

CABINET

Minutes of the meeting of the Cabinet held in the Town Hall, Ruthin on Tuesday 29 January 2002 at 10.00 a.m.

PRESENT

Councillors E.C. Edwards (Leader), I.M. German, D.M. Holder, R.W. Hughes, G.M. Kensler, D.M. Morris, E.A. Owens, A.E. Roberts, W.R. Webb, K.E. Wells and E.W. Williams.

Observers: Councillors S. Drew, R.J.R. Jones, K.N. Hawkins, J.A. Smith, A .J. Tobin and C.H. Williams.

ALSO PRESENT

Acting Chief Executive, Corporate Director of Resources, Financial Controller and the County Clerk.

1 URGENT MATTERS

The Leader of the Council gave notice of the following items which in his opinion should be considered at the meeting as a matter of urgency pursuant to Section 100B(4) of the Local Government Act 1972:-

- (i) Item 11 ~ Withdrawn
- (ii) Item 9 ~ Appendix to the item circulated at the meeting.

2 MINUTES OF THE CABINET

The Minutes of the Cabinet held on 17 January 2002 [previously circulated] were submitted.

Item 20 ~ Wirral and North Wales Purchasing Organisation: Councillor E.A. Owens reported on a preliminary meeting held with the WNWPO and said further meetings would follow.

RESOLVED that subject to the above, the Minutes of the Cabinet meeting held on 17 January 2002 be approved as a correct record and signed by the Leader.

3 RECRUITMENT

The Leader of the Council, Councillor E.C. Edwards submitted the following applications for approval:

- 3(i) Sc 6 Revenues Officer ~ Resources: Revenues
- 3(ii) Sc 1 Revenues Assistant [Clerical] ~ Resources: Revenues
- 3(iii) Soulbury 1-11 Education Psychologist ~ Lifelong Learning: Education
- 3(iv) Soulbury 1-11 Education Psychologist ~ Lifelong Learning: Education
- 3(v) Temporary Social Worker SW 1-3 to 31.02.03 ~ Personal Services: Purchasing Section
- 3(vi) PO1 Senior Practitioner ~ Personal Services: Children's Services
- 3(vii) Sc 2 Temporary Admin Assistant from 01.04.2002 ~ Personal Services: Admin Section, Rhyl

RESOLVED that the external advertisement of the above mentioned posts be approved.

4 TELECOMMUNICATION INDUSTRY TRAINING COURSE - 19 OCTOBER 2001

Councillor E.C. Edwards, Leader of the Council presented the report [previously circulated] seeking Members' retrospective approval to attendance by Denbighshire County Councillors at the Telecommunication Industry Training Course on 19 October 2001 in Caernarfon thereby allowing Members to claim attendance expenses. The course was arranged and hosted by Gwynedd County Council following a meeting of the North Wales Planning Officers.

RESOLVED that Cabinet retrospectively approved the attendance of Denbighshire County Councillors at the Telecommunication Industry Training Course held in Caernarfon on 19 October 2001, thereby allowing Members to claim attendance expenses.

5 MEMBERS NOMINATIONS FOR LEA GOVERNOR REPRESENTATIVES

Councillor K.E. Wells, Lead Cabinet Member for Education and ICT presented the report [previously circulated] detailing nominations for LEA Governor vacancies submitted by the Local Members for the areas in which the schools are located.

RESOLVED that the LEA Governor appointments be approved as listed below:

Clocaenog CP School ~ Mrs. S. McCarter

Henllan CP School ~ Mr. T.D. Jones

6 DELIVERING QUALITY SERVICES - E-GOVERNMENT STRATEGY

Councillor K.E. Wells, Lead Cabinet Member for Education and ICT presented the report [previously circulated] seeking Cabinet approval of the overall vision for delivering quality services and to take ownership of the E-Government Strategy. Cabinet were asked to agree that year one was used as the preparation year during which a full audit and of analysis customer needs would be undertaken, followed by a review of existing service processes based on the findings of the audit, which would lead to a strategy for delivering quality services. Immediate measures to secure improvements to services were sought, identified in the Draft Strategy attached to the report. Councillor Wells reminded Members that a complete service would need to be provided for customers and Appendix 4 contained details of where the County is currently. The Project Manager would require the co-operation of the County as a whole. At some stage a Quality Services Manager would need to be appointed to drive the project forward.

