategic manager should review the budget year on year and they would not commit to anything due to the financial climate that we are all currently faced with. The first budget review took place in Dec 2010 and put a number of scenarios to the board with the potential threat of losing a considerable amount of funding. The strategic manager took a number of steps to freeze vacant post to reduce the possibility of reductions etc. As mentioned above the end result was a 15% cut in YJB funding due to the steps taken in early January the cuts have been consumed and resulted in no further loss of staff or service delivery in Denbighshire/Conwy.

The YJS have maintained funding from the Community safety via the SCF targeting prevention, parenting & anti-social behaviour without this funding the prevention strategy fro the YJS would be extremely compromised. The community safety partnership has continued to fund a joint probation/ YJS community pay back initiative until 2012 which ensures that young people's crimogenic and welfare needs are being addressed in unpaid work duties. The YIP has also maintained its funding from Cymorth in Denbighshire helping to pay for Splash activities and staffing of sessionals through out the yr however this will cease in 2012. This area of work for the YJS from April 2012 onwards remains under real threat of being lost due to the financial climate.

The majority of YJS staff are employed by Conwy Local authority 30.5 full time and part time staff funded via grants, Ten of those staff are multi agency seconded. The YJS is well placed to promote the needs of young offenders, and to contribute, within the constraints of the core Court-directed business and YJB National Standards, to delivery of service targeted at particular local crime and anti-social behaviour priorities.

Relevant objectives and targets are largely aligned, the linkages exist at strategic, tactical and operational levels between relevant agencies and the YJS, and the quantity and variety of resources around protective factors relevant to children who offend has increased. There were some weaknesses identified within the detail of the Capability and capacity plan by the YJB and the Core Case inspection but overall the local planning environment supports the YJS and its aspirations to both reduce offending and to improve the lives of the young people supervised by the YJS.

Finance

1. Increasing costs of ICT upgrades and developments
2. Failure to attract any additional funding in 2011/12/13

3. Cuts in central government grants and partnership contributions

Staffing

- 1. Retention of staff may become an issue as staff look for alternative employment that they think offers more permanent employment
- 2. Redundancies around prevention and some specialists fixed term posts.

Service Delivery

- 1. Depending on budgets in 2012 onwards the service might only be able to do statutory visits with young people. The programmes that are creative and meet the wider needs of children and young people may not continue due to finance constraints.

Identify plans to overcome the risks to future use of resources and value for money

Risk	Action	Success Criteria	Owner	Deadline
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Partner Agencies due to budget pressures withdraw staff	Give detailed report to the YJS Management Board on how their individual members of staff contribute to reducing youth crime	Greater congruence between what the agency does within the YJS and ownership of the YJS.	YJS Manager and SSD business manager	Dec 2011
Increasing costs of ICT upgrades and developments	Ensure that ICT resources are fully utilised to provide value for money and have a proportionate effect on reducing other costs e.g. mileage, postage, and staff time.	The service is able to provide reliable data reports that inform resources and activity.	YJS Manager	April 2011 ongoing
Staff retention	Continue to deliver workforce development strategy in partnership with Local Authority and YJB	Staff development improved and retention maintained.	YJS Manager and operational managers	April 2011 ongoing
	Liaise with the CSP Manger and Regional YJB/MOJ rep over funding to ensure early notification of funding either way.	Ability to produce a budget and staffing plan early 2012.	YJS Manager	February 2012
Service Delivery	Develop volunteers even further within the YJS to deliver work above and beyond statutory case management requirements.	A well trained group of volunteers actively working with children and young people in both counties	YJS management Team	June 2011

Appendix 1- Trend Analysis attached paper.

Appendix 2- YRO Statistics attached paper

Appendix 3-
Conwy & Denbighshire Inspection & Improvement Plan 2010

Themed Area or Review	HMIP	YJPIF	Action	Responsibility	Date	Update March 2011
APIS	<p>1. A timely and good quality assessment and plan, using Asset, is completed when the case starts</p> <p>2. A timely and good quality assessment of the individual's vulnerability and <i>Risk of Harm to others</i> is completed at the start, as Appropriate to the specific sentence.</p> <p>3. As a consequence of the assessment, the intervention</p>	<p>1. Analysis of data including APIS, FTE, Re-offending & use of custody.</p>	<p>The YJS has been recently strengthened with an appointment of a further operational manager.</p> <p>A Quality Assurance monitoring a process policy has been written.</p> <p>Quality Assurance: A Group of Case managers and the two operational managers will meet every 6-8 weeks to review the ASSET auditing forms and processes, focusing on the Risk of Harm and Vulnerability screening areas.</p> <p>Findings to be share with staff either through supervision or as part of Staff Meetings and training. This will include a review of the use of <i>'what do you think'</i> assessments.</p> <p>An Audit of open and closed cases will be monitored through staff supervision via an electronic excel spreadsheet with a traffic light system applied. This will allow the managers to see when case managers have key documents and review dates pending.</p> <p>Risk Assurance: quarterly reviews. Operational managers will provide feedback to Service Manager, on performance and findings.</p> <p>Quality improvement: The YJS have recently employed a temporary analyst to carry out profiling and data collection of FTE, reoffending cohort and crime trends within the two counties to help the management team to locate problems and place resources in the right areas.</p>	<p>YJS strategic Manager and management team</p> <p>Operational Managers</p> <p>Management Team</p> <p>YJS strategic Manager and management team</p>	<p>August 2010 Onwards</p> <p>August 2010 Onwards</p> <p>October 2010 Onwards</p> <p>August 2010</p>	<p>This work has been started and working group identified, due to technical issue with IT we are slightly behind on progress however it will pick up pace during this year.</p> <p>This is being achieved. Monthly reviews are undertaken and a trend analysis has just been presented to the board dating back to 2005 to present date</p>
			<p>Via the Quality assurance Process /Staff supervision and statutory reviews the operational managers will focus on the standard on</p>	Operational Managers &	August 2010	Achieved

APIS	<p>plan is specific about what will now be done in order to safeguard the child or young person's wellbeing, to make them less likely to reoffend, and to minimise any identified <i>Risk of Harm to others</i></p> <p>4. the Asset assessment and plan of work with the case is regularly reviewed with a frequency consistent with national standards for youth offending services and following any significant change</p>		<p>intervention plans. Ensuring they are specific and address safeguarding and risk.</p> <p>A reviewing process has been instigated where the operational managers will chair the meeting. Reviews will be diarised at the beginning of every order for the duration of the sentence. Currently looking at the possibility of an independent reviewing officer.</p>	<p>Staff</p> <p>Operational Managers</p>	<p>August 2010</p>	<p>Achieved and on going we have not gone down the root of IRO due to Finance</p>
M & M	<p>5. There is evidence in the file of regular quality assurance by management, especially of screening decisions, risk management and vulnerability management plans as appropriate to the specific case</p>		<p>A training session delivered by Cordis bright on management oversight recording.</p> <p>The Quality Assurance management process policy will show improvement Quality assurance - <i>guaranteeing that the quality of a service meets a predetermined standard (service and/or organisational)</i>. Risk management - <i>assessing, analysing, monitoring and responding to the associated risks</i>. Quality improvement – <i>continually identifying problems, examining solutions to problems, and regularly monitoring solutions implemented for improvement</i>.</p>	<p>Strategic YJS Manager</p> <p>YJS management Team</p>	<p>October 2010</p>	<p>Achieved</p>
Management & Partnership		<p>2. Development of formal Youth Crime Prevention Strategy.</p>	<p>An individual strategy to be written and shared with CYPP / LSCB to ensure it forms part of the wider prevention agenda.</p> <p>A Resettlement and After Care Project Panel to meet every other</p>	<p>Strategic YJS Manager</p> <p>Operational</p>	<p>November 2010</p> <p>September</p>	<p>Ongoing and on hold i would like to get this in bedded into a wider prevention agenda for both counties</p> <p>Achieved and</p>

		<p>3. Develop links with secure estate and courts including protocols.</p> <p>4. Report findings of any analysis to Management Board to direct service.</p>	<p>month with representatives from stoke heath and local Secure Training centres represented.</p> <p>Protocol to be written with the Local custodial Facility Stoke Heath.</p> <p>Data gathered from the Quality assurance process will be gathered and feed back to the board.</p> <p>Crime data and trend analysis via the temporary analyst will be fed back the board and the re offending sub group under the CSP.</p>	<p>manager for statutory team</p> <p>Strategic YJS Manager</p> <p>Strategic YJS Manager and Management Team</p>	<p>2010</p> <p>December 2010</p> <p>November 2010</p>	<p>ongoing</p> <p>Stokeheath has now closed. However Hindley will be the new provider and look to develop a new one with them.</p> <p>Achieved and ongoing</p>
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Conwy and Denbighshire YOT