In answer to a query from Councillor G.M. Kensler, Lead Cabinet Member for the Welsh Language, Councillor Wells said since its inception Denbighshire had devolved administrative centres but for the future, the Authority would have one point of contact which would deal with customers sympathetically. In the past, some systems had been implemented ahead of their time and this had a detrimental effect on the service provision hence the need for year one of the project to gather and test information as an essential part of the strategy.

Councillor R.W. Hughes, Lead Cabinet Member for Culture, Leisure and Tourism congratulated the Lead Member and the Head of ICT on the detailed report and in particular the Vision Statement at Appendix 1.

Councillor E.A. Owens, Lead Cabinet Member for Finance concurred with Councillor Hughes' sentiments and said this would be an effective use of revenues in the future. The strategy of Delivering Quality Services was not an 'add-on' to the current system but a modification and improvement to the system. Councillor Owens informed Members that Nelson, New Zealand had 4 Directors within their Authority, one of whom was the specialist customer services officer.

Councillor Wells in replying to a query from Councillor I.M. German, Lead Cabinet Member for Human Resources said the system for Denbighshire would have to meet critical tests and one could not presume in advance what the solution might be.

The Leader congratulated the Head of ICT and the ICT Department on the good results in the Best Value report.

RESOLVED:

- (a) *that Cabinet approve the overall vision for delivering quality services in the context of the e-Government Strategy;*
- (b) *that Cabinet agree that year one is used as a preparation year during which:*
 - (i). *a full audit and analysis of customer needs will be undertaken;*
 - (ii) *followed by a review of existing service processes based on the findings of the audit,*
 - (iii). *leading to a strategy for delivering quality services which determine the steps needed to deliver Option 2 as an interim measure [pending a detailed Best Value Review to be determined at a future date], and*
- (c) *that immediate measures to secure improvements to services as identified in the draft strategy attached to the report be pursued.*

7 ELIGIBILITY CRITERIA FOR SOCIAL SERVICES PROVISION FOR PEOPLE WITH A SENSORY IMPAIRMENT

Councillor A.E. Roberts, Lead Cabinet Member for Personal Services presented the report [previously circulated] seeking Members' approval for extending the Priority Levels and Eligibility Criteria for Social Services Provision, with some amendments, to people with a sensory impairment and the introduction of more detailed criteria for accessing equipment and minor adaptations as detailed in the Appendices.

Councillor G.M. Kensler, Lead Cabinet Member for the Welsh Language queried how many people within Denbighshire were affected with a sensory impairment. The Corporate Director for Personal Services undertook to provide Councillor Kensler with the information.

RESOLVED *that Cabinet approve extending the existing Priority Levels and Eligibility Criteria, with the amendment referred to in paragraph 5.1.1 of the report, to services for People with a Sensory Impairment [Appendix 1 of the report] and the introduction of more detailed criteria for accessing equipment and minor adaptations [Appendix 2 of the report].*

8 SERVICES TO PEOPLE WITH A MENTAL ILLNESS - MENTAL HEALTH ACT 1983 - APPROVED SOCIAL WORKERS

Councillor A.E. Roberts, Lead Cabinet Member for Personal Services presented the report [previously circulated] seeking Cabinet approval for the Appointment of an Approved Social Worker. The period of appointment of the Social Worker employed by the Authority to act as an Approved Social Worker is due for renewal.

RESOLVED *that Members approved the appointment of Verona Wikluk, as an Approved Social Worker with immediate effect and to remain valid until 31 December 2006.*

9 HOUSING STOCK TRANSFER

Councillor A.E. Roberts, Lead Cabinet Member for Personal Services presented the report [previously circulated] on Housing Stock Transfer and for Members to give further consideration to the Shadow Board and the separation of the functions. A Shadow Board for the proposed Dyffryn Community Housing would be formed with 5 Members and 5 Tenants nominated and 5 Independent Members nominated. The Tenant representatives had expressed concern regarding the limited geographic coverage of the County by the nominated Members, particularly in relation to the Dee Valley and Members were asked to give further consideration to the nominations. Further consideration was required of the Strategic Housing Function which would remain with the Authority following any stock transfer along with a number of capital and revenue finance issues for the Council. A report would be prepared on the issues and submitted to Cabinet.

Councillor E.A. Owens, Lead Cabinet Member for Finance suggested that Cabinet should not adopt at this stage the recommendations made to the Working Group at 4.5(c). The Head of Housing Services said Cabinet were not at this stage being asked to adopt or endorse the Consultant's recommendations at 4.5.

Councillor W.R. Webb, Lead Cabinet Member for Property queried the figures quoted in the Progress Report Appendix. The Head of Housing Services said formal confirmation of provision was not available from the National Assembly for Wales at this time but this would be pursued.

RESOLVED that:-

- (a) *Cabinet receive the progress report;*
- (b) *the Political Groups be asked to give further consideration to their representation on the Shadow Board of Dyffryn Community Housing;*
- (c) *a further report on the implications of Stock Transfer for the Council be presented to Cabinet before an application is made to the National Assembly for Wales for Provisional Approval for Stock Transfer in accordance with their Guidelines, based on the adopted draft Business Plan, and*
- (ch) *a special meeting of the County Council be held as appropriate to consider any recommendation to go forward with formal consultation with tenants.*

10 CONCESSIONARY FARE SCHEME

Councillor D.M. Morris, Lead Member for the Environment presented the report [previously circulated] seeking Members' approval to awarding a contract to Securit World Ltd for the provision of Smart Card based Concessionary Travel passes in Denbighshire from April 2002. Members' approval was also sought for the creation of a new full time post within the Highways and Transportation Department to assist with the administration of the Concessionary Travel Scheme. The National Assembly for Wales regulations state that Local Authorities have to offer elderly or disabled people free travel on local bus services in Wales from 1 April 2002. The Taith Consortium of North Wales Local Authorities intend to issue Smart Concessionary Travel Passes.

Councillor K.E. Wells, Lead Cabinet Member for Education and ICT reminded Members that in considering such items they should be assessed in the light of the Delivering Quality Services report. Councillor E.A. Owens, Lead Cabinet Member for Finance sought reassurance from the Head of Highways and Transportation that travel passes would be available from 1 April 2002. Councillor Owens also queried the provision of one extra full time post. The Head of Highways and Transportation said there would be a threefold increase in the workload of the department hence the request for another post. The Head of Highways and Transportation also stated that the issue of Smartcard travel passes was an efficient joint process with other North Wales Authorities.

In answer to queries from Members, the Head of Highways and Transportation reminded Members that the travel service was free for travel within Wales from 1 April 2002.

RESOLVED that Members approve:

- (a) *the award of a contract to Securit World Ltd for the provision of Smart Card based Concessionary Travel Passes, and*
- (b) *the creation of a new Scale 2 full time post in the Highways and Transportation Department to assist with the administration of the Concessionary Travel Scheme.*

11 PUBLIC RIGHT OF WAY ASSET AND CONDITION SURVEY

Item withdrawn.

12 CORONATION GARDENS, PRESTATYN

[Councillor I.M. German and Councillor D.M. Morris declared an interest in the item as serving Prestatyn Town Councillors].