Monthly Statistics & Trend Analysis Report

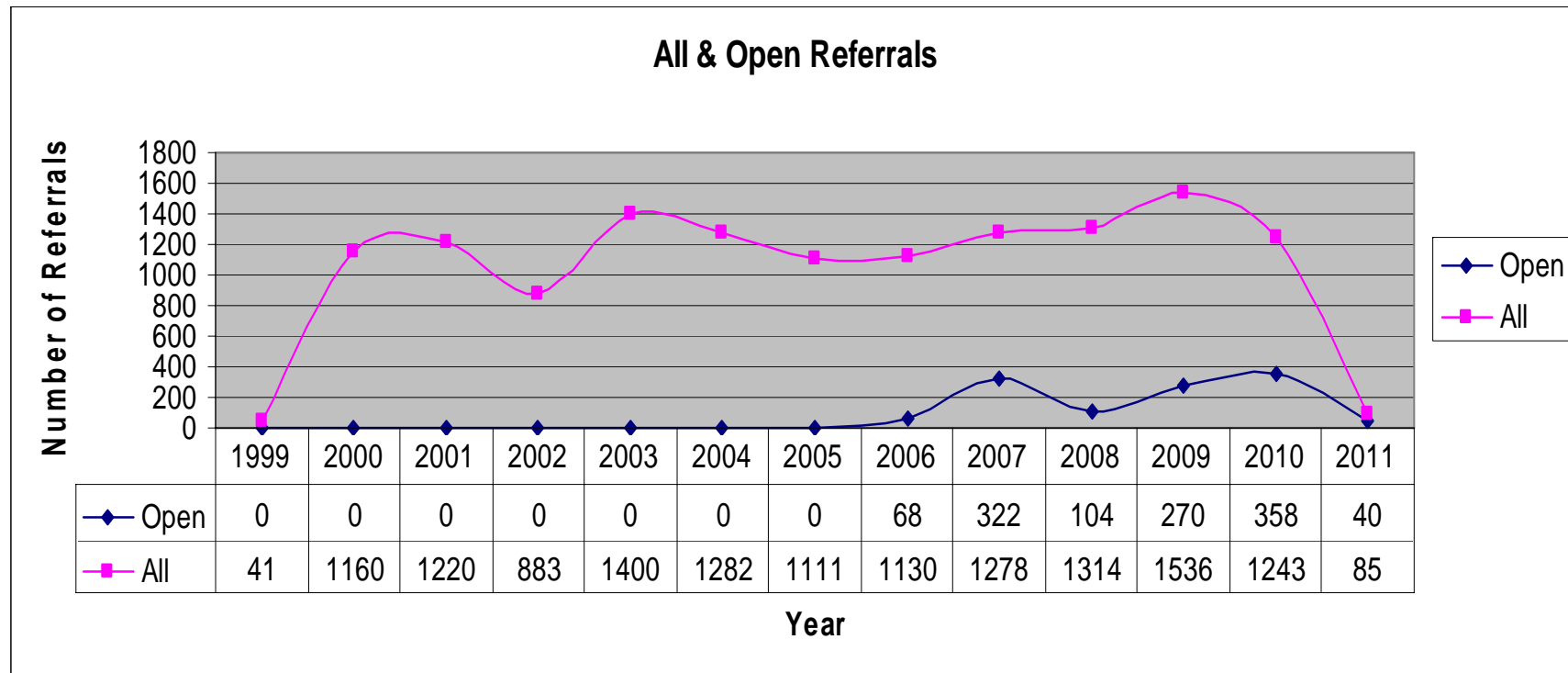
Date : 07/02/11

Purpose

- This report is designed to provide highlights against 9 key areas of YOT performance, for the following:-
 - 1 - Referrals
 - 2 - First Time Entrants (FTE)
 - 3 - Programmes
 - 4 - Offences
 - 5 - Hearings
 - 6 - Outcomes
 - 7 - Enforcements
 - 8 - Reoffending
 - 9 - Data Integrity

1 – Referrals

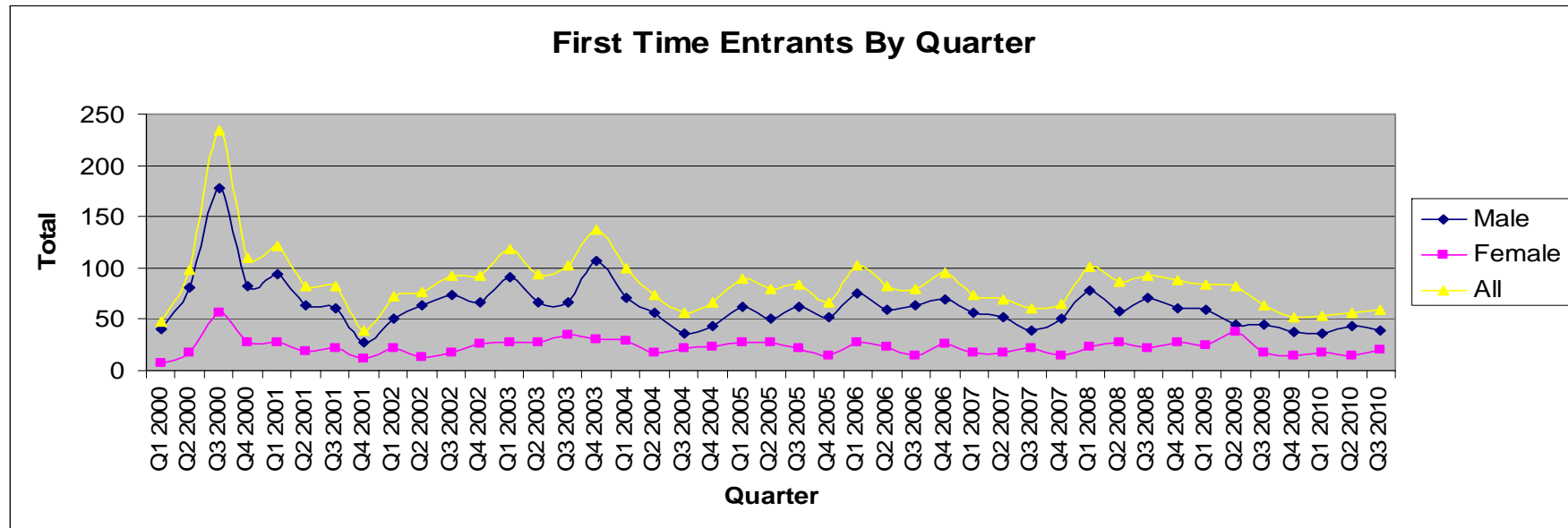
The following graph shows the number of referrals recorded on RAISE per year and the number currently still open.



A lot of work has been done to tidy up referrals and a second report as recently produced which is being worked through by Admin, which will close off more open referrals requiring closure.

2 – First Time Entrants (FTE)

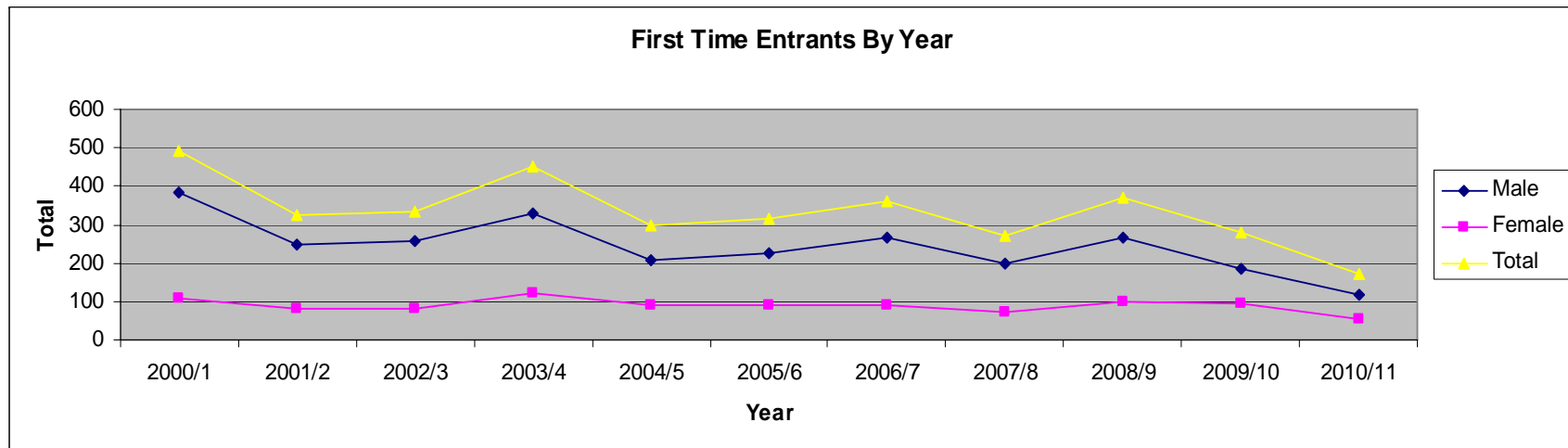
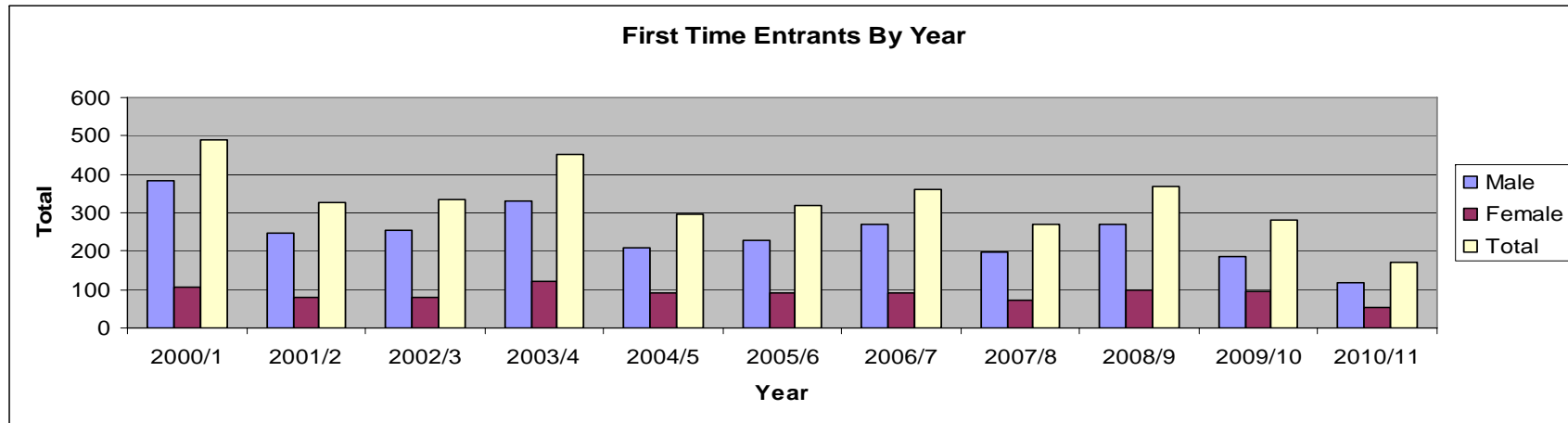
The following graph shows the number of FTE' by quarter since Q4 2006.



The trend since Q1 2008 when there was a high of 101, has been constantly downwards with the lowest recorded figure of 51 achieved in Q1 2010. Since then the trend has levelled off and has been hovering around 50.