Councillor R.W. Hughes, Lead Cabinet Member for the Culture, Leisure and Tourism presented the report [previously circulated] seeking a Cabinet steer in the light of the request from Prestatyn Town Council concerning the devolvement of management functions to Town and Community Councils and to determine whether to support the exploration of proposals to devolve Coronation Gardens to Prestatyn Town Council as requested. Prestatyn Town Council were keen to develop the Coronation Gardens site. Councillor Hughes read a letter received from Councillor S. Drew, detailing her objections to devolve management functions of Coronation Gardens to Prestatyn Town Council.

The Leader said agreed procedures regarding the devolvement of management functions were required and suggested that a protocol be devised and brought to Cabinet. The item should be considered by the Asset Management and Property Group before being considered by Cabinet.

Councillor E.W. Williams, Lead Cabinet Member for Best Value suggested that Prestatyn Town Council be asked to give an indication of what plans they had for Coronation Gardens which would enable both the Asset Management / Property Group and Cabinet make a more informed decision.

The Acting Chief Executive reminded Members of the Authority's aspirations to work closely with Town and Community Councils and that officers would require a steer as to how best to meet Member's aspirations.

RESOLVED that a further report be presented to Cabinet on a possible protocol following consideration of the matter by the Asset Management and Property Group.

13 REVENUE BUDGET 2001/2002

Councillor E.A. Owens, Lead Cabinet Member for Finance presented the report [previously circulated] seeking Members' consideration of further actions to reduce the balance of overspendings on services. Councillor Owens detailed the appendices to Members.

RESOLVED that Members noted the figures in the appendices and the possible future need for remedial actions to ensure the elimination of negative balances by the end of the current financial year.

At this juncture (11.25 a.m) the meeting adjourned for 15 minutes to allow Members to participate in refreshments.

14 EXCLUSION OF PRESS AND PUBLIC

RESOLVED under Section 100A(4) of the Local Government Act 1972 the Press and Public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in paragraphs 7, 8, 9 and 13 of Part 1 of Schedule 12A of the Local Government Act 1972.

15 WAIVER OF GRANT CONDITIONS - WEST RHYL GROUP REPAIR SCHEME PHASE 5/2, 4 AQUARIUM STREET, RHYL

Councillor D.M. Morris, Lead Member for the Environment presented the report [previously circulated] seeking Members' consideration of a request from the property owners to waive the Council's right to reclaim the grant aid paid to the owners in respect of works carried out. Following a report to Cabinet on 20.12.2001 officers were instructed to bring the matter to Cabinet to confirm the circumstances of the sale / potential purchase as detailed in the report.

The Head of Public Protection and Regulatory Services detailed further information received regarding the health of the owner of the property. He also informed Members that a period of 5 years had to

elapse before a property could be sold which had received grant aid otherwise the Authority could reclaim the grant paid.

RESOLVED that Cabinet agreed to claim re-payment of the sum of £3149.08, representing one fifth of the total outlay, taking into account the time lapse since the grant has been completed.

16 **GRANTS TO VOLUNTARY ORGANISATIONS**

[Councillor G.M. Kensler declared an interest in the DVSC - Eirianfa application]

Councillor A.E. Roberts, Lead Member for Personal Services presented the report [previously circulated] seeking approval for the allocation of grant funding to Voluntary Organisations in 2002/2003.

The Assistant Chief Executive: Strategy informed Members that some of the applications received via Social Services were not part of that Service's remit and ideally should be considered corporately. However, no discussion regarding such applications had taken place during the budget setting procedure. New corporate grant setting procedures should be in place for the next financial year enabling those grant applications to be formally considered. Members discussed the application of grants in detail.

RESOLVED that Members agreed:

- (a) that grant payments are made in line with the proposals in Appendix 2 attached to the report, and
- (b) that contracts are awarded in line with Appendix 2 attached to the report.

17 **CAPITAL PROGRAMME GROUP REPORT**

[Councillor A.E. Roberts declared an interest in Item 1e.]