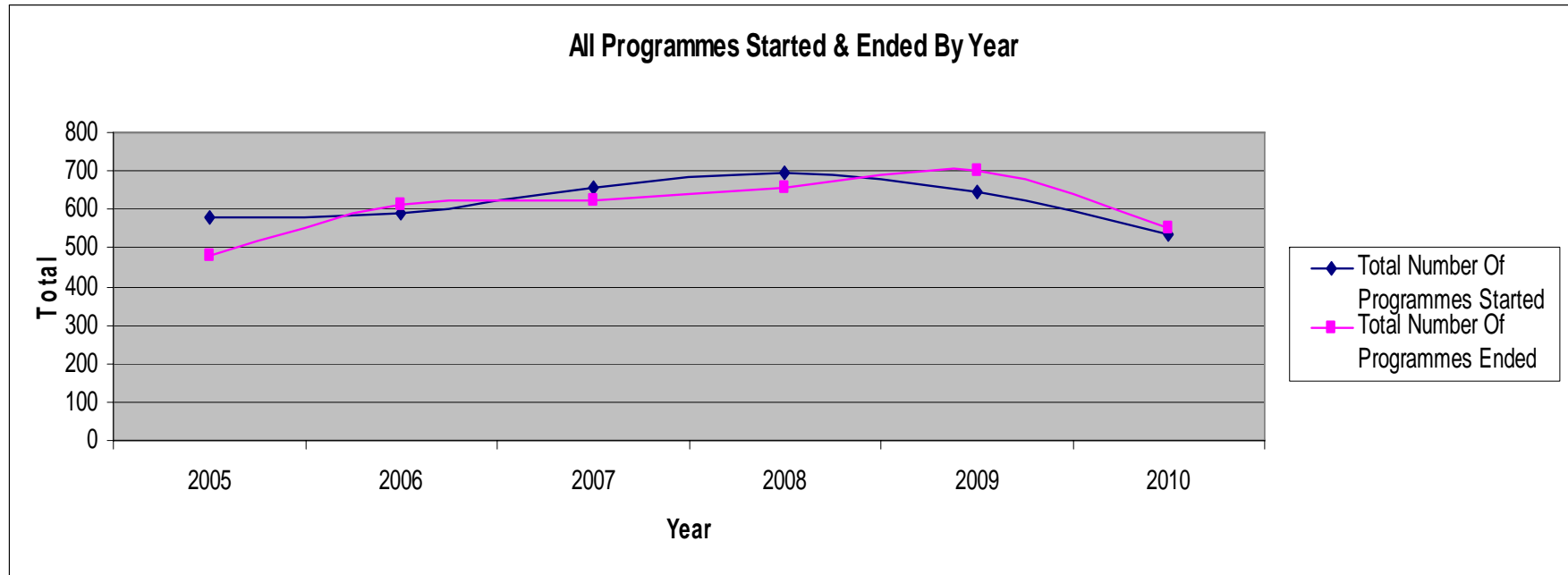
Male entrants have historically been the catalyst for increases in FTE's and they have remained on the downward trend or static since Q3 2008.

2 – First Time Entrants (FTE)



3 – Programmes

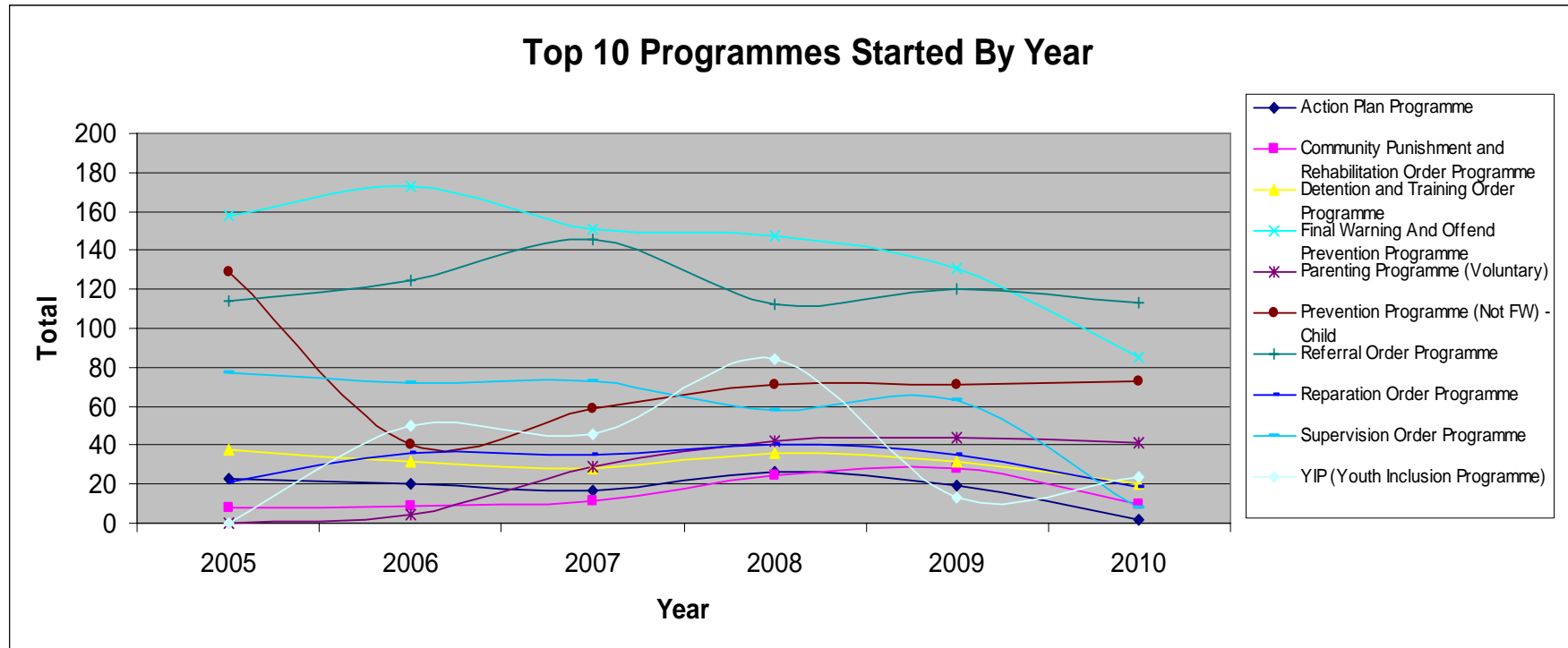
The graph below shows that the number of started and ended programmes year on year has been steadily growing since 2005.



N.B. - A lot of work has been done to close the number of open programmes where the programme had been completed. A report was produced recently and Admin have closed off these programmes.

3 – Programmes

Graph below shows top (by volume) 10 programmes started by year.



The largest number of started Programmes are for Final Warning and Offend Prevention, which has been steadily reducing since 2006, when it was 173, to 131 in 2009. That trend continued in 2010 with a total of 85.

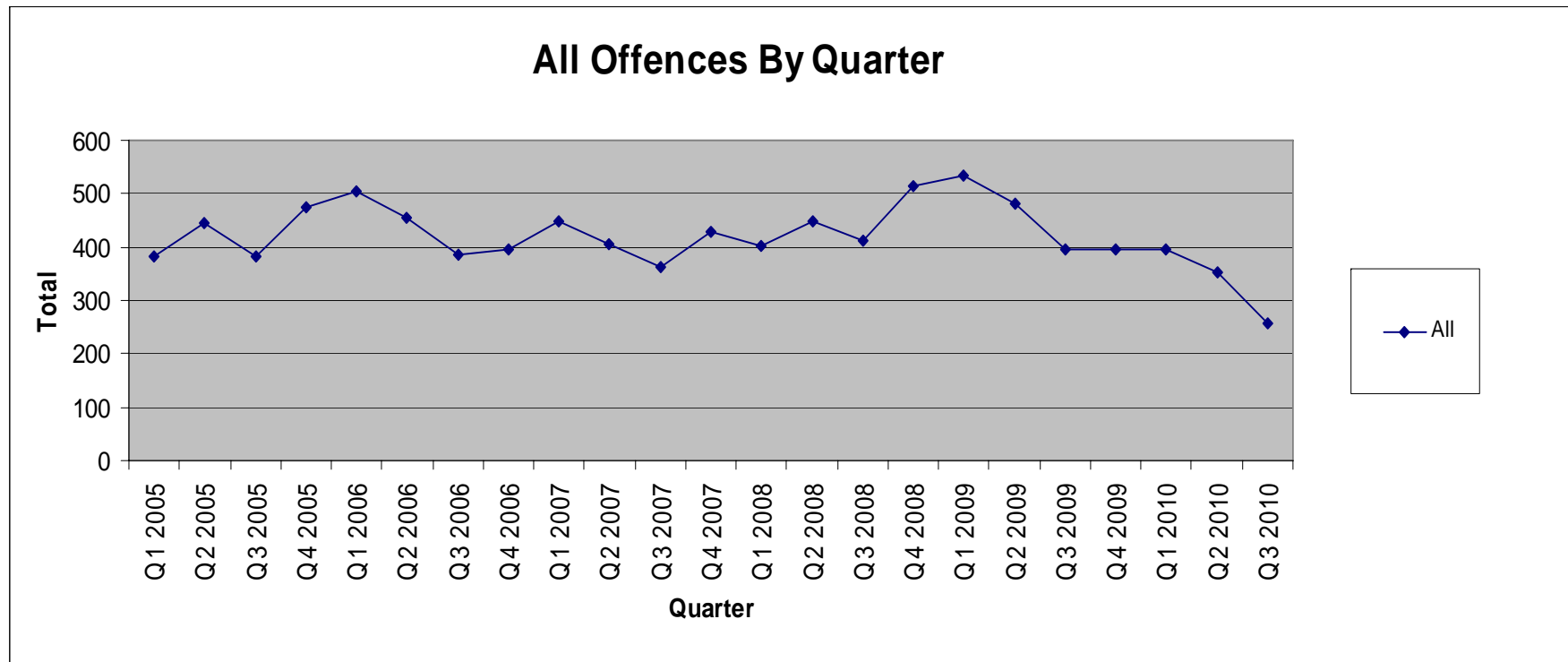
3 – Programmes

Below is a list of started and ended programmes by year. This only shows programmes where the total was 10 or above for any one year.

Type	Started							Ended						
	2005	2006	2007	2008	2009	2010	ALL	2005	2006	2007	2008	2009	2010	ALL
Action Plan Programme	23	20	17	26	19	2	107	23	20	20	23	21	4	111
Attendance Centre Order Programme	1	0	4	15	2	1	23	1	0	2	7	12	0	22
Bail Support and Supervision Programme	0	0	0	3	3	7	13	0	0	0	3	0	5	8
Community Punishment and Rehabilitation Order Programme	8	9	11	25	28	10	91	8	10	11	13	28	25	95
Community Punishment Order Programme	0	0	0	3	22	5	30	1	0	0	3	11	11	26
Community Rehabilitation Order Programme	2	4	8	12	10	0	36	8	6	3	8	11	8	44
Detention and Training Order Programme	38	32	28	36	32	20	186	31	33	37	29	39	32	201
Final Warning And Offend Prevention Programme	158	173	151	147	131	85	845	150	159	160	130	160	97	856
Parenting Programme (Voluntary)	0	4	29	42	44	41	160	0	3	26	30	32	40	131
Police Reprimand Programme	0	0	19	3	4	3	29	0	0	0	3	3	4	10
Prevention Programme (Not FW) - Child	129	40	59	71	71	73	443	69	99	29	71	90	60	418
Referral Order Programme	114	125	146	112	120	113	730	88	136	134	121	127	111	717
Remand Management Programme	0	0	5	7	13	5	30	0	0	2	7	13	4	26
Reparation Order Programme	21	36	35	40	35	18	185	11	39	28	46	28	31	183
Resettlement Aftercare Provision (RAP)	0	0	0	0	13	19	32	0	0	0	0	0	13	13
Supervision Order Programme	77	72	73	58	63	8	351	78	98	80	59	72	46	433
Supervision Order with ISSP Programme	0	0	1	4	4	2	11	0	0	0	4	3	1	8
YIP (Youth Inclusion Programme)	0	50	46	84	13	24	217	0	0	50	93	35	17	195
YISP (Youth Inclusion Support Panel)	1	16	21	0	0	0	38	0	0	38	0	0	0	8 38
YRO	0	0	0	0	3	82	85	0	0	0	0	0	34	34

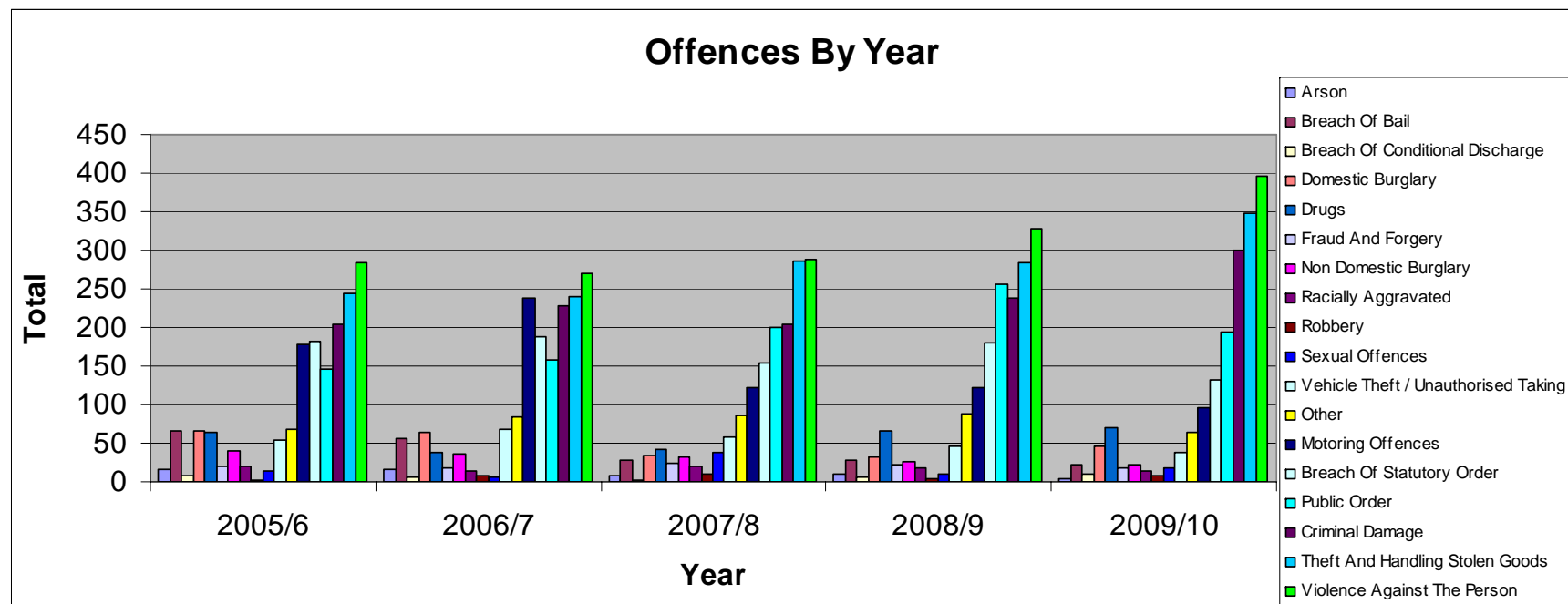
4 – Offences

The number of offences hit a four year peak in Q1 2009 with a total of 535 offences. Since then the trend has been markedly downwards with each subsequent quarter showing a decrease and latest Q3 2010 totalling 257. The following chart shows 'All Offences By Quarter' since Q1 2005.

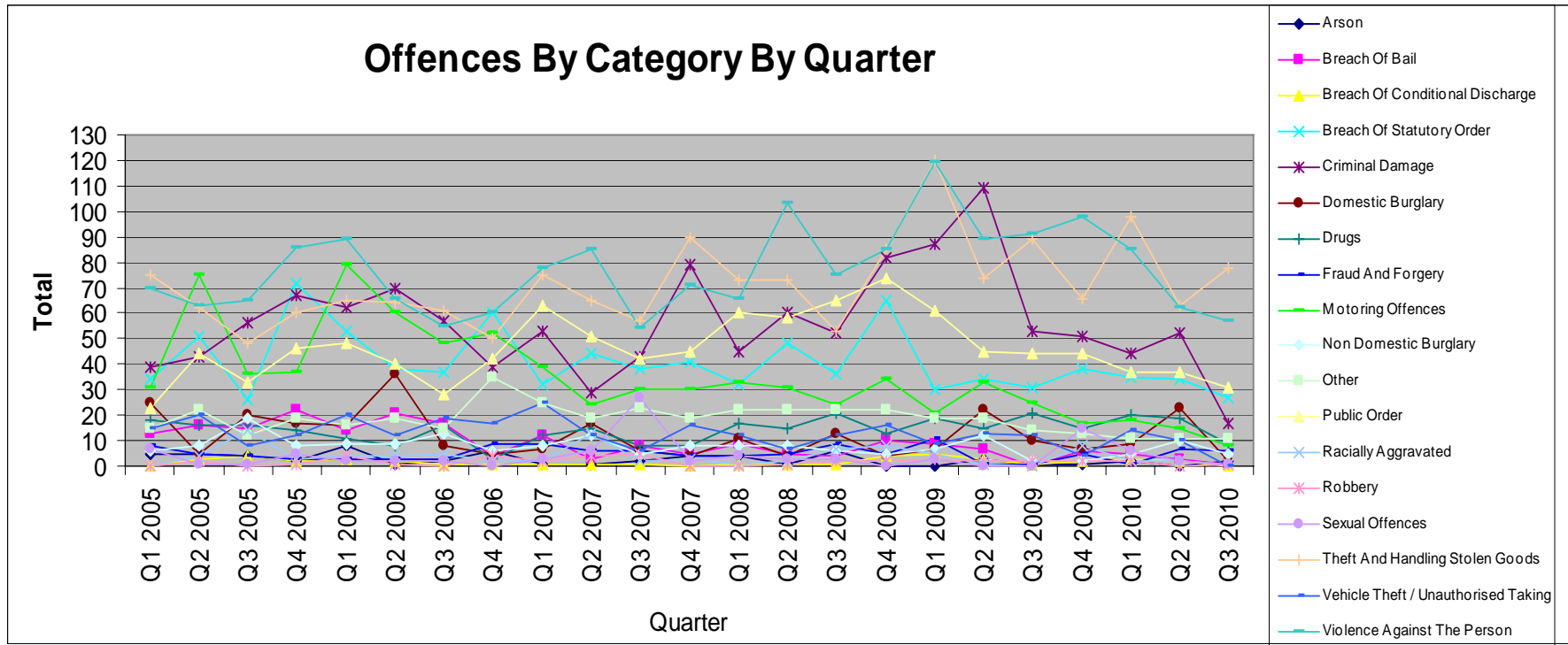


4 – Offences

The yearly statistics show that 'Violence Against The Person' has risen in each of the last 4 years and 'Criminal Damage' in each of the last 3. However the recent quarterly statistics (please see graph on the next slide) have shown a marked downward trend from a high of 119 in Q1 2009 to 57 in Q3 2010. Criminal Damage also shows a significant downward trend.



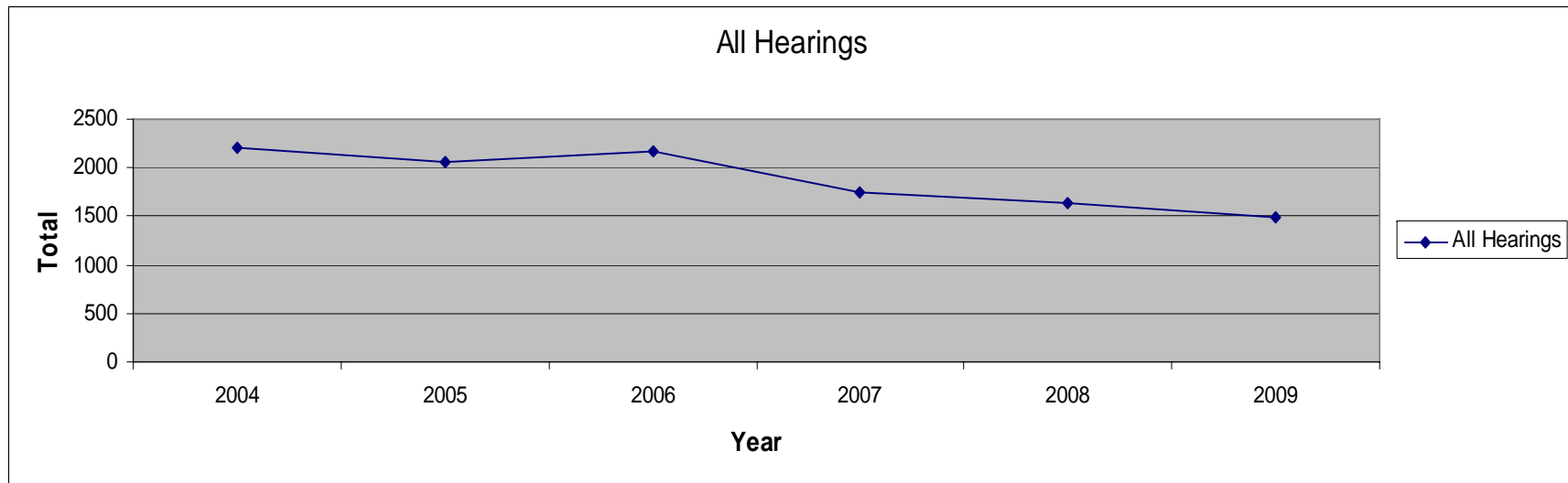
4 – Offences



- ‘Theft and Handling Stolen Goods’ showed an increase of 26% in Q3 2010 from the previous quarter, jumping from 62 to 78.
- ‘Public Order’ offences have continued to drop each quarter, since a high of 74 in Q4 2008 to 31 in Q3 2010.
- ‘Violence Against The Person’ offences have dropped significantly from Q4 2009 with a figure of 98 to 57 in the last quarter (Q3 2010).