The Corporate Director of Resources presented the report [previously circulated] advising Members of applications for new capital schemes which had been considered the Capital Programme Group and seeking Cabinet's approval of the Group's recommendations.

The Capital Projects Group suggested that the balance of available funding, approximately £80k, should be prioritised to finance projects which have secured match funding in this current year.

Councillor E.A. Owens, Lead Cabinet Member for Finance apologised to Members and said her statement with regard to funding of capital projects, made at a recent County Council meeting, had been inadvertently misleading. The Council was in a position to provide funding for external capital projects. It was, however, a policy matter if Members wished to amend that to restrict funding to Council projects only.

Councillor E.W. Williams, Lead Cabinet Member for Best Value again asked Members to consider making available a list of funding available nationally which would provide clarification for those seeking funds to develop projects. Councillor E.A. Owens, Lead Cabinet Member for Finance agreed a list of funding would be of great use but this would be a huge undertaking and she felt at this time the resources to provide such detail was not available. The Acting Chief Executive suggested the Corporate Directors could discuss the way forward regarding this and provide a position statement for Cabinet in due course.

RESOLVED that:

- (a) Cabinet agreed the recommendations of the Capital Programme Group in relation to individual projects as detailed in Appendices 1a to 1h to the report;

- (b)] *Cabinet approved the use of the remaining capital funds for 2001/2002 as detailed in Appendix 2 to finance projects that have secured match funding which could be jeopardized by delay to 2002/2003, and*
- (c) *Cabinet noted the proposed development of the Capital Plan for 2002/2003.*

ANNOUNCEMENT

Councillor E.W. Williams informed Members that he was resigning his Cabinet Best Value portfolio forthwith but would be remaining as a Cabinet Member.

RETIREMENT

The Leader took the opportunity to thank Meirion Hughes, Acting Chief Executive for all his work on behalf of the Authority, particularly during the past seven months following the retirement of the Chief Executive. The Leader also thanked the Acting Chief Executive for his work in Social Services both in Clwyd and Denbighshire. On behalf of the Cabinet, he went on to wish Meirion Hughes well in his retirement and presented him on behalf of Cabinet with the Denbighshire County Shield. Councillor G.M. Kensler also thanked the Acting Chief Executive for all his work with the National Eisteddfod at Denbigh in 2001.

In reply, the Acting Chief Executive thanked the Leader for his kind words and said he had particularly enjoyed the challenge of the last 7 months. He said he was proud of the time he had spent in Denbighshire and said the Authority was facing an exciting time in the future.

The meeting concluded at 12.30 p.m.

REPORT TO : CABINET

AGENDA ITEM NO 3

DATE : 5 February 2002

REPORT BY : LEAD MEMBER FOR FINANCE

SUBJECT : BUDGET 2002/03

1. Decision Sought

To consider and agree the revenue budget proposals for 2002/03, and agree the recommendation of the proposals to Council.

2. Reason for Seeking Decision

Preparation work on the budget for 2002/03 has been ongoing since August 2001. The basis for the preparation has been the Corporate Objectives as agreed in May 2001, although plans have also been modified to reflect the changing priorities of the National Assembly and local requirements, as identified during the consultation period. A copy of the Corporate Objectives is included in Appendix 4.

In the light of the release of the final settlement figures from the National Assembly, the Council is in a position to finalise the budget for 2002/03. The main features of the budget are outlined in Appendix 1, whilst Appendices 2 and 3 provide the detailed allocation.

Agreement of the budget is necessary in order to ensure the early identification of deliverable service budgets for the next financial year in compliance with the Council's Recovery Action Plan and having no unidentified or unachievable reductions within the budget.

3. Cost Implications of Report

N/A

4. Financial Controller Statement

Members are committed as part of the Recovery Action Plan to agree deliverable Service Budgets including any necessary budget reductions in time for them to be achievable in the new financial year.

5. Consultation Carried Out

Extensive consultations have taken place with Service Scrutiny Committees, Lead Cabinet members, Corporate Directors and Heads of Service. The figures take account of the Best Value Review and the County Council's priorities and mission statement.