5 – Hearings

The total number of hearings year on year since 2006 has reduced from 2176 to 1483 in 2009 as the following graph shows.



By far the largest number of hearings are for 'Adjournment' and 'Sentence', which between them made up 99% of hearings in 2004 and although this has been declining every year since still made up 90% in 2009.

Adjournments' have fallen from a high of 446 in Q4 2005 to 145 in Q3 2010.

Sentences' have fallen from a high 212 in Q1 2005 to 110 in Q3 2010.

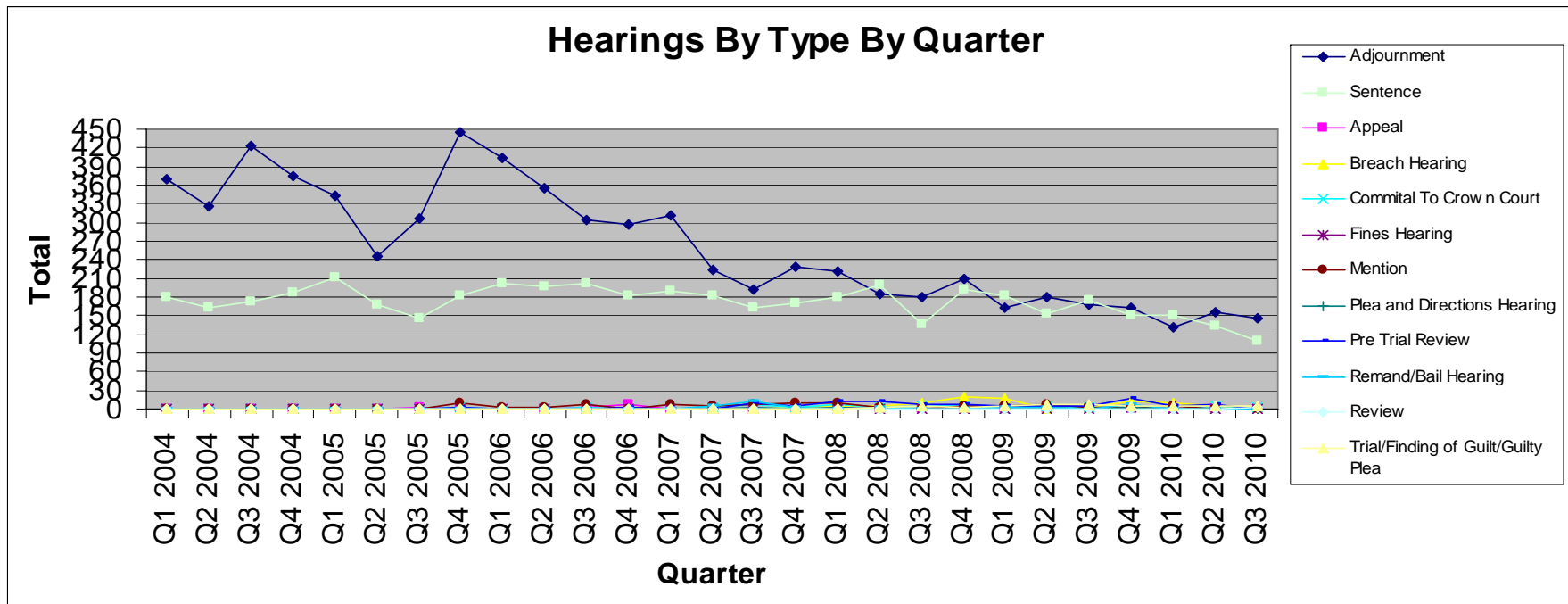
5 – Hearings

The following shows the breakdown of hearings by year.

By Year	2004	2005	2006	2007	2008	2009
Adjournment	1496	1342	1361	955	797	676
Appeal	1	2	10	2	4	1
Breach Hearing	0	0	0	3	39	32
Committal To Crown Court	1	3	2	13	18	11
Fines Hearing	0	0	0	0	0	2
Mention	0	10	13	29	15	18
Plea and Directions Hearing	0	0	0	2	3	6
Pre Trial Review	0	2	5	15	40	35
Remand/Bail Hearing	0	0	1	20	4	13
Review	0	1	1	1	0	2
Sentence	704	708	783	705	709	661
Trial/Finding of Guilt/Guilty Plea	0	0	0	1	9	26
Total	2202	2068	2176	1746	1638	1483

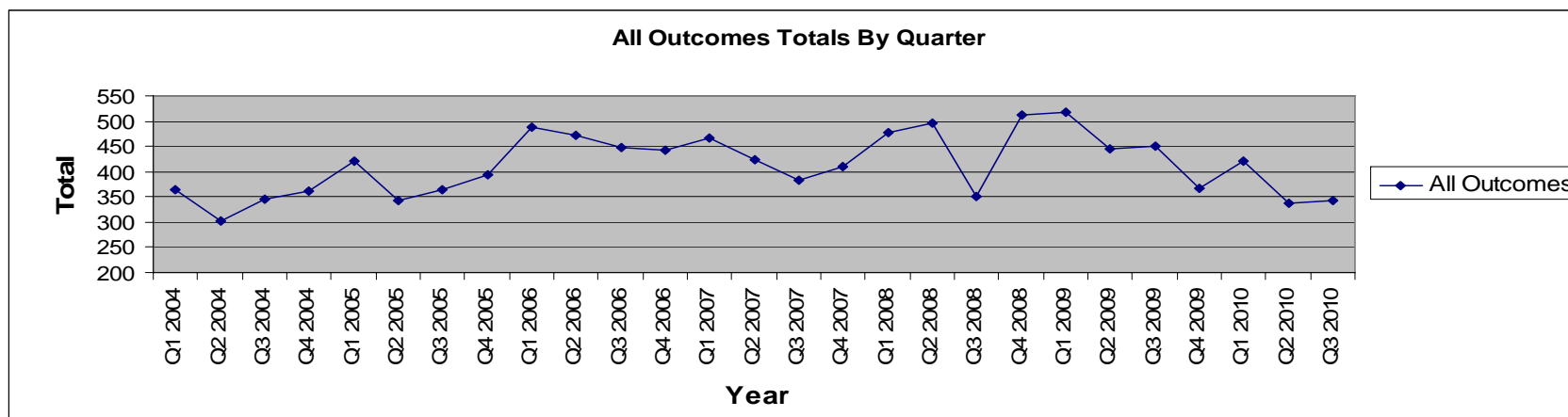
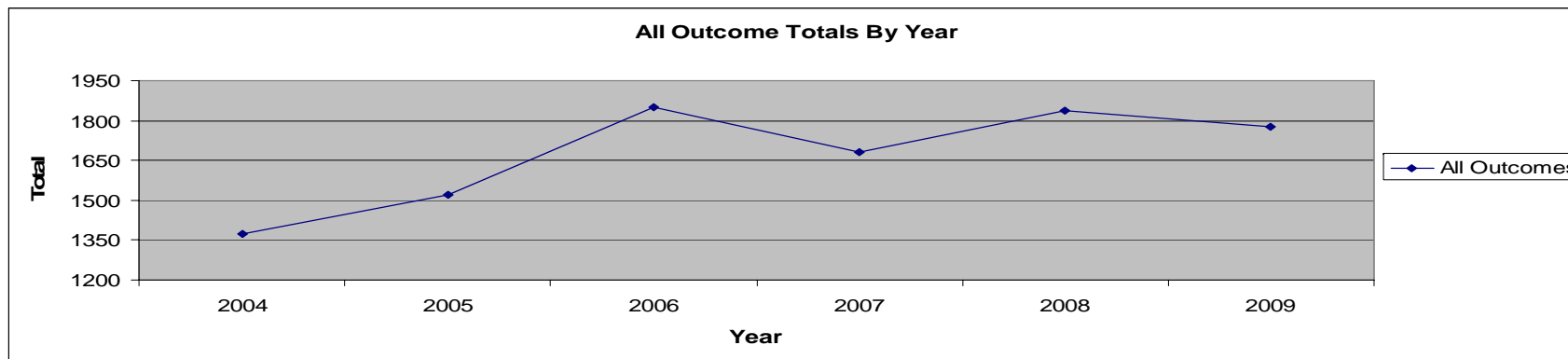
5 – Hearings

The next graph shows the breakdown of hearings by type by quarter.



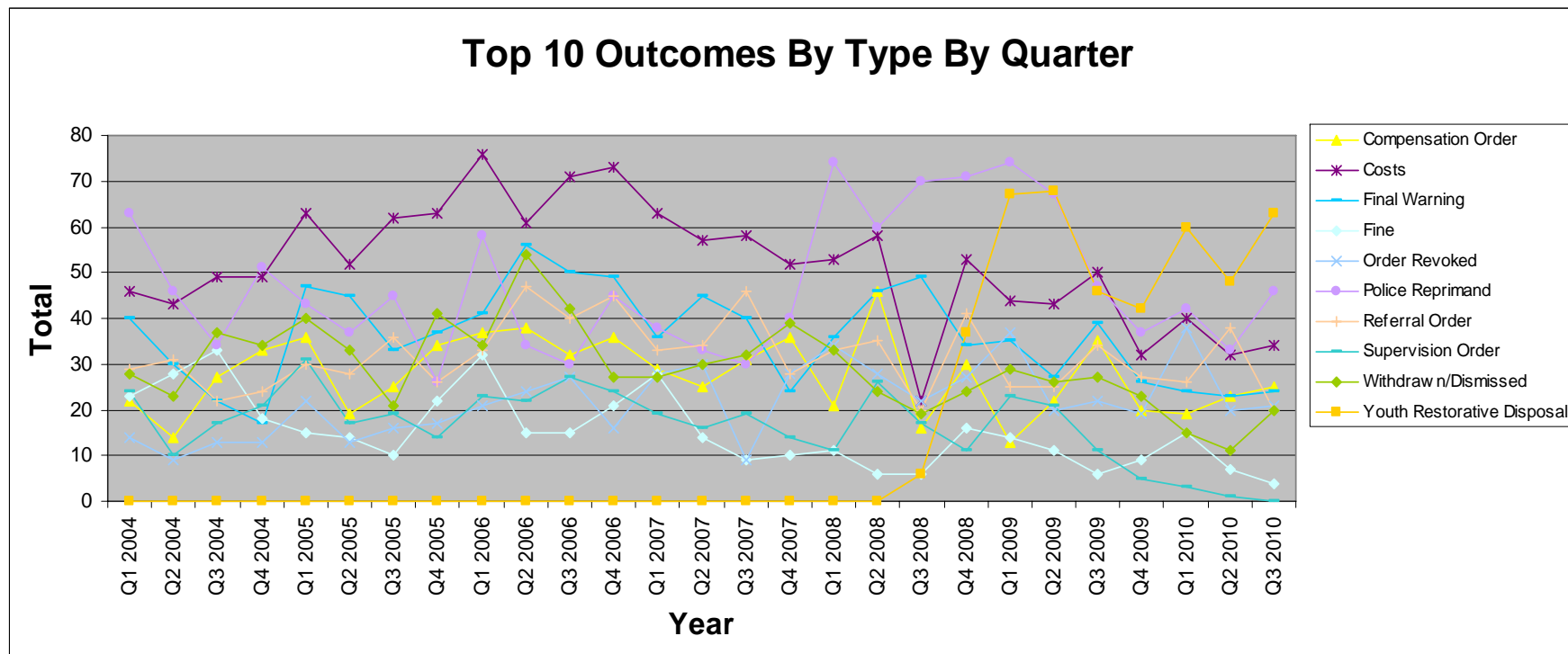
Sentence hearings and adjournments have been steadily declining for the past 5 years.

6 – Outcomes



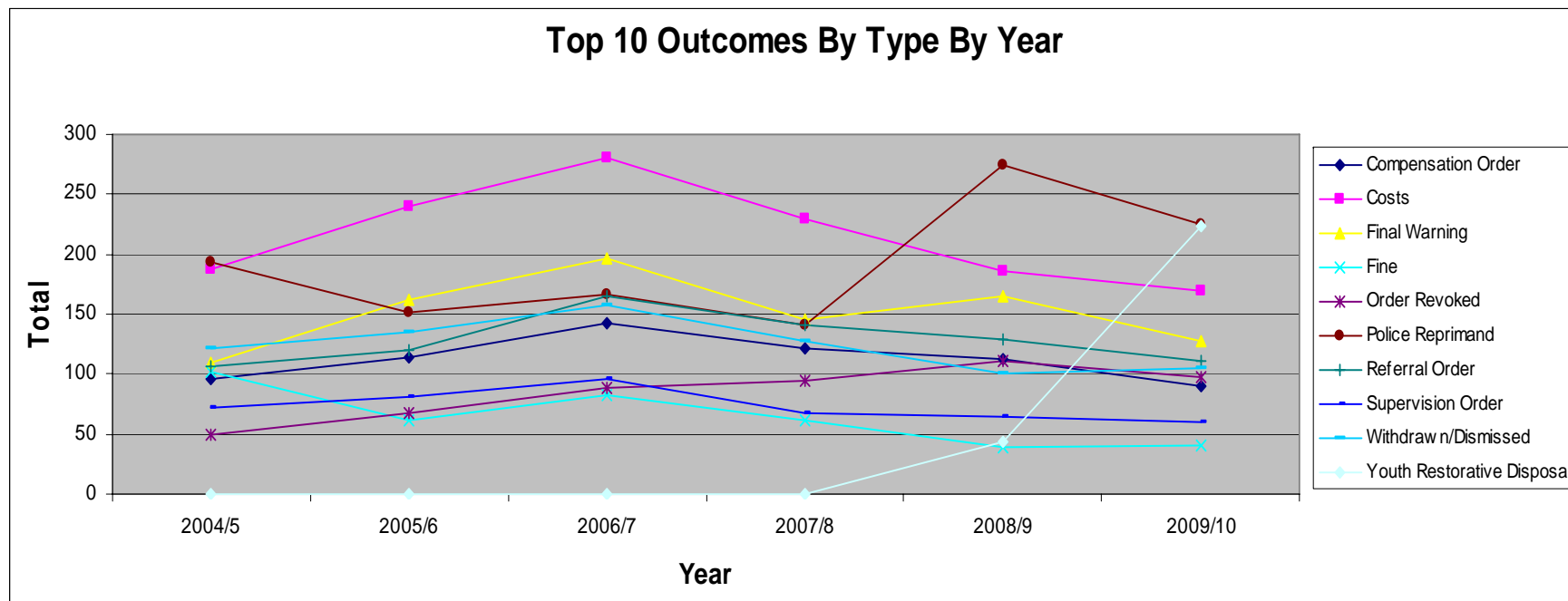
The number of outcomes has increased since 2007, but the quarterly trend until Q1 2010 was downwards, when it increased by 12%. Since then the trend has continued downwards again.

6 – Outcomes



- ‘Youth Restorative Disposal’ outcomes rose sharply in the last quarter, from 48 in Q2 2010 to 63.
- ‘Police Reprimand’ outcomes rose from 33 in Q2 2010 to 46 in Q3 2010.
- ‘Fine’ outcomes dropped for the second consecutive quarter.

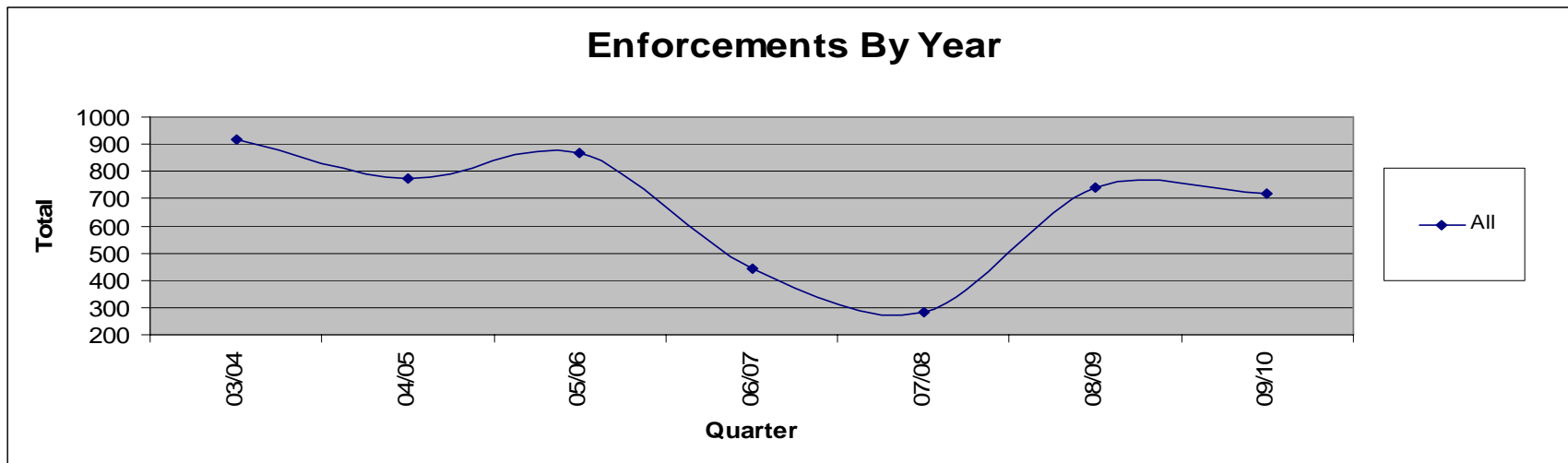
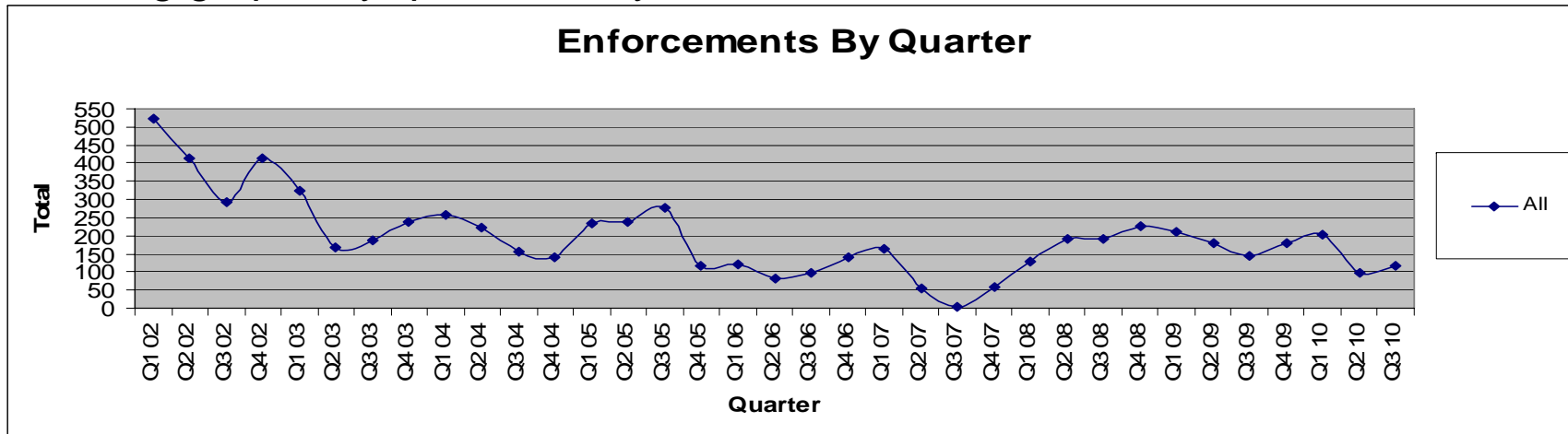
6 – Outcomes



- ‘Police Reprimands’ have increased since 2004, with a heavy increase in 2008 and a slight decline in 2009. The trend in 2010 is significantly downwards.
- ‘Costs’ have shown a marked decline since 2006 and this is continuing in 2010.