6. Implications on Other Policy Areas including Corporate

The level of funding available impacts upon all services of the Council. The final budget will provide a firm financial framework for service provision next year.

7. Recommendations

1. That Cabinet confirm acceptance of the principles and objectives which have governed the budget-setting process
2. That the detailed allocation outlined in Appendices 2 and 3 are accepted as the framework for the budget for 2002/03.
3. That the Budget paper is recommended for discussion at the Council meeting on 12 February 2002.

BUDGET 2002-2003**1) Background**

The County Council's Recovery Action Plan calls for deliverable service budgets to be agreed before the start of the new financial year, including any necessary reductions, in time for them to be achievable during the year.

An early start to the budget setting process was therefore made with initial discussions beginning in the summer with Lead Cabinet members, Corporate Directors and Heads of Service . Several reports have been made to Council, the Cabinet and to Scrutiny Committees on the progress of the exercise.

2) Final settlement

The National Assembly released the final figures for Revenue Support Grant and the redistribution of Business Rates to the Council in January. The settlement allows for an increase in expenditure of 5.7% year on year, including transfers in and out. The settlement increased the level of Assembly support for spending in line with this guideline, but does not restrict the level of spending. It is for the Council to decide its preferred level of expenditure and the resulting level of Council Tax.

3) Progress to date

The result of the process to date is shown in Appendix 2 together with the Lead Member for Finance's recommended level of spending. The details of the Transfers of Services, additional resources from the Assembly for New Burdens, the anticipated shortfall in certain areas of new funding and the result of the process to consider bids for funding for service improvements are detailed in Appendix 3.

4) Funding

The final figure for the transfer out of 6th Form Funding to ELWA is shown in column 4 of Appendix 2 along with the transfers in to Social Services for Residential Allowances and Preserved Rights from the Department for Work and Pensions. The proposed budget allows in column 7 for an anticipated shortfall of £700k in these transfers in. There is also provision (within Contingency) for the full year impact £720k of Teachers' Pay Restructuring and the Headteachers' Leadership scheme which the Assembly has not covered in full. These costs will be monitored and any identifiable shortfall in funding will be the subject of a claim to the Assembly for additional funds.

Additional funding from the Assembly for New Burdens are detailed in Appendix 3

5) Schools delegated funding

Members have long been concerned about the level of funding for the Council's schools and the Council's poor position relative to other councils in Wales. For the current year members approved an increase in Schools budgets of £500k. The current proposals for next year

provide for further additional funds for schools. An increase of £500k is included in the draft budget proposals.

6) Contingency

For the current financial year because of the lack of general reserves available, the Council agreed to the creation of a contingency budget to be available to tackle budgetary problems as they occurred during the year. This process proved successful in containing unavoidable budget pressures and the distribution of the contingency was reviewed and approved by Council before Christmas.

It is recommended that a similar provision is made for 2002/03 as general reserves will still be low. A figure of £1m has therefore been built provisionally into the figures, in addition to the £720k referred to above in relation to the full year impact of Teachers' Pay Restructuring and the Head Teachers' Leadership scheme

8) General Balances & Reserves

The Recovery Plan approved by Council calls for the elimination of deficit balances by the end of the current financial year and the building up of a prudent level of reserves as soon as possible thereafter. The recommended budget reduces the present level of top slicing for balances, and therefore puts £1m back into services, whilst retaining a lower level of top slicing to provide £1m of general balances at the end of 2002/03. During the summer as part of the exercise to demonstrate affordability of the Civic Offices PFI scheme the Council approved the strategy that there would be a £1m contribution per annum to balances to build up reserves to £3m, at which point increased funding for the PFI scheme would be necessary.