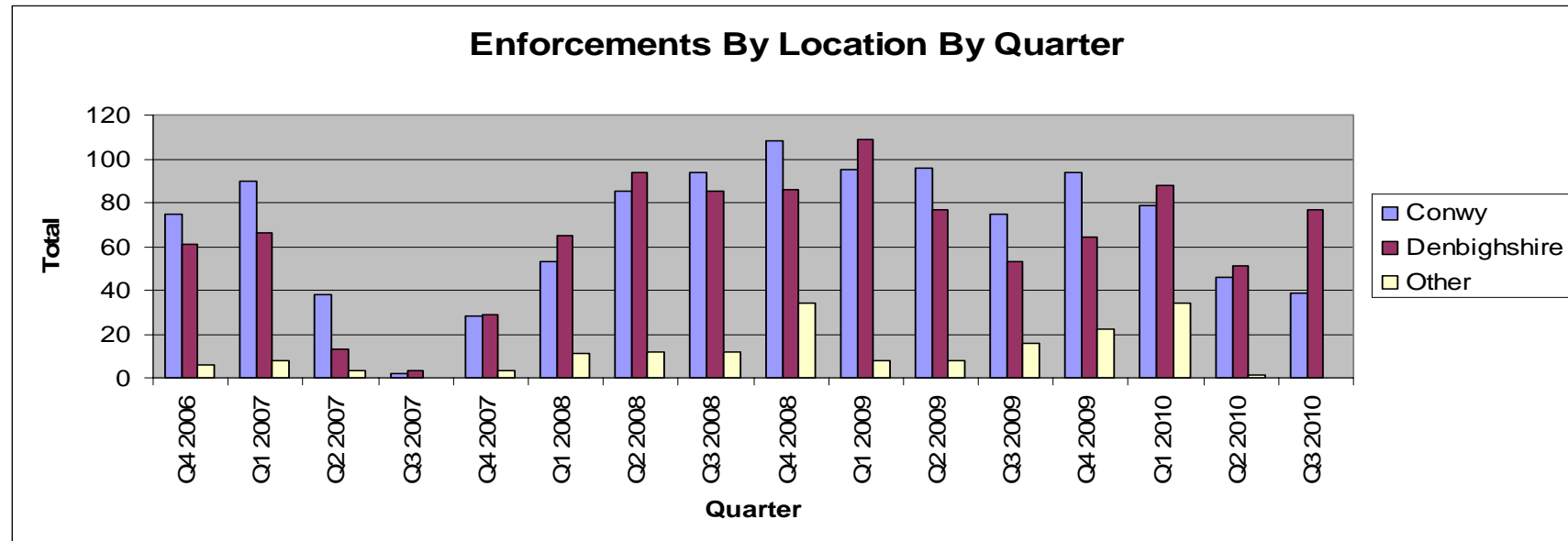
7 – Enforcements

The number of enforcements has been steadily growing since 2007 as the following graphs by quarter and year show. There was a decrease in Q2 2010.



7 – Enforcements

The following graph shows a breakdown of enforcements by location and quarter.

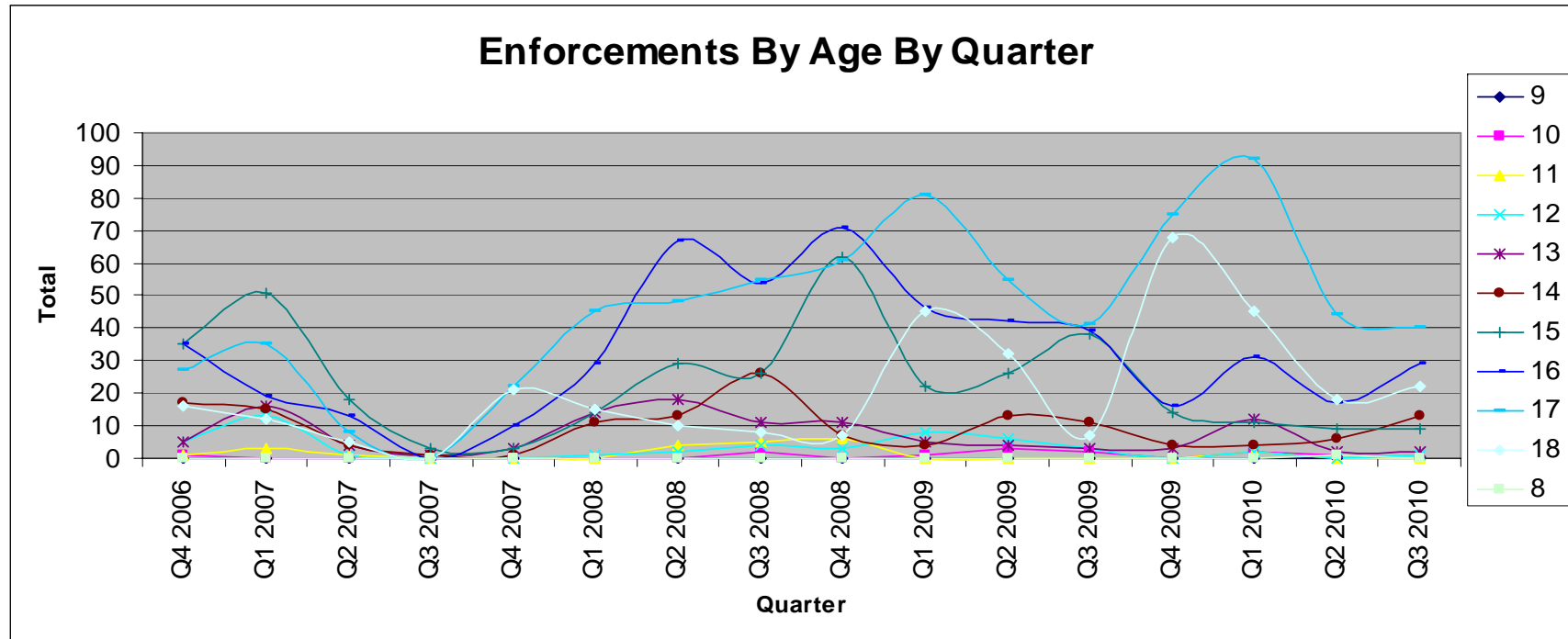


There has been a marked decline in enforcements for Conwy in the last 3 quarters from 94 in Q4 2009 to 39 in Q3 2010.

The total of enforcements for Denbighshire increased in the last quarter from 51 to 77.

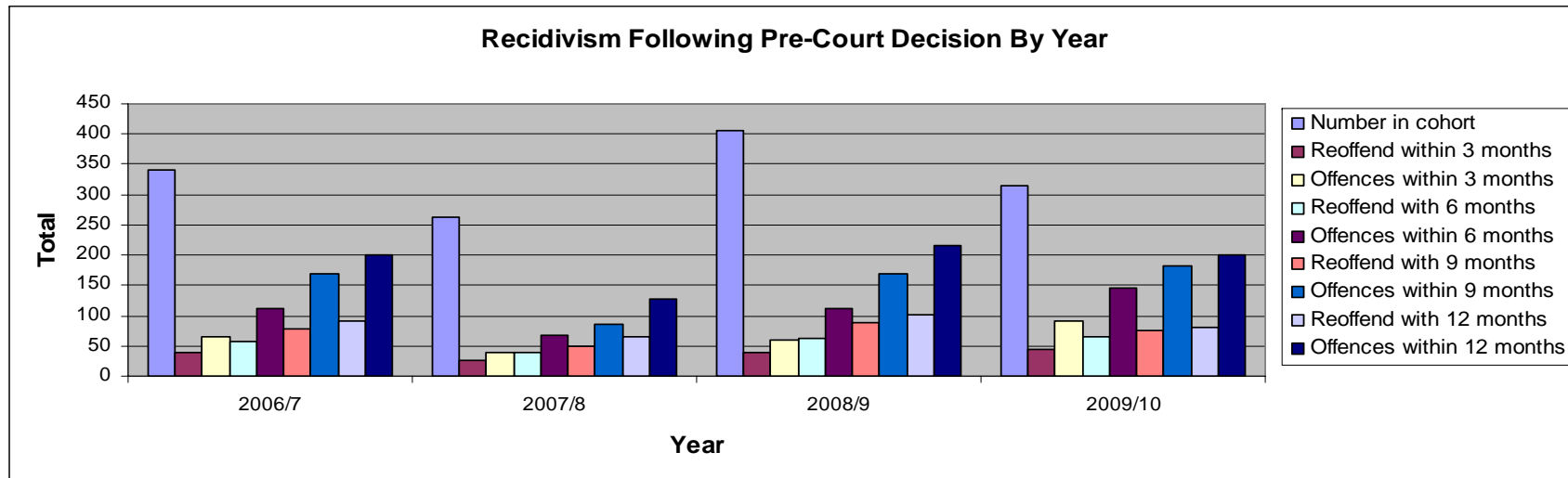
7 – Enforcements

The following graph shows a breakdown of enforcements by age and quarter.



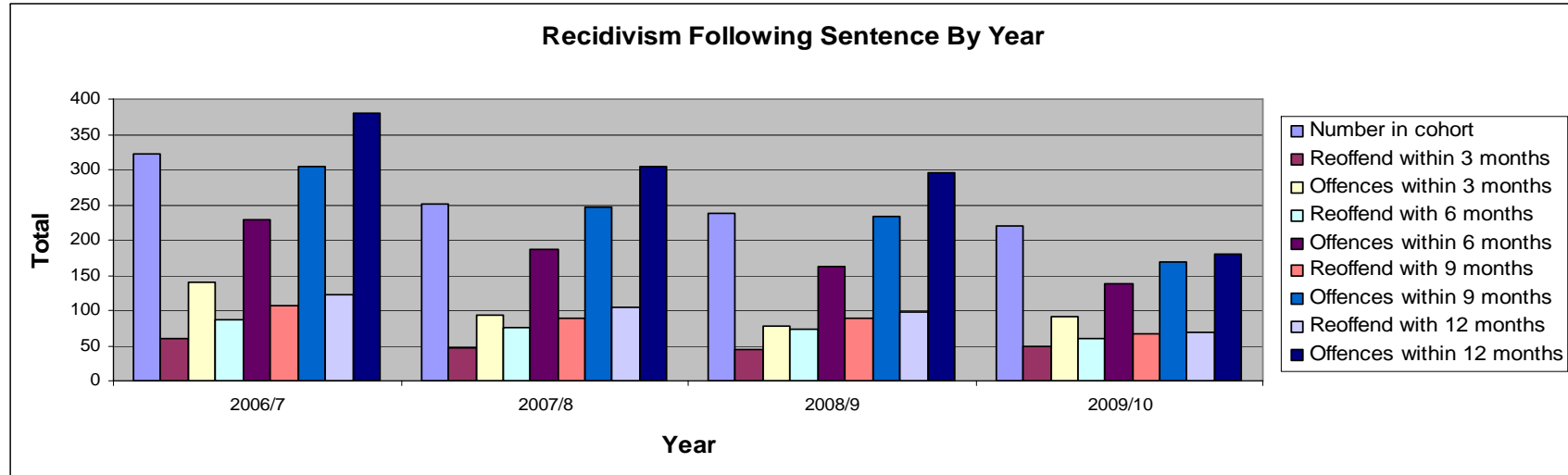
There has been an decrease in the number of enforcements by 17 year olds in the last 2 quarters, from 92 in Q1 2010 to 40 in Q3 2010.