DENBIGHSHIRE COUNTY COUNCIL

BUDGET 2002/03

APPENDIX 2

	-1- Approved Budget 2001/2 £000	-2- Reallocated Budget 2001/2 £000	-3- Base Budget 2002/03 £000	-4- Transfers In & Out	-5- Inflation 2002/03 £000	-6- New Burdens £000	-7- Committed Changes 2002/03 £000	-8- Service Impr. 2002/03 £000	-9- TOTAL 2002/03 £000
Life Long Learning	49,946	50,357	50,321	-3,218	2,133	377	740	50,353	
Environment	15,156	15,198	15,184		644	521	424	16,773	
Personal Services	19,262	19,579	19,579	2,222	593	153	700	23,297	
Resources	3,872	4,242	4,142		180		213	4,535	
Chief Executive	1,938	2,028	1,988		71		156	2,215	
Corporate & Benefits	2,274	2,674	2,674		114		330	3,118	
	92,448	94,078	93,888	-996	(i) 3,735	1,051	(ii) 700	(iii) 1,913	100,291
Contingency	1,000	0	190		0		1,530	1,720	
Capital Finance Charges	11,525	11,145	11,145		0			11,145	
Precepts & Levies	3,835	3,835	3,835	(iii)	295		0	4,130	
Contribution to balances	2,250	2,000	2,000		0		-1,000	1,000	
TOTAL	111,058	111,058	111,058	-996	4,030	1,051	1,230	1,913	118,286
Final settlement assumed budget									117,356

Assumptions

1. 2001/02 contingency allocated to service budgets permanently.
2. New contingency of £1.72m created
3. Contingent contains £720k earmarked for Teachers' Threshold Payments and Leadership Scheme
4. Contribution to balances reduced, retain £1m to provide positive balances

Funding for Budget Requirement

R S G	76,767
N N D R	18,088
	94,855
Council Tax	23,431
	118,286

APPENDIX 3

<u>i) TRANSFERS IN/OUT</u>	£000	
Education		
- 6th Form Transfer	-3,218	
Personal Social Services		
- Residential Allowances	196	
- Preserved Rights	2,185	
- CSIW (Inspections)	<u>-159</u>	
	<u>2,222</u>	
<u>ii) NEW BURDENS</u>	£000	£000
Infant class size reduction	303	
Gest match funding	18	321
Welsh Language /Travellers Educ	3	
Youth Services	53	56
Free Bus passes	495	
C R O W	26	521
Carers assessment	30	
Royal Commission re Elderly	81	
Care Homes inspection	5	
Training support	7	
Supporting people	30	153

		1,051

<u>III) COMMITTED CHANGES</u>	£000	£000
Shortfall in additional NAW funding		
Education		
- Teacher's threshold payments full year impact	610	
- <i>Leadership scheme full year impact</i>	<u>110</u>	720
		Included in Contingency
Social Services		
- Shortfall in transfer of funds from DWP re Preserved Rights & Residential Allowances		700

		1,420

iv) SERVICE IMPROVEMENTS**Note: items in italics are additional or increased sums from previous report**

<u>1. Lifelong Learning</u>	£000	£000
<i>a) Improvement to level of Schools Delegated Budgets</i>	-	<u>500</u>
b) Education		
LMS Forward Planning post	36	
School transport contracts	22	
Soulbury pay restructuring	33	
Rehabilitation of offenders	10	
Safety jacket ts	2	103
c) Culture		
Ruthin Gaol project	53	
Plas Newydd match funding	10	
Records management	16	
Sports development	16	
Book fund	20	
Rhuddlan Library	22	<u>137</u>
		<u>240</u>
 <u>2. Personal Services</u>		
Mental Illness day services		<u>50</u>
 <u>3. Environment</u>		
<i>Public image - power washing, Public Conveniences, Pest Control, Gateways improvements etc</i>	175	
Regeneration - Match funding	50	
- Monitoring enforcement officer	25	
Efficiency - staff training	21	
- Highways inspection trainee	10	
Health & Safety, electrical testing	28	
Pressures - Aggregates, new legislation	24	
- Degassing fridges	30	
- Planning section support	22	
- Clinical waste	7	
- Additional Animal Health post	20	
- Refuse sacks	12	<u>424</u>