8 – Reoffending



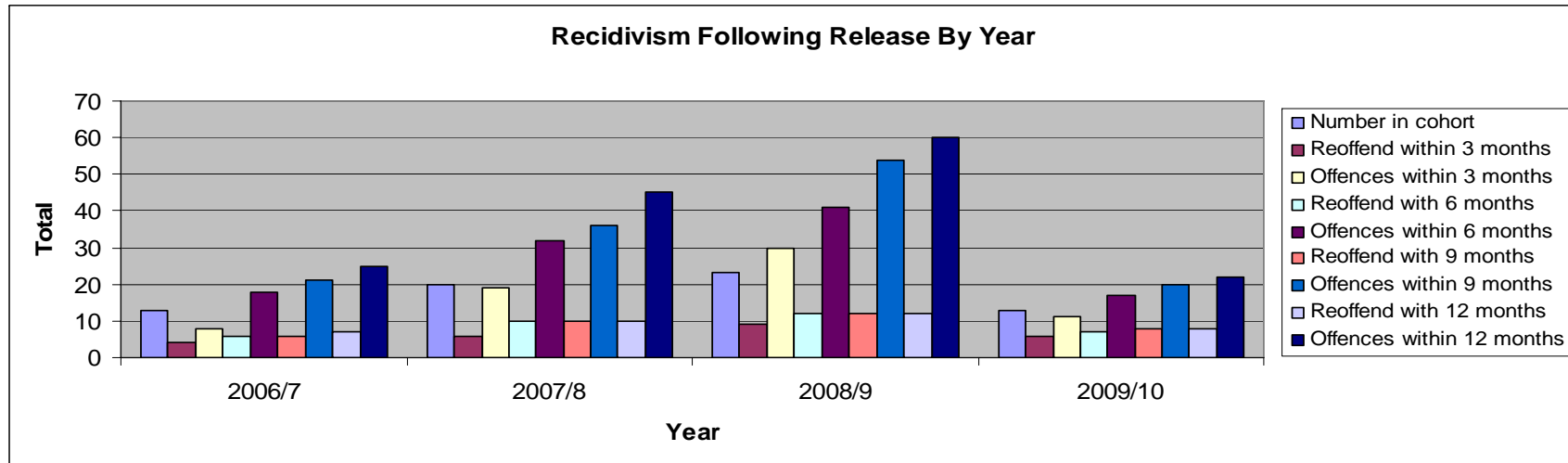
The number of re-offences following a pre-court decision increased from 2007/08 to 2009/10. There was a big increase in 2008/09 from the previous year and an levelling off in 2009/10 with much smaller increases.

8 – Reoffending



There has been a marked decline in re-offending following sentence from 2008/9 to 2009/10.

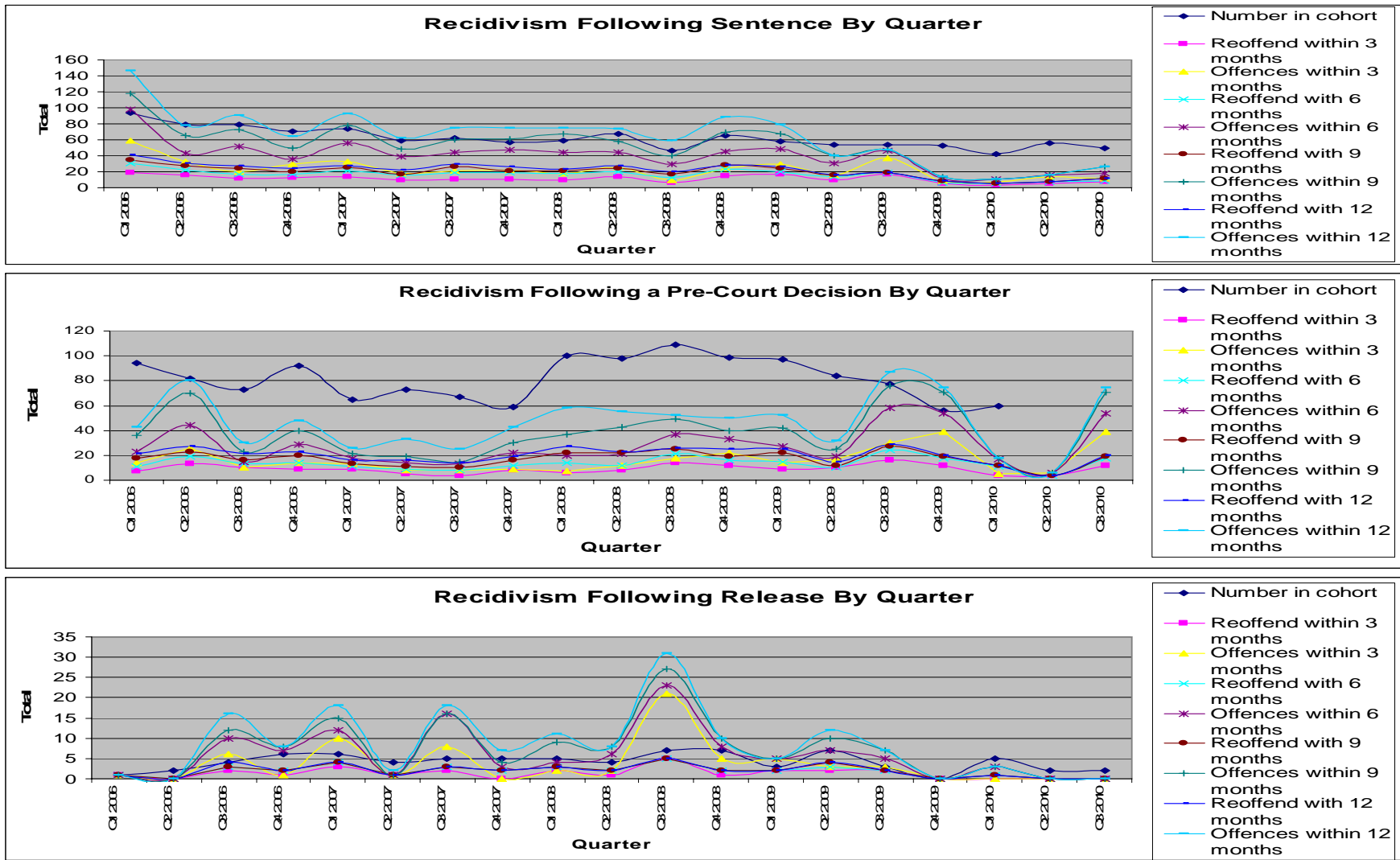
8 – Reoffending



In the last year there has been a significant reduction in the number of re-offences following release. The trend from 2006/7 to 2008/9 had been steadily upwards.

The following 3 graphs also highlight the previous 3 slides observations but are at a lower level being by quarter.

8 – Reoffending



9 – Data Integrity

There has been significant progress on data integrity in the last quarter.

- A second report on the number of previously opened referrals which should have been closed is currently being worked through by Admin.
- A second report on the number of previously started programmes which should have been closed has now been completed and only now relates to 2010 data.
- A report detailing potential duplicates on the system has been created and is being worked through to determine whether merging records is appropriate and if so action will be taken.
- If a new system/application is ever to be purchased in the future it is essential that data integrity is maintained in order to make data migration as easy as possible.
- Even if a new system/application is not purchased it is essential to maintain data integrity for reporting purposes as well as system performance.

CABINET: FORWARD WORK PROGRAMME

24 MAY 2011	
Revenue Budget Monitoring Report 2011 -2012	Councillor J Thompson Hill P McGrady
Integration of Parking Services Teams CCBC and DCC	Councillor S Frobisher Stuart Davies / Mike Graham
Edeyrnion Area Review: Recommendations for formal consultation	Councillor E W Williams H Williams / J Walley
Strategy for Area / Town Plans	Councillor H H Evans G Boase
Recommendations from Scrutiny Committees	Scrutiny Officers
21 JUNE 2011	
Revenue Budget Monitoring Report 2011 -2012	Councillor J Thompson Hill P McGrady
Final Accounts 2010-2011	Councillor J Thompson Hill P McGrady
Medium Term Financial Plan	Councillor J Thompson Hill P McGrady
Annual Council Reporting Framework (ACRF) – The Statutory Director of Social Services will be responsible for publishing an annual report setting out her assessment of the effectiveness of social care services and priority areas for improvement in the year ahead	Councillors P A Dobb / M M Jones S Ellis / C O’Gorman
Routine Report on Personnel to include Sickness Management	Councillor P J Marfleet L Atkin / G Humphreys
Phase II Construction of the Foryd Harbour Walking and Cycling Bridge	Councillor S Frobisher / Councillor D A J Thomas S Davies / Bob Humphreys
Selection of Preferred Bidder - N E Wales Regional Food Waste Treatment Project	Councillor S Frobisher S Parker / J Espley
Opportunities for Renewable Energy Technology and Large Scale Energy Efficiency Projects (+ possible presentation)	Councillor P J Marfleet P McGrady / H Burkhalter
To review changes to the Residents' Survey	Councillor H H Evans S Ellis / E Walters
Recommendations from Scrutiny Committees	Scrutiny Officers
JULY 2011	
Revenue Budget Monitoring Report 2011 -2012	Councillor J Thompson Hill P McGrady
Simpson and Education Review Reports	Councillor E W Williams H Williams
HR Strategy	
Village Green Applications - land known as "The Park" off Ffordd Elan, Rhyl	Councillor S Frobisher S Cordiner
Recommendations from Scrutiny Committees	Scrutiny Officers

SEPTEMBER 2011	
Revenue Budget Monitoring Report 2011 -2012	Councillor J Thompson Hill P McGrady
Treasury Management Update	Councillor J Thompson Hill P McGrady
DCC Annual Report 2010-2011	Councillor H H Evans A Smith / T Ward
Recommendations from Scrutiny Committees	Scrutiny Officers
OCTOBER 2011	
Revenue Budget Monitoring Report 2011 -2012	Councillor J Thompson Hill P McGrady
Scala Cinema and Arts Centre: Update	Councillor P A Dobb P McGrady
NOVEMBER 2011	
Revenue Budget Monitoring Report 2011 -2012	Councillor J Thompson Hill P McGrady
DECEMBER 2011	
Revenue Budget Monitoring Report 2011 -2012	Councillor J Thompson Hill P McGrady
Destination Management - Tourism Partnership North Wales have offered to work with the Council to undertake an audit of the experience which a visitor gets when they come to the County and this item will provide an opportunity for Cabinet to receive the results of the audit and consider actions which need to be taken to improve the experience	Councillor D A J Thomas G Boase / M Dixon