<u>4. Resources</u>	£000	£000
a) Finance		
Full year effect of 2 new accountants	10	
2 Modern Apprentices	<u>12</u>	22
b) Audit		
Additional post		25
c) Personnel		
Management Dev - Masters scheme	10	
Occupational Testing	4	
Modern Apprentices scheme	<u>25</u>	39
d) ICT		
Additional posts	70	
egov project manager	35	
Info co-ordinator	30	
Saving on Bull system	<u>-8</u>	127

		213

<u>5. Chief Executive</u>		
Cabinet support post	15	
Reduced income from Fire Service etc	<u>45</u>	60
Scrutiny support	50	
Additional Solicitor	14	
Modern apprentice	3	
ILEX trainee	<u>9</u>	76
CCTV cameras		17
Health & Safety		3

		156

<u>6. Corporate and democracy</u>		
<i>Members allowances</i>		
<i>- impact of new allowances proposals</i>	250	
<i>Annual contribution to fund to support major events eg Urdd Eisteddfod</i>	60	
<i>Twinning arrangements</i>	<u>20</u>	330

Denbighshire County Council

Statement of Priorities for 2001/2002

The Cabinet of Denbighshire County Council commits itself to providing a clear vision for corporate direction, in light of continued budget recovery, developing both members and staff to meet future demands and to deliver continued improvements in services for the people of Denbighshire.

Priorities will be achieved by the following objectives:

Objective Number	Description
C1	Continued delivery of the Financial Recovery Plan so that revenue and capital debts are cleared by the end of the period
C2	Development of a modern, accountable and transparent local government to ensure that the Modernising Agenda is achieved
C3	Develop services so as to meet the needs of the people of Denbighshire
C4	Develop the organisation (members and staff) in a way that will meet the future requirements of the Council

These objectives can be further analysed as follows:

Objective Number	Description
C1	Continued delivery of the Financial Recovery Plan so that revenue and capital debts are cleared by the end of the period
C1.1	All services to remain within budget set for 2001/2002
C1.2	Development of a management information system
C1.3	Implement strategies to maximise income opportunities
C1.4	Develop asset management programme to support capital plan
C1.5	Review Standing Orders, Financial Procedures and Authority Levels to ensure they meet the needs of the changing organisation

Objective Number	Description
C2	Development of a modern, accountable and transparent local government to ensure that the Modernising Agenda is achieved
C2.1	Finalise the Council's new constitution
C2.2	Develop the Standards Committee
C2.3	Improve the role of Scrutiny Committees
C2.4	Clarify role of Audit Panel
C2.5	Continued implementation of Best Value meeting statutory requirements and in a manner that addresses the needs of Denbighshire
C2.6	Develop e-Government strategy across all services
C2.7	Develop Community Planning
C2.8	Agree with the National Assembly for Wales Policy Agreements that meet the priorities of Denbighshire

Objective Number	Description
C3	Develop services so as to meet the needs of the people of Denbighshire
C3.1	Develop customer focused Service Plans which provide service improvements and interact / link at a corporate level
C3.2	Ensure that the Service Plans meet the needs of the people of Denbighshire whether <ul style="list-style-type: none"> - in full time education or younger children - in work - unemployed - retired - with special requirements
C3.3	Ensure that Service Plans and other activities support the social, economic and environmental wellbeing of the County

Objective Number	Description
C4	Develop the organisation (members and staff) in a way that will meet the future requirements of the Council
C4.1	Identify future staff training and development requirements
C4.2	Clarify the role of Resources and Corporate departments in assisting the Authority in meeting its objectives
C4.3	Expand on the relationships between Corporate Directors / Cabinet / Council and Corporate Directors / Heads of Service to allow the combination of flexibility and control required to meet objectives.